



2014/2015 Long Term Financial Plan

Adopted 26 June 2014

40 Cherry Street, PO Box 450, BALLINA NSW 2478 t 02 6686 4444 f 02 6686 7035 e council@ballina.nsw.gov.au

w www.ballina.nsw.gov.au

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Part A Introduction

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OVERVIEW

THA

The budget document is divided into distinct sections as follows:

Description

<i>i itie</i>	Description
A. Introduction	An overview of the information contained in the budget
B. Operating Budgets	Details of all operating budgets on a program basis
C. Capital Expenditure	Outlines the capital projects included in the budget
D. Section 94 and Capital Income	Provides a summary of the movement in Section 94 contributions along with other capital income such as grants and contributions
E. Reserves	A summary of the transfers to and from reserves, along with reserve
	balances
F: Loan Repayments	Principal and interest repayment summary for the General Fund.

Each of these parts assists in providing an overview of the Council budget.

The budget is prepared on a funds basis to ensure that the impact of restricting cash and the subsequent use of these monies is acknowledged. The available cash summaries provided below reflect the impact of the various programs outlined in Part B, along with the capital movements detailed in Parts C to E.

A summary of the estimated results for the 2014/15 year is as follows:

Fund / Item	Estimated Opening Balance (\$'000)	Movement Increase / (Decrease) (\$'000)	Estimated Closing Balance (\$'000)
General – Unrestricted Working Capital (1)	3,291	(130)	3,161
General – Internally Restricted Reserves (2)	19,231	(9,102)	10,129,
Water – Internally Restricted Reserves (3)	2,346	(192)	2,154
Wastewater – Internally Restricted Reserves (3)	11,492	(7,581)	3,911

(1) Unrestricted working capital is the unrestricted net current assets held by the General Fund (i.e. current assets less current liabilities). These funds can be allocated to any projects and services as determined by Council.

The opening balance is the estimated position to 30 June 2014. Unrestricted working capital is subject to end year accrual adjustments for items such as stock takes and employee entitlements. End of year accrual adjustments may cause variations between this estimate and actual outcomes.

- (2) This represents funds set aside by Council for specific purposes. Any large reduction in internally restricted reserves is typically associated with major capital projects as per Part C of this document.
- (3) Water and wastewater reserves must be expended on water and wastewater activities. These figures represent that portion of the water and wastewater reserves that can be expended on water and wastewater activities in a manner as determined by Council. These figures exclude items such as Section 64 developer contributions and grant funds that must be expended in accordance with the manner in which the funds were collected.

The figures provided represent an estimated balance as at 1 July, the net movement for the budget year, and an estimated balance as at 30 June.

The following pages are important in that they provide the operating result, cash result, cash available and long term financial plans for the three funds operated by Council (General, Water and Wastewater). The estimated cash represents cash plus items such as investments, debtors and inventories, less any liabilities, that are readily convertible to cash.

GENERAL FUND – CASH FORECAST AND LONG TERM FINANCIAL PLAN

The opposite page provides the cash forecast for General Fund. The estimates from 2015/16 onwards are preliminary and provide a guide as to where the organisation is heading. Explanations for each item are:

Operating Revenues Represents total operating revenues for General Fund as per Part B of this document.

Operating Expenses Represents total operating expenses, excluding depreciation, for General Fund, as per Part B of this document.

Operating Result before Capital This records the operating result for the fund, excluding depreciation.

Capital Grants and Contributions As the operating result does not include income items that are of a capital nature, they must be included to determine the overall cash result.

- Capital Grants and Contributions: This item represents the capital grants and capital contributions recognised in Part D of this document
- Internal Loan Repayments: This item represents loan principal repayments for internal loans (i.e. loans financed between Council's internal reserves)
- Section 94 Contributions Collected: Represents Section 94 developer contributions collected. A full explanation of this item is detailed in Part D of this document

Non-operating Funds Employed Includes income items that do not form part of the operating result.

- Loan Funds Used: Represents loans applied during the year
- Proceeds from Disposal of Assets: Represents funds derived from estimated land sales

Funds deployed for Non-operating Purposes This represents expenditure of a capital nature.

- Capital Expenditure: Represents capital works as per Part C of this document.
- Repayment of Principal on Loans: Represents total loan principal repayments for the General Fund.

Leave Liabilities

Net Increase / (decrease) in leave liabilities: In order to determine the actual cash result for the year it is
necessary to estimate the net increase / (decrease) in leave liabilities matched against the leave expense
accruals in the operating budget.

Cash Surplus / (Deficit) This section details the estimated increase / (decrease) in cash for the financial year.

Equity Movements This section shows how the cash surplus, or deficit, is funded.

- *Reserves:* This represents the net movement in reserves. Full details of the movements are detailed in Part E of this document. Internally restricted reserves are funds restricted in their use by Council policy. Externally restricted reserves are funds restricted in their use by legislation.
- Working Capital: This represents the net movement in unrestricted working capital available (i.e. cash).

Equity Balances This section shows the estimated closing balances for the equity items relating to cash. This includes internal reserves, external reserves, section 94 contributions and working capital.

2013/14 0 0 53,650,000 0 48,911,000 L	ESTIMATE ITEMS					ECTIMAT	ESTIMATED	4				
53,650,000 C		2014/15	%	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
53,650,000 C	OPERATING RESULTS		ć						1			
	53,650,000 Operating Revenues 48,911,000 Less Operating Expenses	54,093,900 47,684,500	+ (3)	55,923,500 48,023,900	57,453,100 47,644,900	59,488,800 48,817,600	61,929,400 50.360,500	63,582,500 51.977.800	65,470,300 53,580,900	67,447,200 54,600,500	69,451,100 55.972 800	71,581,000
4,739,000 0	4,739,000 Operating Result before Capital	6,409,400	35	7,899,600	9,808,200	10,671,200	11,568,900	11,604,700	11,889,400	12,846,700	13,478,300	14,254,200
15,698,500 Lu	15,698,500 Less Depreciation	15,538,200	(1)	15,879,400	16,258,200	16,731,700	17,212,900	17.707.600	18,215,800	18.734.900	19.298.400	19 879 100
(10,959,500) N	10,959,500) Net Operating Result	(9,128,800)	(11)	(008'646'4)	(6,450,000)	(6,060,500)	(5,644,000)	(6,102,900)	(6,326,400)	(5,888,200)	(5,820,100)	(5,624,900)
7,202,000 C In 1,765,000 S	7,202,000 Capital Grants and Contributions 7,202,000 Capital Grants and Contributions 0 Internal Loan Repayments 1,765,000 Section 94 Contributions Collected	4,766,700 0 710,000	(34) (60)	1,486,500 0 1,040,300	655,400 0 2,071,500	674,800 0 5,183,700	6,339,300	715,100 0 4,529,500	737,000 0 3,665,400	759,500 0 775,500	782,500 0 798,800	806,100 0 822,800
1,200,000 L	Add Non-operating Funds Employed 1,200,000 Loan Funds Used 1,808,000 Proceeds from Disposal of Assets	725,000	3	4,000,000 6,980,000	4,100,000 3,400,000	8,000,000 3,400,000	5,100,000 3,400,000	400,000	0 400,000	0 400,000	0 400,000	0 400,000
(35,365,000) C (3,216,000) R	Subtract Funds Deployed for Non-operating Purposes (35,365,000) Capital Expenditure (3,216,000) Repayment of Principal on Loans	s (22,653,600) (3,387,700)	(3B) 5	(16,741,000) (4,037,600)	(14,498,100) (4,068,100)	(21,611,900) (3,271,100)	(30,276,000)	(11,281,300) (11,092,700) (3,300,100) (3,065,400)		(10,140,700) (3,192,200)	(9,806,700) (2,769,400)	(9,914,300) (2,171,400)
200,000 N	Net Movement in Leave Liabilities 200,000 Net Increase / (Decrease) in Leave Liabilities	206,000	ю	212,200	218,600	225,200	232,000	239,000	246,200	253,600	261,300	269,200
Add Back N 15,698,500 Depreciation	Add Back Non-Cash Expense Depreciation	15,538,200	ω	15,879,400	16,258,200	16,731,700	17,212,900	17,707,600	18,215,800	18,734,900	19,298,400	19,879,100
(21,667,000) C	21,667,000) Cash Reserves - Increase / (Decrease)	(11,369,200)	(48)	840,000	1,687,500	3,271,900	(6,158,200)	2,906,900	2,779,900	1,702,400	3,144,800	4,466,600
(8,007,000) R (13,538,000) R (122,000) N (21,667,000) 1	 (8,007,000) Reserves - Internal - Increase / (Decrease) (13,538,000) Reserves - External - Increase / (Decrease) (122,000) Working Capital - Increase / (Decrease) (21,667,000) Total Movement in Reserves 	(9,101,500) (2,137,300) (130,300) (11,359,200)		588,400 447,600 (196,000) 840,000	902,800 1,106,200 (321,500) 1,687,500	139,200 3,389,100 (256,400) 3,271,900	888,300 (6,799,100) (247,400) (6,158,200)	1,883,700 1,229,400 (206,900) 2,906,900	2,393,500 532,200 (145,800) 2,779,900	2,764,800 (942,000) (120,400) 1,702,400	3,507,200 (347,600) (14,800) 3,144,800	3,440,900 932,200 93,500 4,466,600
Rese 19,231,400 Interr 6,558,100 Exter 3,291,000 Work 29,080,500 Total	Reserves - Balances as at 30 June 9,231,400 Internal Reserves 6,558,100 External Reserves 3,291,000 Working Capital 8,080,500 Total	10, 129,800 4,420,800 3,160,700 17,711,300		10,718,200 4,868,400 2,964,700 18,551,300	11,621,000 5,974,600 2,643,200 20,238,800	11,760,200 9,363,700 2,386,800 23,510,700	12,648,500 2,564,600 2,139,400 17, 352,500	14,532,200 3,794,000 1,933,200 20,259,400	16,925,700 4,326,200 1,787,400 23,039,300	19,690,500 3,384,200 1,667,000 24,741,700	23,197,700 3,036,600 1,652,200 27,886,500	26,638,600 3,968,800 1,745,700 32,353,100

WATER OPERATIONS - CASH FORECAST AND LONG TERM FINANCIAL PLAN

The opposite page provides the cash forecast for the Water Operations.

Explanations for each item are:

Operating Revenues Represents total operating revenues for the Water Fund as per Part B of this document.

Operating Expenses Represents total operating expenses, excluding deprecation, for the Water Fund, as per Part B of this document.

Operating Result before Capital Amounts This records the operating result for the fund, excluding depreciation.

Capital Grants and Contributions As the operating result does not include income items that are of a capital nature, they must be included to determine the overall cash result.

- Capital Grants and Contributions: This item represents the capital grants and capital contributions recognised in Part D of this document.
- Section 64 Contributions Collected: Total Section 64 contributions collected for the year.

Non-operating Funds Employed This item includes income items that do not form part of the operating result.

• Loan Funds Used: Represents loans applied during the year.

Funds deployed for Non-operating Purposes This item represents expenditure of a capital nature.

- Capital Expenditure: Represents capital works as per Part C of this document.
- Repayment of Principal on Loans: Represents total loan principal repayments for the Water Fund.
- Section 64 Funds (Unexpended) / Reserves Expended: This item identifies whether there are funds drawn from Section 64 contributions held, inclusive of interest earned, or whether the expenditure from Section 64 contributions for the year is less than the amount collected. A positive figure represents a drawdown from reserves and a negative figure represents a net transfer to reserves.
- Dividend: Represents a compulsory dividend paid to the General Fund.

Cash Surplus / (Deficit) This section provides the estimated movement in cash for the financial year.

Equity Movements This section shows how the cash surplus or deficit is funded:

Restricted Reserves: This represents the net movement in internal reserves held by the Water Fund. All
reserves held by the Water Fund are externally restricted by legislation in that they must be expended on
Water Fund activities. However, even though they are restricted, Council maintains internal reserves to
finance future capital works, along with the externally restricted Section 64 contributions.

Equity Balances This section shows the estimated closing balances for the equity items relating to cash. This includes reserves and section 64 contributions.

ESTIMATE	ITEMS						ESTIMATED	0				
2013/14		2014/15	%	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	OPERATING RESULTS											
9,749,500 9,416,500	9,749,500 Operating Revenues 9,416,500 Less Operating Expenses	10,076,800 9,469,000	<i>ო</i> -	10,948,400 9,738,400	11,666,000 9,906,600	12,417,600	13,219,900	13,219,900 14,076,900 10,515,900 10,834,900		14,887,500 15,719,900 11,162,900 11,500,900	16,652,800 11,848,500	17,647,300
333,000	333,000 Operating Result before Capital Amounts	607,800	83	1,210,000	1,759,400	2,210,800	2,704,000	3,242,000		4,219,000		5,440,700
280,000	Add Developer Contributions - Operating Revenues 280,000 Section 54 Interest Earned on Contributions Held	182,000	(35)	100,000	106.300	94,900	71.100	43.600	25 100	31 300	51 100	70 900
613,000	613,000 Operating Result before Depreciation	789,800	29	1,310,000	1,865,700	2,305,700	2,775,100	3,285,600	3,7	4	4,8	5,511,600
1,810,000	1,810,000 Depreciation Expense	1,900,000	40	1.900,000	1.957.000	2.015.800	2.076.300	2,138,600	2 202 800	2 268 900	0 337 000	006 204 6
(1, 197, 000	(1,197,000) Operating Result after Depreciation	(1,110,200)	(1)	(000'065)	(91,300)	1			1		-	3,104,400
568,000 614,000	Add Capital Grants and Contributions 568,000 Capital Grants and Contributions 614,000 Section 64 Contributions Collected	000'009	(100) (2)	0 708,200	0 708,200	0 708,200	0 708,200	0 708,200	0 849,800	0 849,800	0 849,800	0 849,800
137,600	Add Non-operating Funds Employed 137,600 Transfer from Section 64 Recoupments BBRC 0 Loan Funds Applied	136,200	() ()	123,000	00	00	00	00	00	00	00	00
(2,956,000) (137,600) (34,000)	Subtract Funds Deployed for Non-operating Purposes (137,600) Capital Expenditure (137,600) Contributions - Section 64 Recoupments BBRC 0 Repayment of Principal on Loans (34,000) Dividends Paid	(136,200) (136,200) (34,000)	8 2 0 0	(698,800) (123,000) 0 (34,000)		(2,556,500) (3,415,900) (3,985,600) (2,946,900) (3,433,500) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(3,985,600) 0 (34,000)	(2,946,900) 0 (34,000)	(3,433,500) 0 (34,000)	(843,600) 0 (34,000)	(869,000) 0 0 (34,000)	(865,200)
1,810,000	Add Back Non-Cash Expense 1,810,000 Depreciation	1,900,000	0	1,900,000	1,957,000	2,015,800	2,076,300	2,138,600	2	^N	N	2,407,200
(1,195,000)	(1,195,000) Reserves Movement - Increase / (Decrease)	(3,022,700)	153	1,285,400	(16,600)	(436,000)	(536,300)	1,012,900	1,132,000	4,222,500	4,802,200	5,362,200
(266,400) (928,600) (1,195,000)	(266,400) Water Reserves - Increase / (Decrease) (28,600) Developer Contributions - Section 64 (1,195,000) Total Movement in Reserves (incl Section 64)	(191,800) (2,830,900) (3,022,700)		1,005,200 280,200 1,285,400	491,700 (508,300) (16,600)	621,900 (1,057,900) (436,000)	686,900 (1,223,200) (536,300)	1,834,600 (821,700) 1,012,900	857,100 274,900 1,132,000	3,341,400 881,100 4,222,500	3,901,300 900,900 4,802,200	4,441,500 920,700 5,362,200
2,346,000 7,277,200 9,623,200	2,346,000 Water Reserves - Balances as at 30 June 7,277,200 Developer Contributions - Section 64 9,623,200 Total Reserves	2,154,200 4,446,300 6,600,500	1.1	3,159,400 4,726,500 7,885,900	3,651,100 4,218,200 7,869,300	4,273,000 3,160,300 7,433,300	4,959,900 1,937,100 6,897,000	6,794,500 1,115,400 7,909,900	7,651,600 1,390,300 9.041,900		10,993,000 14,894,300 2,271,400 3,172,300 13,264,400 18,066,600	19,335,800 4,093,000 23,428,800

WASTEWATER OPERATIONS - CASH FORECAST AND LONG TERM FINANCIAL PLAN

The opposite page provides the cash forecast for the Wastewater Operations.

Explanations for each item are:

Operating Revenues Represents total operating revenues for the Wastewater Fund as per Part B of this document.

Operating Expenses Represents total operating expenses, excluding deprecation, for the Wastewater Fund, as per Part B of this document.

Operating Result before Capital Amounts This records the operating result for the fund, excluding depreciation.

Capital Grants and Contributions As the operating result does not include income items that are of a capital nature, they must be included to determine the overall cash result.

- Capital Grants and Contributions: This item represents the capital grants and capital contributions recognised in Part D of this document.
- Section 64 Contributions Collected: Total Section 64 contributions collected for the year.

Non-operating Funds Employed This item includes income items that do not normally form part of the operating result.

• Loan Funds Used: Represents loans applied during the year.

Funds deployed for Non-operating Purposes This item represents expenditure of a capital nature.

- Capital Expenditure: Represents capital works as per Part C of this document.
- Repayment of Principal on Loans: Represents total loan principal repayments for the Wastewater Fund.
- Section 64 Funds (Unexpended) / Reserves Expended: This item identifies whether there are funds drawn from Section 64 contributions held, inclusive of interest earned, or whether the expenditure from Section 64 contributions for the year is less than the amount collected. A positive figure represents a drawdown from reserves and a negative figure represents a net transfer to reserves.
- Dividend: Represents a compulsory dividend paid to the General Fund.

Cash Surplus / (Deficit) This section provides what the estimated movement in cash is expected to be for the financial year.

Equity Movements This section shows how the cash surplus or deficit is funded.

• Restricted Reserves: This represents the net movement in reserves held by the Wastewater Fund. All reserves held by the Wastewater Fund are externally restricted by legislation in that they must be expended on Wastewater Fund activities. However, even though they are restricted, Council maintains internal reserves to finance future capital works, along with the externally restricted Section 64 contributions.

Equity Balances This section shows the estimated closing balances for the equity items relating to cash. This includes reserves and section 64 contributions.

ESTIMATE	ITEMS			ESTIMATED		ESTIMATED)	l.				
2013/14		2014/15	%	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	OPERATING RESULTS										1	
14,184,000	14,184,000 Operating Revenues 14,266,900 Less Operating Expenses	14,871,400	3 (2)	16,080,800 14,162,000	17,679,300	19,594,100 14.031,000	20,739,200		21,984,100 22,880,800 14,314,400 14,456,300	23,702,800 14 590,600	24,653,400	25,680,100
(82,900)	(82,900) Operating Result before Capital Amounts	817,600	(1,086)	1,918,800					8,424,500			10,853,800
205,000	Add Developer Contributions - Operating Revenues 205,000 Section 64 Interest Earned on Contributions Held	36,000	(82)	45,400	0	47,900	34.300	41.400	35.700	42 200	61 800	82 100
122,100	122,100 Operating Result before Depreciation	853,600	599	1,964,200	3,789,900	5,611,000	6,591,000	7,711,100	8,4	9,1	9'6	10,9
3,104,000	3,104,000 Depreciation Expense	3,249,000	s	3.201.000	3.049.000	3.044.000	3.069.500	3.092.600	3.114.400	3 207 900	3 304 200	3 403 400
(2,981,900)	(2,981,900) Operating Result after Depreciation	(2,395,400)	(20)	(1,236,800)	-	1.1	3,521,500	-	-		1	
0 000'262	Add Capital Grants and Contributions 0 Capital Grants and Contributions 797,000 Section 64 Contributions Collected	000,000	0 (13)	0 714,000	0 739,500	0 765,000	0 788,000	0 811,700	0 836,100	0 861,200	0 887,100	0 913,800
559,700 690,000	Add Non-operating Funds Employed 559,700 Transfer from Section 54 Recoupments BBRC 690,000 Loan Funds Applied	00	(100)	00	00	00	00	00	00	00	00	00
(10 729,300) (559 700)	 Subtract Funds Deployed for Non-operating Purposes (10,729,300) Capital Expenditure (559,700) Contributions - Section 64 Recomments BBRC 	(7,033,800)	(34)	(2,065,600)	(3,718,000)		(2,884,100) (1,802,800) 0 0	(6,955,300) 0	(3,595,500)	(3,595,500) (2,077,000) 0 0	(2.094.000) (2,112,000)	(2,112,000
(2,384,800) (20,000)	384,800) Repayment of Principal on Loans (20,000) Dividends Paid	(2,494,700) (20,000)	50	(2,613,200) (20,000)	(2,741,000) (20,000)	(2,878,800) (20,000)	(3,023,700) (20,000)	(3,186,200) (20,000)	(2,373,900) (20,000)	(2,562,400) (20,000)	(2,757,700) (20,000)	(3,003,500) (20,000)
3,104,000	3,104,000 Depreciation	3,249,000	0	3,201,000	3,049,000	3,044,000	3,069,500	3,092,600	3,114,400	3,207,900	3,304,200	3,403,400
(11,525,000)	(11,525,000) Sewer Reserves - Increase / (Decrease)	(1,997,900)	(11)	(2,020,600)	(1,949,600)	593,100	2,532,700	2,532,700 (1,638,700)	3,306,900	5,356,200	6,001,200	6,714,200
(11,222,300) (302,700) (11,525,000)	(11,222,300) Wastewater Reserves - Increase / (Decrease) (302,700) Wastewater Reserves (11,525,000) Total Movement in Reserves (incl Section 64)	(7,580,600) (417,300) (7,997,900)		(2,132,250) 111,650 (2,020,600)	(2,132,250) (111,650 (603,500) (2,020,600) (1,949,600)	280,200 312,900 593,100	2,785,000 (252,300) 2,532,700	(1,927,700) 289,000 (1,638,700)	2,435,100 871,800 3,306,900	4,452,800 903,400 5,356,200	5,052,300 948,900 6,001,200	5,718,300 995,900 6,714,200
11,492,100 Wast 2,435,000 Deve 13,927,100 Total	11,492,100 Wastewater Reserves - Balances as at 30 June 2,435,000 Developer Contributions - Section 64 13,927,100 Total	3,911,500 2,017,700 5,929,200		1,779,250 2,129,350 3,908,600	433,150 1,525,850 1,959,000	713,350 1,838,750 2,552,100	3,498,350 1,586,450 5,084,800	1,570,650 1,875,450 3,446,100	4,005,750 2,747,250 6,753,000	8,458,550 3,650,650 12,109,200	13,510,850 4,599,550 18,110,400	19,229,150 5,595,450 24,824,600

2013/14	ESTIMATE ITEMS						ESTIMATED	G				
		2014/15	%	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
2	OPERATING RESULTS					ŗ						
78,068,50 72,594,40	78.068.500 Operating Activities 73.068.500 Operating Revenues 72.594.400 Less Operating Expenses	79,260,100 71,207,300	NN	83,098,100 71,924,300	86,904,700 71,440,900	91,643,300 73,055,400	95,993,900 75,058,900	99,728,500 77,127,100	103,299,400 79,200,100	106,943,400 80,692,000	110,870,200 82,540,700	115,061,400 84.359.700
5,474,10	5,474,100 Operating Result before Capital	8,052,800	47	11,173,800	15,463,800	18,587,900	20,935,000	22,601,400	11	1.1	28,329,500	30,701,700
20,612,50	20,612,500 Less Depreciation	20,687,200	0	20,980,400	21,264,200	21,791,500	22,358,700	22,938,800	23,533,000	24,211,700	24,939,600	25.689.700
(15,138,40	15,138,400) Net Operating Result	(12,534,400)	(11)	(9,806,600)	(5,800,400)	(3,203,600)	(1,423,700)	(337,400)	566,300	2,039,700	3,389,900	5,012,000
7,770,00	7,770,000 Capital Grants and Contributions 0,770,000 Capital Grants and Contributions	4,766,700	(39)	1,486,500	655,400	674,800	694,700	715,100	737,000	759.500	782,500	806,100
3,176,00	3,176,000 Section 64 and 94 Contributions	2,007,000	(37)	2,462,500	3,519,200	6,656,900	7,835,500	6,049,400	5,351,300	2,486,500	2,535,700	2,586,400
1,759,70	Add Non-operating Funds Employed 1,759,700 Loan Funds Used 1,808,000 Proceeds from Disposal of Assets	725,000	(59)	4,000,000 6,980,000	4,100,000 3,400,000	8,000,000 3,400,000	5,100,000 3,400,000	0 400,000	0 400,000	0.400,000	400,000	400,000
(49,050,30((5,600,800 (54,000	Subtract Funds Deployed for Non-operating Purpose (49,050,300) Capital Expenditure (5,600,800) Repayment of Principal on Loans (34,000) Dividends	es (34,065,900) (5,882,400) (54,000)	(31) 5 0	(19,505,400) (6,650,800) (54,000)	(20,772,600) (6,609,100) (54,000)	(27,911,900) (6,149,900) (54,000)	(36,064,200) (5,240,800) (54,000)	(21,183,500) (6,486,300) (54,000)	(18,121,700) (5,439,300) (54,000)	(13,061,300) (5,754,600) (54,000)	(12,769,700) (5,537,100) (54,000)	(12,991,500) (5,174,900) (54,000)
200,00	Net Movement in Leave Liabilities 200,000 Net Increase / (Decrease) in Leave	206,000	67	212,200	218,600	225,200	232,000	239,000	246,200	253,600	261,300	269,200
20,612,50	20.612,500 Depreciation	20,687,200	o	20,980,400	21,264,200	21,791,500	22,358,700	22,938,800	23,533,000	24,211,700	24,939,600	25,689,700
(34,517,30)	34,517,300) Cash Reserves - Increase / (Decrease)	(22,389,800)	(35)	104,800	(278,700)	3,429,000	(4,161,800)	2,281,100	7,218,800	11,281,100	13,948,200	16,543,000
(8,007,000) (26,258,000) (122,000) (34,387,000)	(8.007,000) Reserves - Increase / (Decrease) (8.007,000) Reserves - Internal - Increase / (Decrease) (26,256,000) Reserves - External - Increase / (Decrease) (122,000) Working Capital (34,387,000) Total Movement in Reserves	(9,101,600) (13,157,900) (130,300) (22,389,800)		588,400 (287,600) (196,000) 104,800	902,800 (860,000) (321,500) (278,700)	139,200 3,546,200 (256,400) 3,429,000	888,300 (4,802,700) (247,400) (4,161,800)	1,883,700 603,600 (206,200) 2,281,100	2,393,500 4,971,100 (145,800) 7,218,800	2,764,800 8,636,700 (120,400) 11,281,100	3,507,200 10,455,800 (14,800) 13,948,200	3,440,900 13,008,600 93,500 16,543,000
19,231,400 Intern 30,108,400 Extern 3.291,000 Work 52,630,800 Total	19,231,400 Internal Reserves - Balances as at 30 June 30,108,400 External Reserves 3,291,000 Working Capital 52,530,800 Total	10,129,800 16,950,500 3,160,700 30,241,000		10,718,200 16,662,900 2,964,700 30,345,800	11,621,000 15,802,900 2,643,200 30,067,100	11,760,200 19,349,100 2,386,800 33,496,100	12,648,500 14,546,400 2,139,400 29,334,300	14,532,200 15,150,000 1,933,200 31,615,400	16,925,700 20,121,100 1,787,400 38,834,200	19,690,500 28,757,800 1,667,000 50,115,300	23,197,700 39,213,600 1,652,200 64,063,500	26,638,600 52,222,200 1,745,700 80,606,500

Part B Operating Budgets

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INTRODUCTION

This section of the document provides an analysis of the activities that Council undertakes on a regular basis. Each program is presented with two distinct sets of information, based on the left and right hand pages of the document. Explanations for each page are as follows:

Left Hand Page

This page provides narrative information relating to each program; i.e.

Manager Person responsible for ensuring that the estimates are met.

Budget Comments Provides comments in respect to the estimates as per the right hand page.

Right Hand Page

This page provides numerical information for each program:

Actual (2011/12, 2012/13) These two columns represent the actual results for previous years. There can be changes in reporting formats over time, however the information is provided as a **guide** to what has occurred in the past.

Estimate 2013/14 This column provides the estimates for the 2013/14 financial year based on the latest budget review.

Ledger Account and Budget Items These two columns include the ledger account number and a description of the main budget items for the program.

Estimated 2014/15 This is the estimate for the 2014/15 financial year.

Percentage This figure, expressed as a percentage, provides a guide as to what the 2014/15 estimate has varied by, as compared to the 2013/14 estimate.

Estimated 2015/16, 2016/17 and 2017/18 Forward estimates have been provided as a guide to show the overall financial trend.

The bottom two lines, before the "Capital Movements" section, show:

Operating Result - Surplus / (Deficit) This line shows the operating result with depreciation included.

Cash Result - Surplus / (Deficit) Provides the cash result for the year, excluding depreciation.

Capital Movements

This section provides an overview of the capital movements for each program. The components of this section are:

Less Principal Repayments Represents any loan principal repayments relevant to the program.

Transfer to Reserves and Transfer from Reserves These two lines represent a summary of the various reserve movements for the program. Full details of reserve movements are contained in Part E.

Capital Income and Capital Expenditure These two lines highlight the capital income and expenditure for the program. Full details of capital movements are contained in Part C and Part D.

Cash Result after Capital Movements This final line shows the bottom line cash result for the program.

If the program is showing a deficit, this figure represents the amount that is being funded from general purpose revenues (i.e. rate income and the financial assistance grant) and other surplus generating programs. If the program is showing a surplus these funds are then being used to assist in providing other Council services.

STRATEGIC AND COMMUNITY FACILITIES GROUP - SUMMARY

Manager: Steve Barnier - "Group Manager – Strategic and Community Facilities"

<u>Background</u>

This section of the document provides details of the programs that form part of the Strategic and Community Facilities Group. There are six distinct programs being Strategic Planning, Community Centres and Hall, Cultural and Community Services, Library Services, Swimming Pools and Tourism and Communications.

Strategic Planning

This program includes all revenues and expenses related to strategic planning projects such as rezonings, local environmental plans, development control plans, heritage studies and economic development programs.

Community Centres and Halls

This program includes revenues and expenses for the operation of the Kentwell Centre, Lennox Head Cultural and Community Centre, Alstonville Leisure and Entertainment Centre, the Richmond Room and the Ballina Surf Club and the Northern Rivers Community Gallery.

Cultural and Community Services

This program includes revenues and expenses for the operation of the Northern Rivers Community Gallery, Customer Service staff from the Council Administration Centre, Community Land Management staff and other miscellaneous community services.

Library Services

Costs associated with the operation of the Council owned libraries, which are managed by the Richmond Tweed Regional Library, through Lismore City Council.

Swimming Pools

Revenues and expenses associated with the operation of the Ballina and Alstonville swimming pools.

Tourism and Communications

Includes costs associated with the management of a range of activities including visitor services, marketing, grant administration and event management. It also includes the staff that oversee Council's corporate communications.

ACTUAL	ACTUAL	ESTIMATE	BUDGET ITEMS		_	ESTIMAT	ED	
2011/12	2012/13	2013/14		2014/15	%	2015/16	2016/17	2017/18
			OPERATING REVENUES	1.1.1		1.1.1	$T \leq 1$	
447,000	342,000	377,500	Strategic Planning	220,500	(42)	116,200	129,700	171,30
174,000	239,000	311,000	Community Centres and Halls	370,700	19	396,200	423,000	445,00
81,000	102,000	104,200	Cultural and Community Services	109,500	5	122,800	134,200	142,70
115,000	115,000		Library Services	116,000	5	119,500	123,200	127,00
281,000	321,000	322,500	Swimming Pools	336,000	4	346,300	357,000	367,90
96,000	146,000	119,300	Tourism and Communications	45,500	(62)	47,300	49,200	51,10
1,194,000	1,265,000	1,345,500	Total Operating Revenues	1,198,200	(11)	1,148,300	1,216,300	1,305,00
			OPERATING EXPENSES					
963,000	981,000	1,232,000	Strategic Planning	1,123,500	(9)	1,050,300	1,061,800	1,094,40
495,000	514,000	659,400	Community Centres and Halls	759,100	15	782,200	844,400	870,50
550,000	588,000	777,200	Cultural and Community Services	777,900	0	802,800	827,500	854,00
360,000	1,341,000	1,449,200	Library Services	1,419,000	(2)	1,465,000	1,509,500	1,555,30
788,000	881,000	879,100	Swimming Pools	922,000	5	1,230,400	1,536,100	1,543,40
721,000	703,000	902,000	Tourism and Communications	776,000	(14)	800,500	825,900	852,00
3,877,000	5,008,000	5,898,900	Total Operating Expenses	5,777,500	(2)	6,131,200	6,605,200	6,769,60
2,683,000)	(3,743,000)	(4,553,400)	Operating Result - Surplus / (Deficit)	(4,579,300)	1	(4,982,900)	(5,388,900)	(5,464,600
125,000	125,000	130,000	Add Back Depreciation	130,000	0	133,900	138,000	142,20
2,558,000)	(3,618,000)	(4,423,400)	Cash Result - Surplus / (Deficit)	(4,449,300)	1	(4,849,000)	(5,250,900)	(5,322,400
			Capital Movements					
00.000	00.000					Contractor	a ministration	1000.00
22,000	23,000 3,657,000		Less Principal Repayments Less Transfer to Reserves	17,300		177,500	352,900	377,30
534,000	453,000		Add Transfer from Reserves	770,500		1,095,300	2,138,000	5,289,70
			Add Transfer from Reserves Add Capital Income	483,000		5.040.000	0	E 400 70
1,372,000	2,922,000		Less Capital Expenditure	710,000 633,000		5,040,300 4,031,000	6,171,500 4,133,000	5,183,70 35,00
2,939,000)	(3,940,000)		Cash Result after Capital Movements	(4,677,100)	9	(5,112,500)	(5,703,300)	(5,840,70

STRATEGIC PLANNING

Manager: Matthew Wood - "Manager – Strategic Planning"

Background

Revenues and expenses related to the provision of strategic planning projects including heritage studies and economic development programs.

Budget Comments

Operating Revenues

Fees and Charges

Income for strategic planning publications and services and planning proposals.

Grants and Contributions

Relate primarily to heritage items and planning studies.

Interest on Section 94 Contributions

This program oversees Council's section 94 plans and the interest generated on the contributions held is transferred back to the Section 94 Plans.

Operating Expenses

Employee Costs

Based on six full-time and two part time employees (total of 36 days), plus two motor vehicles.

Office Expenses

Includes allowances for advertising, printing and stationery and legal expenses.

Aboriginal, Heritage and Economic Development Programs Allowances for consultancies and projects for these programs.

Strategic Plans and Studies

This figure represents discretionary funds that are available for planning studies.

Planning Proposals

Expenditure based on a fee for service (offset by income).

Environmental Action Plan

Allowance for environmental improvement activities.

Capital Movements

Transfer to Reserves

Represents Section 94 contributions collected plus interest earned on Section 94 contributions held.

Capital Income

Represents Section 94 contributions collected as per Part D of this document.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS	1		ESTIMATE	D	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
	1.6.1	1.1		OPERATING REVENUES		151			
43,000	52,000	69,500	20000	Fees and Charges	20,000	(71)	20,600	21,300	22,00
29,000	22,000	91,000	20002	Grants and Contributions	140,000	54	40,600	41,900	43,30
375,000	268,000	217,000	20012	Interest on Section 94 Developer Contributions	60,500	(72)	55,000	66,500	106,00
447,000	342,000	377,500		Total Operating Revenues	220,500	(42)	116,200	129,700	171,30
2.1	1.01	10 U.		OPERATING EXPENSES	120				
696,000	810,000	812,000	30000	Employee Costs	854,500	5	880,100	906,600	933,90
35,000	25,000	24,000	30000	Office Expenses	24,000	0	24,000	24,900	25,80
8,000	12,000	56,500	30001	Aboriginal and Heritage Programs	30,000	(47)	30,000	31,000	32,00
27,000	15,000 97,000	15,000 229,300	30002 30003	Economic Development Programs Strategic Plans and Studies	15,000	0(30)	15,000	15,500 41,200	16,00
88.000	15,000	85,200	30003	Planning Proposals (Rezonings)	20,000	(77)	20,600	21,300	42,70
00,000	7,000	10,000	30001	Environmental Action Plan	20,000	100	20,600	21,300	22,000
963,000	981,000	1,232,000		Total Operating Expenses	1,123,500	(9)	1,050,300	1,061,800	1,094,40
(516,000)	(639,000)	(854,500)		Operating Result - Surplus / (Deficit)	(903,000)	6	(934,100)	(932,100)	(923,100
0	0	0		Add Back Depreciation	0	õ	0	1002,100)	(020,100
(516,000)	(639,000)	(854,500)		Cash Result - Surplus / (Deficit)	(903,000)	6	(934,100)	(932,100)	(923,100
				Capital Movements					
0	0	0		Less Principal Repayments	0		0	0	in and the
2,091,000	3,460,000	2,002,000		Less Transfer to Reserves	770,500		1,095,300	2,138,000	5,289,70
446,000	294,000 2,922,000	184,000		Add Transfer from Reserves Add Capital Income	710,000		1,040,300	2,071,500	5,183,70
0	2,922,000	0		Less Capital Expenditure	0	L	1,040,300	2,071,500	0,183,70
(789,000)	(883,000)	(907,500)		Cash Result after Capital Movements	(963,500)	6	(989,100)	(998,600)	(1,029,100

COMMUNITY CENTRES AND HALLS

Manager: Jordan Robinson - "Manager – Community Facilities and Customer Service"

<u>Background</u>

Revenues and expenses related to the operation of Council's community centres and halls.

Budget Comments

Operating Revenues

Fees and Charges

Revenues for the Alstonville Leisure and Entertainment Centre, Ballina Surf Club, Kentwell Centre, Lennox Head Cultural and Community Centre and Richmond Room.

Operating Expenses

Employee Costs

Based on one full-time and two part-time employees (11 days) plus a significant allowance for relief staff to assist with annual leave, sick leave etc.

Community Centres

Operating expenses for the facilities identified.

Public Halls

Insurance, rates and maintenance allowance for public halls that are leased to community groups. All revenue is retained by the lessees.

Naval Museum

Insurance and maintenance allowance for the Naval Museum. All revenue is retained by the volunteers who operate the museum.

Debt Servicing

Interest payable on outstanding loans for the Kentwell Centre and Naval Museum.

Capital Movements

Loan Principal Repayments

Represents principal repaid on loans taken out for the Kentwell Centre and Naval Museum.

Transfer from Reserves

The transfer from reserves represents funding previously allocated to the planning for the Ballina Sports and Events Centre. Refer to Part D for further details of reserve movements.

Capital Expenditure

This item includes all capital works planned for the year. Refer to Part C of this document for further information.

Community Facilities – Net Costs Summary

Provides an overview of the net cost of running the community centres.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS		1.00	ESTIMATE	D	
2011/12	2012/13	2013/14	ACCOUNT	DODOLTTILING	2014/15	%	2015/16	2016/17	2017/18
		11		OPERATING REVENUES	1.11				
				F					
				Fees and Charges			11.14	53,555	1000
0	0	20,000	26087	Alstonville Leisure and Entertainment Centre	25,000	25	31,000	37,200	38,4
0	0	40,000	26081	Ballina Surf Club	98,700	147	102,700	106,900	111,10
102,000	113,000	115,000	26082	Kentwell Centre	117,000	2	121,600	126,400	131,3
57,000	106,000	120,000	26083	Lennox Head Cultural and Community Centre	110,000	(8)	120,300	131,200	142,20
15,000	20,000	16,000	26080	Richmond Room	20,000	25	20,600	21,300	22,00
174,000	239,000	311,000		Total Operating Revenues	370,700	19	396,200	423,000	445,0
				OPERATING EXPENSES				1.11	
171,000	126,000	116,000	35110	Employee Costs	173,000	49	178,200	183,700	189,4
46,000	48,000	48,000	35110	Kentwell Centre	52,000	8	53,700	55,800	57.9
120,000	137,000	165,000	35100	Alstonville Leisure and Entertainment Centre	173,500	5	178,900	184,400	190,10
101,000	138,000	180,000	30023	Lennox Head Cultural and Community Centre	184,400	2	190,500	196,900	203,40
21,000	24,000	22,000	35115	Richmond Room	26,000	18	27,100	28,200	29,30
0	0	79,000	30025	Ballina Surf Club	108,000	37	111,700	153,500	158,90
15,000	22,000	30,500	35107	Public Halls	24,000	(21)	24,800	25,700	26,60
5,000	5,000	5,500	35108	Naval Museum	8,000	9	6,200	6,400	6,60
	1.00			Debt Servicing	1.110.3		1.1	N 0	
4,000	3,000	3,000	35111	Interest on Kentwell Centre	2,600	(13)	2,200	1,800	1,30
12,000	11,000	10,400	35111	Interest on Naval Museum	9,600	(8)	8,900	8,000	7,00
495,000	514,000	659,400		Total Operating Expenses	759,100	15	782,200	844,400	870,50
(321,000)	(275,000)	(348,400)		Operating Result - Surplus / (Deficit)	(388,400)	11	(386,000)	(421,400)	(425,500
0	0	0		Add Back Depreciation	0	0	0	0	
(321,000)	(275,000)	(348,400)		Cash Result - Surplus / (Deficit)	(388,400)	-11	(386,000)	(421,400)	(425,500
				Capital Movements					
15,000	15,000	16,200		Less Principal Repayments	17,300		18,500	19,900	21,30
80,000	86,000	0		Less Transfer to Reserves	0		0	0	
30,000	80,000	373,300		Add Transfer from Reserves	283,000		0	0	
0	0	10,000		Add Capital Income	0		0	0	
0	0	268,000		Less Capital Expenditure	423,000	-	21,000	22,000	23,00
(386,000)	(296,000)	(249,300)		Cash Result after Capital Movements	(545,700)	119	(425,500)	(463,300)	(469,800
				Companya di Angela di					Value 1
2011/12	2012/13	2013/14		Community Facilities - Summary	2014/15	%	2015/16	2016/17	2017/18
(171,000)	(126,000)	(116,000)	35110	Employee Costs	(173,000)	49	(178,200)	(183,700)	(189,400
52,000	62,000	64,000	35110	Kentwell Community Services Centre	62,400	(3)	65,700	68,800	72,10
(120,000)	(137,000)	(145,000)	35115	Alstonville Leisure and Entertainment Centre	(148,500)	2	(147,900)	(147,200)	(151,700
(44,000)	(32,000)	(60,000)	30023	Lennox Head Cultural and Community Centre	(74,400)	24	(70,200)	(65,700)	(61,200
(6,000)	(4,000)	(6,000)	30023	Richmond Room	(6,000)	0	(6,500)	(6,900)	(7.300
0	0	(39,000)		Ballina Surf Life Saving Club	(9,300)	(76)	(9,000)	(46,600)	(47,800
(32,000)	(38,000)	(46,400)		Public Halls and Museums	(39,600)	(15)	(39,900)	(40,100)	(40,200
	(275,000)								

CULTURAL AND COMMUNITY SERVICES

Manager: Jordan Robinson - "Manager – Community Facilities and Customer Service"

Background

Revenues and expenses related to the operation of the community gallery, community land management and other miscellaneous community service programs.

Budget Comments

Operating Revenues

Grants and Contributions Major recurrent grant is for Youth Week.

Fees and Charges Revenues for the Northern Rivers Community Gallery and other miscellaneous income.

Operating Expenses

Employee Costs – Community Services Based on two full time and one part-time employees (total of 13 days)

Employee Costs – Customer Services Based on seven part time employees for the Customer Services Counter and Switchboard for the Administration Centre (total of 20 days)

Community Services Centres Operating expenses for these facilities - includes one full time employee and two part time (total of 11 days).

Community Services Programs Allowance for social service program including Youth Week, NAIDOC Week and Seniors Programs.

Other Community Services

Includes items such as the life education van and rent payable to the State Government for a pre-school leased by Council on crown land.

Community Land Management Allowance for community land investigations.

Community Gallery

Operating expenses for the Northern Rivers Community Gallery. Includes one full time employee.

Capital Movements

Capital Expenditure

Allowance for public art expenditure. Refer to Part C of this document for further information.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS			ESTIMATE	D	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
111				OPERATING REVENUES					
	1.65.5			Grants and Contributions - Various			1.1	1.1.1	
8,000	8,000	8,000	20021	Area Assistance Grant	0	(100)	0	0	
2,000	2,000	2,000	20021	Youth Week	2,000	0	2,100	2,200	2,30
Ŭ	0	10,000	20021	Koala Study	0	(100)	0	0	
C4 000	74 000	70 700	00100	Fees and Charges		1		in in	
64,000 7,000	71,000 21,000	76,700 7,500	26130 20021	Northern Rivers Community Gallery Other Fees and Charges	90,500 17,000	18 127	103,100	113,800	121,60
7,000	21,000	7,500	20021	Other Pees and Charges	17,000	12/	17,600	18,200	18,80
81,000	102,000	104,200		Total Operating Revenues	109,500	5	122,800	134,200	142,70
	100	11.0		OPERATING EXPENSES	1.1.1.1				
1.1				Employee Costs and Overheads		-			
85,000	94,000	199,500	30020	Salaries and oncosts - Community Services	272,200	36	280,500	289,000	297.80
13,000	14,000	14,500		Insurance	15,000	3	15,500	16,000	16,50
248,000	246,000	260,000	30004	Salaries and oncosts - Customer Service	275,000	6	283,300	291,800	300,600
				Community Services	11 23		0.000	12.22	
13,000	20,000	20,500	30021	Community Services Programs	15,500	(24)	16,100	16,700	17,30
11,000	37,000	76,700	30021	Other Community Services	11,200	(85)	11,600	12,000	12,500
		1.1.1		Community Land Management	1.0		1.10		
36,000	23,000	25,000	30021	Land Investigations	15,000	(40)	15,500	16,000	16,500
	1.5.1	and the second second		Community Gallery			1 m 3 .		
144,000	154,000	181,000	35160	Northern Rivers Community Gallery	174,000	(4)	180,300	186,000	192,800
550,000	588,000	777,200		Total Operating Expenses	777,900	0	802,800	827,500	854,000
(469,000)	(486,000)	(673,000)		Operating Result - Surplus / (Deficit)	(668,400)	(1)	(680,000)	(693,300)	(711,300
0	0	0		Add Back Depreciation	0	0	0	0	(
(469,000)	(486,000)	(673,000)		Cash Result - Surplus / (Deficit)	(668,400)	(1)	(680,000)	(693,300)	(711,300)
				Capital Movements					
0	0	0		Less Principal Repayments	0		0	0	
33,000	18,000 20,000	10,000		Less Transfer to Reserves Add Transfer from Reserves	0		0	0	(
4,000	0	0		Add Capital Income	0		0	0	
0	17,000	55,000		Less Capital Expenditure	10,000		10,000	11,000	12,000
(498,000)	(501,000)	(678,000)		Cash Result after Capital Movements	(678,400)	0	(690,000)	(704,300)	(723,300

LIBRARY SERVICES

Manager Jordan Robinson - "Manager – Community Facilities and Customer Service"

Background

This program details all costs associated with the provision of library services to the local government area.

Budget Comments

Operating Revenues

Library Per Capita

State Government grant towards the operation of the Ballina, Lennox Head and Alstonville Libraries. This grant is based on the population of the local government area, plus an incentive component for maintaining or increasing funding to the Library.

Special Projects

Subject to applications each year. Offset by expenditure.

Operating Expenditure

Contribution to Richmond Tweed Regional Library (RTRL)

The RTRL co-ordinates and controls library services in the region. The RTRL is administered by Lismore City Council.

Other Library Expenses

In accordance with the agreement with the RTRL Council provides land and buildings for the provision of library services. This expenditure is provided to ensure that the buildings are maintained and operated effectively. This expenditure includes electricity and gas, cleaning and security and other operating expenses.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS			ESTIMAT	ED	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
	12.1			OPERATING REVENUES					
70 000	70.000	70.000		Operating Grants		1.5	10000		1 3.2
79,000 36,000	79,000 36,000	76,000 35,000	26040 26040	Library Per Capita Special Projects	80,000 36,000	5	82,400 37,100	84,900	87,50
30,000	50,000	55,000	20040	Special Projects	36,000	3	37,100	38,300	39,50
115,000	115,000	111,000		Total Operating Revenues	116,000	5	119,500	123,200	127,00
				OPERATING EXPENSES					
230,000	1,209,000	1,252,000	35031	Contribution to Richmond Tweed Library	1,274,000	2	1,312,300	1,351,700	1,392,30
22,000	19,000	20,500	35030	Building Rates, Insurance and Security	23,000	12	23,900	24,800	25,70
58,000	63,000	64,000	35031	Lighting Power and Heating and Cleaning	68,000	6	73,100	75,400	77,800
18,000	16,000	17,000	35031	Library Sundries	18,000	6	18,600	19,300	20.00
32,000	34,000	95,700	35031	Special Projects	36,000	(62)	37,100	38,300	39,500
			1405	Debt Servicing					
0	0	0	35031	Interest on Loans	0	0	0	0	l.
360,000	1,341,000	1,449,200		Total Operating Expenses	1,419,000	(2)	1,465,000	1,509,500	1,555,300
(245,000)	(1,226,000)	(1,338,200)		Operating Result - Surplus / (Deficit)	(1,303,000)	(3)	(1,345,500)	(1,386,300)	(1.428,300)
0	0	0		Add Back Depreciation	0	0	0	0	(
(245,000)	(1,226,000)	(1,338,200)		Cash Result - Surplus / (Deficit)	(1,303,000)	(3)	(1,345,500)	(1,386,300)	(1,428,300)
				Capital Movements					
	0	0		Less Loan Principal Repayments					14 A S
59,000	61,000	0		Less Transfer to Reserves	0		0	0	
54,000	59,000	229,200		Add Transfer from Reserves	0		0	0	
0	0	92,500		Add Capital Income	0		ő	o	
0	0	261,000		Less Capital Expenditure	0		0	Q	i
(250.000)	(1,228,000)	(1 277 500)		Cash Result after Capital Movements	(1,303,000)	2	(1,345,500)	(1,386,300)	(1,428,300

SWIMMING POOLS

Manager: Jordan Robinson - "Manager – Community Facilities and Customer Service"

Background

This program outlines income and expenses for the Ballina and Alstonville swimming pools.

Budget Comments

Operating Revenues

Fees and Charges Generated primarily from entrance fees.

Operating Expenses

Ballina Swimming Pool

Includes various costs required to operate and maintain the Ballina Pool. The pool management is provided by a contractor.

Alstonville Swimming Pool

Includes various costs required to operate and maintain the Alstonville Pool. The pool management is provided by a contractor.

Capital Movements

Loan Principal Repayments

Represents principal repayments for loans taken out for capital works at both pools.

Transfer from Reserves

Transfer from reserves to finance capital expenditure. Refer to Part E of this document for further details.

Capital Expenditure

Represents capital works planned for the year. Refer to Part C of this document for further details.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS	ESTIMATED					
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18	
100	1.000	7777		OPERATING REVENUES						
		2.2.2		Ballina		C				
145,000	178,000	172,500	22270	Fees	186,000	8	191,700	197,600	203,70	
1000	10000			Alstonville			- 60	10.1	1.5	
136,000	143,000	150,000	22271	Fees	150,000	O	154,600	159,400	164,20	
281,000	321,000	322,500			336,000	4	346,300	357,000	367,90	
1.11	1.00			OPERATING EXPENSES	1.1.1.1		1.5	1.37		
1.101	1000			Ballina Swimming Complex	1.1.1		1.34	1		
127,000	150,000 200,000	154,000 203,000	32330 32330	Maintenance and Operating Costs Contract Charges	161,000 206,000	5	166,200 212,200	171,700 218,700	177,20	
102,000	200,000	200,000	52550		200,000	-	212,200	210,700	220,00	
1,000	1,000	400	32330	Debt Servicing Interest on Loans - Ballina	0	(100)	280,000	269,000	257,00	
	1.50			Alstonville Swimming Complex						
166,000	209,000	194,700	32331	Maintenance and Operating Costs	213,500	10	220,200	227,200	234,40	
187,000	196,000	197,000	32331	Contract Charges	211,500	7	217,900	511,500	507,30	
125,000	125,000	130,000	32330	Non-cash Expenses Depreciation	130,000	0	133,900	138,000	142,20	
			or out	CALCENTRAL CONTRACTOR		1				
788,000	881,000	879,100		Total Operating Expenses	922,000	5	1,230,400	1,536,100	1,543,40	
(507,000) 125,000	(560,000) 125,000	(556,600)		Operating Result - Surplus / (Deficit) Add Back Depreciation	(586,000) 130,000	5	(884,100) 133,900	(1,179,100) 138,000	(1,175,500	
(382,000)	(435,000)	(426,600)		Cash Result - Surplus / (Deficit)	(456,000)	7	(750,200)	(1,041,100)	(1,033,300	
				Capital Movements						
7,000	8,000	8,100		Less Loan Principal Repayments	0		159,000	333,000	356,00	
0	0	0		Less Transfer to Reserves	0		0	0	500,00	
0	0	16,000		Add Transfer from Reserves Add Capital Income	200,000		4,000,000	4,100,000		
o	o	60,000		Less Capital Expenditure	200,000	-	4,000,000	4,100,000		
(389,000)	(443,000)	(478,700)	_	Cash Result after Capital Movements	(456,000)	(5)	(909,200)	(1,374,100)	(1,389,300	

TOURISM AND COMMUNICATIONS

Manager: Jordan Robinson - "Manager – Community Facilities and Customer Service"

Background

This program includes all revenues and expenses incurred in the management of tourism and event coordination.

Budget Comments

Operating Revenues

Commissions and Merchandise Sales Commissions earned at the tourism information centre.

Marketing and Destination Development Revenues

Contributions to marketing campaigns.

Operating Expenses

Employee Costs

Based on two full-time staff, five part time staff (25 days) and one motor vehicle. One of the full time staff members is dedicated to event co-ordination and grant co-ordination.

Visitor Information Centre (VIC) - Office Expenses

Operating costs for the tourism information centre. This includes items such as cleaning expenses, telephone, printing and stationery, postage etc.

Merchandise Purchases

Cost of goods sold. Offset by sales revenue.

Commission Expenses

Costs incurred in taking reservations. Offset by reservation revenue.

Marketing and Development

Promotional expenses such as membership of Regional Tourism Organisations and general promotional activities and advertising.

Event Expenses – Community Event Program

Council funding for community co-ordinated events sponsored by Council. Increased substantially for 2014/15 based on applications for this funding and events held to date.

Event Expenses – Australia Day

Costs associated with Australia Day.

Events Expenses – Other Council Support

Council provides assistance to certain community events such as NAIDOC Walk, Fair Go and support for identified volunteer groups.

Christmas Decorations

Allowance for the purchase and installation of Christmas decorations.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS	ESTIMATED					
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18	
7,000 17,000 10,000 5,000 57,000	5,000 24,000 69,000 36,000 12,000	7,300 25,000 61,000 1,000 25,000	26122 26122 26120 26120 26120	OPERATING REVENUES Fees and Charges Visitor Information Centre - Commissions Visitor Information Centre - Merchandise Sales Marketing and Destination Development Event Revenues Grants and Contributions	8,000 24,000 13,500 0 0	10 (4) (78) (100)	8,400 24,800 14,100 0 0	8,900 25,600 14,700 0 0	9,40 26,40 15,30	
96,000	146,000	119,300		Total Operating Revenues	45,500	(62)	47,300	49,200	51,10	
				OPERATING EXPENSES						
332,000 67,000 9,000 221,000 0 53,000 15,000 21,000 0	338,000 78,000 14,000 3,000 177,000 0 50,000 17,000 20,000 6,000	415,000 83,000 13,000 4,700 194,800 50,000 80,000 18,000 27,500 16,000	35150 35150 35152 35152 35152 35152 35152 35152 35152 35152 35152	Tourism Employee Costs Visitor Information Centre - Office Expenses Merchandise Purchases Commission Expenses Marketing and Destination Development Business Promotions Event Expenses - Community Event Program Event Expenses - Australia Day Event Expenses - Australia Day Event Expenses - Other Council Support Christmas Decorations	422,000 84,000 14,500 4,500 100,000 0 98,000 19,000 24,000 10,000	2 1 (4) (49) (100) 23 6 (13) (38)	434,800 87,200 15,000 4,700 103,000 0 101,000 19,600 24,900 10,300	448,000 90,500 15,500 106,200 0 104,100 20,200 25,800 10,700	461,60 93,80 16,00 5,10 109,50 107,30 20,90 26,70 11,10	
721,000	703,000	902,000		Total Operating Expenses	776,000	(14)	800,500	825,900	852,00	
(625,000)	(557,000)	(782,700)		Operating Result - Surplus / (Deficit) Add Back Depreciation	(730,500) 0	(7) 0	(753,200)	(776,700) 0	(800,900	
(625,000)	(557,000)	(782,700)		Cash Result - Surplus / (Deficit)	(730,600)	(7)	(753,200)	(776,700)	(800,900	
0 2,000 0 0	0 32,000 0 0	0 0 82,300 0 0		Capital Movements Less Loan Principal Repayments Less Transfer to Reserves Add Transfer from Reserves Add Capital Income Less Capital Expenditure	000000000000000000000000000000000000000		0 0 0 0 0	0 0 0 0		
(627,000)	(589,000)	(700,400)		Cash Result after Capital Movements	(730,500)	4	(753,200)	(776,700)	(800,900	

DEVELOPMENT AND ENVIRONMENTAL HEALTH GROUP - SUMMARY

Manager: Rod Willis - "Group Manager – Development and Environmental Health"

Budget Comments

The next section of the document provides details of the programs under the control of the Group Manager – Development and Environmental Health. The opposite page provides a summary of each of those programs.

The major programs in the Development and Environmental Health Group are:

Development Services

Costs associated with the assessment and management of development applications.

Building Services

Costs associated with the provision of building certification services and the assessment of the building application section of development applications.

Environmental and Public Health Services

Costs associated with the provision of services such as environmental health, food premise inspections and licences required under the Local Government Act.

Administration and Public Order

Includes salaries and oncosts for the Group Manager, Secretarial Staff and Rangers. Also includes other enforcements costs as dog and animal control and parking regulation.

ACTUAL	ACTUAL	ESTIMATE	BUDGET ITEMS	The second se	ESTIMATED						
2011/12	2012/13	2013/14		2014/15	%	2015/16	2016/17	2017/18			
			OPERATING REVENUES			1.03	710.7				
333,000	356,000	378,000	Development Services	359,000	(5)	380,000	391,900	404,000			
540,000	598,000	800,000	Building Services	800,000	0	824,900	850,700	877,500			
184,000	189,000	198,500	Environmental and Public Health	235,000	18	242,800	250,900	259,200			
70,000	117,000	135,500	Administration and Public Order	156,000	15	161,300	166,800	172,300			
1,127,000	1,260,000	1,512,000	Total Operating Revenues	1,550,000	3	1,609,000	1,660,300	1,713,000			
	100		OPERATING EXPENSES				1.1				
1,187,000	1,156,000	1,142,600	Development Services	1,213,000	6	1,249,600	1,287,400	1,326,300			
761,000	776,000		Building Services	765,100	5	789,800	813,800	838,400			
569,000	638,000	722,300	Environmental and Public Health	779,100	8	B12,000	845,500	871,500			
947,000	1.004,000	1,120,800	Administration and Public Order	1,193,900	7	1,230,200	1,267,800	1,306,300			
3,464,000	3,574,000	3,712,200	Total Operating Expenses	3,951,100	6	4,081,600	4,214,500	4,342,500			
(2,337,000)	(2,314,000)		Operating Result - Surplus / (Deficit)	(2,401,100)	9	(2,472,600)	(2,554,200)	(2,629,500)			
5,000	5,000		Add Back Depreciation	5,000	0	5,000	5,200	5,400			
(2,332,000)	(2,309,000)	(2,195,200)	Cash Result - Surplus / (Deficit)	(2,396,100)	9	(2,487,600)	(2,549,000)	(2,624,100)			
_			Capital Movements								
5,000	6,000	6 100	Less Loan Principal Repayments	6,500		0.000	7 200	7.000			
281,000	176,000		Less Transfer to Reserves	6,500		6,900	7,300	7,800			
321,000	281,000		Add Transfer from Reserves	0		0	0				
021,000	201,000		Add Capital Income	0		0	0				
40,000	142,000		Less Capital Expenditure	0		0	0	Ċ			
2,337,000)	(2,352,000)	(2,159,400)	Cash Result after Capital Movements	(2,402,600)	11	(2,474,500)	(2,556,300)	(2,631,900)			

DEVELOPMENT SERVICES

Manager: Andrew Smith - "Manager - Development Services"

Background

Revenues and expenses associated with the management of development applications and planning controls.

Budget Comments

Operating Revenues

Regulatory Fees and Fines

Includes administration and advertising charges, development application fees, subdivision fees and planning certificates.

Operating Expenses

Employee Costs

Based on staffing structure of eight full-time and two part time employees (total of 45 days). Other costs include five motor vehicles.

Office Expenses

Major costs include advertising for development applications and sundry office expenses.

Legal Costs

Provision for legal action undertaken in respect to development applications and approvals.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS	ESTIMATED					
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18	
1.1.1	0-"	6.4		OPERATING REVENUES						
325,000	307,000	343,000	21000	Regulatory Fees and Charges	339,000	(1)	359,400	370,600	382,000	
0	30,000	0	21002	Operating Grants and Contributions	0		0	0	1.1.1.2	
8,000	19,000	35,000	21001	Other Revenues - Legals and Fines	20,000	(43)	20,600	21,300	22,00	
333,000	356,000	378,000		Total Operating Revenues	359,000	(5)	380,000	391,900	404,000	
111	1000			OPERATING EXPENSES				101		
1,065,000	1,045,000	971,000	31000	Employee Costs	1,013,000	4	1,043,500	1,074,900	1,107,300	
54,000	53,000	71,600	31000	Office Expenses, Advertising and Consultancies	50,000	(30)	51,600	53,300	55,000	
68,000	58,000	100,000	31000	Legal Costs	150,000	50	154,500	159,200	164,000	
	1.0			Non-cash Expenses				1.11		
0	0	0	31000	Depreciation	0	0	0	0	C	
1,187,000	1,156,000	1,142,600		Total Operating Expenses	1,213,000	6	1,249,600	1,287,400	1,326,300	
(854,000)	(800,000)	(764,600)		Operating Result - Surplus / (Deficit)	(854,000)	12	(869,600)	(895,500)	(922,300	
0	0	0		Add Back Depreciation	0	0	0	0	(
(854,000)	(800,000)	(764,600)		Cash Result - Surplus / (Deficit)	(854,000)	12	(869,600)	(895,500)	(922,300)	
				Capital Movements						
0	0			Less Principal Repayments	0	10.1				
0	22,000	0		Less Transfer to Reserves	0		0	0		
0	0	21,600		Add Transfer from Reserves	0		0	0	0	
0	0	0		Add Capital Income	0	-	0	0	0	
0	0	0		Less Capital Expenditure	0		0	0	0	
(854,000)	(822,000)	(743,000)		Cash Result after Capital Movements	(854,000)	15	(869,600)	(895,500)	(922,300)	

BUILDING SERVICES

Manager: Vince Hunt - "Manager - Building Services"

Background

Revenues and expenses associated with the provision of building inspection services.

Budget Comments

Operating Revenues

Regulatory Fees and Fines

Includes various fees and charges related to construction certificates, inspection fees, development applications, compliance and occupation certificates.

Operating Expenses

Employee Costs

Based on staffing structure of seven full-time employees (total of 35 days). Other costs included are training and expenses relating to six motor vehicles.

Office and Other Expenses

Includes legal, advertising and sundry office expenses.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS			ESTIMATE	D	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
1.1	1.00			OPERATING REVENUES					
540,000	598,000	800,000	21020	Fees and Charges	800,000	0	824,900	850,700	877,500
540,000	598,000	800,000		Total Operating Revenues	800,000	0	824,900	850,700	877,500
		1.20		OPERATING EXPENSES	10.01			1.5	
739,000	726,000	711,500	31020	Employee Costs	743,100	4	765,500	788,600	812,300
16,000	14,000	12,000	31020	Office Expenses, Advertising and Consultancies	12,000	0	14,000	14,500	15,000
6,000	36,000	3,000	31020	Legal Costs	10,000	233	10,300	10,700	11,100
761,000	776,000	726,500		Total Operating Expenses	765,100	5	789,800	813,800	838,400
(221,000)	(178,000)	73,500		Operating Result - Surplus / (Deficit)	34,900	(53)	35,100	36,900	39,100
(221,000)	(178,000)	73,500		Cash Result - Surplus / (Deficit)	34,900	(53)	35,100	36,900	39,100
				Capital Movements	1	-			1
0	0	0		Less Principal Repayments	~			0	
0	0	ő		Less Transfer to Reserves	0		0	0	2
0	0	o		Add Transfer from Reserves	0		0	0	i
0	0	0		Add Capital Income	0		0	O	
0	Ó	0		Less Capital Expenditure	0		0	O	(
(221,000)	(178,000)	73,500		Cash Result after Capital Movements	34,900	(53)	35,100	36,900	39,100

ENVIRONMENTAL AND PUBLIC HEALTH

Manager: Graham Plumb - "Manager - Environmental and Public Health"

<u>Background</u>

Represents revenues and expenses associated with public and environmental health control activities such as health inspections, food premise inspections, market fees and inspections and environmental monitoring.

Budget Comments

Operating Revenues

Regulatory Fees and Fines

Includes fees for regulation of commercial premises and on site sewerage management.

Environmental Health Expenses

Employee Costs

Based on staffing structure of five full-time and one part time employee (total of 29 days). Other costs included are training and expenses relating to four motor vehicles.

Office Expenses

Advertising, legal and other sundry office expenses.

Projects and Kits

Environmental health projects, sediment control kits and technical equipment maintenance.

Water Monitoring

Allowance for regular testing of water for items such as public swimming pools and Lake Ainsworth.

Shaws Bay and Lake Ainsworth Management Plans

Funding to implement actions in each of these plans and to review the plans.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS	100 TO 100		ESTIMATE	ED	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
		1.1.1		OPERATING REVENUES			1.1.1		
				Environmental Health					
170,000	173,000	186,500	21040	Regulatory Fees and Fines	221,000	18	228,200	235,700	243,40
14,000	13,000	9,000	21040	Other Revenues	11,000	22	11,500	12,000	12,50
1		1000		Markets	1.1.1.			10.1	
0	3,000	3,000	21042	Inspections	3,000	0	3,100	3,200	3,30
184,000	189,000	198,500		Total Operating Revenues	235,000	18	242,800	250,900	259,20
				OPERATING EXPENSES					
1.4	1.1.1			Environmental Health	1				
537,000	610,000	618,500	31040	Employee Costs	710,600	15	732,000	754,000	776,70
12,000	10,000	18,000	31040	Office Expenses, Advertising and Consultancies	14,000	(22)	14,600	15,200	15,80
6,000	7,000	14,300	31040	Projects and Kits	9,000	(37)	9,200	9,400	9,80
1.11	1. 1. 1.			Water Quality and Management Plans		1.2	1.1		
14,000	11,000	16,000	31042	Water Monitoring	15,000	(6)	15,600	16,200	16,80
0	0	55,000	32012	Shaws Bay/Lake Ainsworth Management Plans	30,000	(45)	40,000	50,000	51,60
1.1			20715	Noxious Plants / Vermin		-	1.1		
0	0	500	31043	Destruction of Pests	500	0	600	700	80
				Non-cash Expenses					
0	0	0	31040	Depreciation - Health	0	0	0	0	
569,000	638,000	722,300		Total Operating Expenses	779,100	8	812,000	845,500	871,50
(385,000)	(449,000)	(523,800)		Operating Result - Surplus / (Deficit)	(544,100)	4	(569,200)	(594,600)	(612,30
Ó	0	0		Add Back Depreciation	0	0	0	0	1
(385,000)	(449,000)	(523,800)		Cash Result - Surplus / (Deficit)	(544,100)	4	(569,200)	(594,600)	(612,300
				Capital Movements					
				capital movements		- 1			
0	0	0		Less Principal Repayments	0		0	0	
5,000	20,000	0		Less Transfer to Reserves	0		0	0	
5,000	5,000	20,300		Add Transfer from Reserves	0		0	0	
0	0	0		Add Capital Income	0		0	0	
0	0	0		Less Capital Expenditure	0		0	0	
(385,000)	(464,000)	(503,500)		Cash Result after Capital Movements	(544,100)	8	(569,200)	(594,600)	(612,30

ADMINISTRATION AND PUBLIC ORDER

Manager: Rod Willis - "Group Manager – Development and Environmental Health"

Background

This program includes the administrative staff for the Development and Environmental Health Group and income and expenses in respect to enforcement activities undertaken by Council's rangers.

Budget Comments

Regulatory Fees and Fines

Fees and Charges - Includes revenue from activities such as dog registrations and impounding fees.

Fines and Other Revenues - Includes revenue from activities such as fines for parking and dog control.

Operating Expenses

Employee Costs

Based on staffing of four full time and six part time employees (total of 39 days) plus one vehicle. This includes the Group Manager and all support staff.

Rangers

Council has a total of four full time rangers and one part time parking officer (total of 23 days).

Impounding Expenses

Includes pound expenses such as cleaning, electricity, food etc.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS			ESTIMAT	ED	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
				OPERATING REVENUES Regulatory Fees and Fines					
20,000 50,000	32,000 85,000	29,300 106,200	21080 21081	Fees and Charges Fines and Other Revenues	31.000 125,000	6 18	32,400 128,900	33,900 132,900	35,400 136,900
70,000	117,000	135,500		Total Operating Revenues	156,000	15	161,300	166,800	172,300
				OPERATING EXPENSES					
590,000	617,000	632,000	31082	Group Management and Administration Employee Costs	680,300	8	700,800	721,900	743,600
280,000	331,000 48,000	407,500 73,300	31080 31083	Rangers Salaries and Oncosts Impounding Expenses	431,500 74,500	6	444,600 77,600	458,100 80,800	472,000
4,000	3,000	3,000	31083	Debt Servicing Interest on Loans - Dog Control	2,600	(13)	2,200	1,800	1,300
5,000	5,000	5,000	31083	Non-cash Expenses Depreciation - Dog Control	5,000	0	5,000	5,200	5,400
947,000	1,004,000	1,120,800		Total Operating Expenses	1,193,900	7	1,230,200	1,267,800	1,306,300
(877,000)	(887,000) 5,000	(985,300) 5,000		Operating Result - Surplus / (Deficit) Add Back Depreciation	(1,037,900) 5,000	5 0	(1,068,900)	(1,101,000) 5,200	(1,134,000)
(872,000)	(882,000)	(980,300)		Cash Result - Surplus / (Deficit)	(1,032,900)	5	(1,063,900)	(1,095,800)	(1,128,600
	- 1			Capital Movements			1		
5,000 276,000	6,000 134,000	6,100 340,000		Less Principal Repayments Less Transfer to Reserves	6,500 0		6,900 0	7,300	7,800
316,000 0 40,000	276,000 D 142,000	843,800 340,000 843,800		Add Transfer from Reserves Add Capital Income Less Capital Expenditure	0		0 0	0	
(877,000)	(888,000)	(986,400)		Cash Result after Capital Movements	(1,039,400)	5	(1,070,800)	(1,103,100)	(1,136,400

CIVIL SERVICES GROUP – SUMMARY (GENERAL FUND)

Manager: John Truman - "Group Manager – Civil Services"

Budget Comments

The next section of the document provides details of the programs under the control of the Group Manager – Civil Services that relate to the General Fund activities of Council. The opposite page provides a summary of each of those programs. The programs include:

Engineering Management

Includes costs related to the supervision and administration of the programs provided by Civil Services.

Procurement and Building Management

Includes costs to manage and maintain a number of corporate and community buildings including the Council Administration Centre and the Council depot, along with costs associated with Council's procurement functions.

Stormwater and Environmental Management

Relates to services such as flood plain management and pollution control activities such as stormwater drainage.

Roads and Bridges

Provision of urban and rural road services and the maintenance and improvement of bridges.

Ancillary Transport Services

Includes ancillary transport services such as street lighting, footpaths, kerb and gutter and parking.

Roads and Maritime Services (RMS)

All revenues and expenses related to works funded through the RMS for RMS controlled roads.

Open Spaces and Reserves

Costs associated with the maintenance of all Council parks, reserves, public amenities, cemeteries, beaches and sporting grounds.

Fleet Management and Workshop

Revenues and expenses related to the management of Council's fleet and workshop.

Rural Fire Service

Costs associated with the provision of rural fire services.

Quarries and Sandpit

Revenues and expenses associated with the lease and operation of the quarries owned by Council.

Landfill and Resource Management

This represents the operation of the Ballina landfill site, along with other waste initiatives.

Domestic Waste Management

Provision of domestic waste collection services to residential properties.

ACTUAL	ACTUAL	ESTIMATE	BUDGET ITEMS			ESTIMAT	ED	
2011/12	2012/13	2013/14		2014/15	%	2015/16	2016/17	2017/18
	111		OPERATING REVENUES				1.1.1	
296,000	360,000		Engineering Management	198,000	6	204,300	210,800	217,6
4,000	5,000		Procurement and Building Management	0	(100)	0	0	
373,000	309,000		Stormwater and Environmental Protection	282,500	(31)	291,000	299,800	308,8
174,000	7,097,000		Roads and Bridges	68,500	(85)	61,700	54,700	47,5
633,000	598,000		Ancillary Transport Services	712,800	(5)	687,100	701,900	717,2
1,582,000	677,000		Roads and Maritime Services	861,000	(8)	887,200	914,200	942,0
990,000	906,000		Open Spaces and Reserves	719,000	(24)	741,000	763,900	787,5
3,210,000	3,652,000		Fleet Management and Workshop	4,131,600	4	4,257,500	4,383,000	4,515,0
212,000	248,000		Rural Fire Service	214,000	9	220,500	227,300	234,3
304,000	410,000		Quarries and Sandpit	360,000	5	370,800	382,000	393,6
5,718,000	6,867,000		Landfill and Resource Management	6,958,500	3	7,153,000	7,379,000	7,620,0
6,395,000	7,100,000	7,294,000	Domestic Waste Management	6,365,500	(13)	6,580,500	6,802,500	7,010,4
19,891,000	28,229,000	22,428,800	Total Operating Revenues	20,871,400	(7)	21,454,600	22,119,100	22,793,9
			OPERATING EXPENSES					
2,339,000	2,428,000		Engineering Management	2,604,200	19	2,686,500	2,768,100	2,851,9
4,324,000	4,308,484		Procurement and Building Management	4,533,000	(0)	4,638,300	4,742,300	4,875,2
2,282,000	2,349,000		Stormwater and Environmental Protection	2,439,500	(13)	2,479,100	2,527,700	2,604,3
9,966,000	12,075,000	10,448,200	Roads and Bridges	10,527,800	1	10,698,100	10,929,100	11,211,1
2,704,000	2,261,000		Ancillary Transport Services	2,352,400		2,301,600	2,339,300	2,379,2
1,303,000	730,000		Roads and Maritime Services	861,000	(8)	887,200	914,200	942,0
2,979,000	3,155,000		Open Spaces and Reserves	3,294,400	1.01.04	3,345,400	3,449,600	3,557,4
3,255,000	3,608,000		Fleet Management and Workshop	4,155,600	6	4,275,800	4,404,600	4,537,7
349,000	406,000		Rural Fire Service	396,000	(11)	408,300	421,300	434,6
78,000	218,000		Quarries and Sandpit	342,000	(41)	249,800	257,800	265,9
5,907,000	7,122,000		Landfill and Resource Management	6,889,900	(2)	6,880,700	6,956,400	7,096,8
5,621,000	6,684,000	6,866,100	Domestic Waste Management	6,487,000	(6)	6,662,000	6,851,600	7,055,4
41,107,000	45,344,484	46,220,400	Total Operating Expenses	44,882,800	(3)	45,512,800	46,562,000	47,811,5
21,216,000)	(17,115,484)		Operating Result - Surplus / (Deficit)	(24,011,400)	1	(24,058,200)	(24,442,900)	(25,017,60
13,970,000	15,333,000		Add Back Depreciation	14,375,200	(1)	14,692,500	15,027,800	15,464,2
(7,246,000)	(1,782,484)	(9,224,100)	Cash Result - Surplus / (Deficit)	(9,636,200)	4	(9,365,700)	(9,415,100)	(9,553,40
	1.1		Capital Movements					
1,858,000	1,946,000	2,347,100	Less Loan Principal Repayments	2,518,400		2,711,500	2,515,700	1,663,9
9,471,000	17,578,000		Less Transfer to Reserves	1,824,900		2,125,200	2,615,400	3,737,8
14,740,000	11,111,000		Add Transfer from Reserves	12,687,000		4,727,100	4,090,500	B,492,6
3,547,000	13,028,000		Add Capital Income	4,291,700		1,486,500	655,400	674,8
12,639,000	18,530,000	26,687,100	Less Capital Expenditure	18,710,600		8,374,000	7,117,100	11,713,9
12,927,000)	(15,697,484)	(15.240.300)	Cash Result after Capital Movements	(15,711,400)	3	(16,362,800)	(16,917,400)	(17,501,40

ENGINEERING MANAGEMENT

Manager: John Truman – "Group Manager – Civil Services"

Background

This program includes costs related to the provision of asset management services, engineering supervision and emergency services.

Budget Comments

Operating Revenues

Fees and Charges

Majority of revenue sourced from engineering inspection fees.

Grants and Contributions

Major grant item is funding to assist with the employment of the Road Safety Officer.

Operating Expenses

Employee Costs – Management and Administration

Includes salaries and oncosts related to seven full-time equivalent employees (35 days) and associated oncosts.

Employee Costs – Infrastructure Planning

Includes salaries and oncosts related to six full-time and one part-time employees (34 days) and associated oncosts.

Employee Costs – Engineering Works

Includes salaries and oncosts related to five full-time employees (25 days) and associated oncosts. This figure is increased as an employee is now being charged direct to this account rather than directly to jobs.

Other costs include an internal charge to cover the cost of ten motor vehicles.

Overseers

That proportion of the wages of Council's overseers allocated to general duties. This is expense is now charged direct to jobs.

Road Safety

Includes salaries and oncosts for a part-time Road Safety Officer (three days) (50% funded by RMS grant) plus Road Safety Program costs.

Asset Systems and Condition Assessments

Allowance for condition assessments.

Contribution to North East Weight of Loads Group (NEWLOG)

This represents a program of truck inspections to ensure weight limits are being met. The program is administered by Ballina Shire Council and includes the majority of councils in north eastern NSW.

Emergency Services

Includes telephone, insurance and other costs required to perform SES activities.

Capital Movements

Capital Expenditure

Capital works as per Part C of this document, along with Part E for any Reserve Movements.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS			ESTIMAT	ED	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
				OPERATING REVENUES	1.1		1	100	
	100.00	- C		Engineering Services					
249,000	295,000	133,000	22010	Engineering Inspections and Other Charges	147,000	11	151,600	156,400	161,40
47,000	64,000	50,400	22011	Conts - Road Safety Officer and Programs	51,000	11	52,700	54,400	56,20
0	1,000	4,000	22011	Conts - Other	0	(100)	٥	0	
296,000	360,000	187,400		Total Operating Revenues	198,000	6	204,300	210,800	217,60
1.01				OPERATING EXPENSES			1.00	110	
100.000		-		Engineering Management		-		1.1.1.1	
541,000	589,000	577,000	32020	Employee Costs - Management and Admin	770,000	33	793,100	816,900	841,40
685,000	685,000	657,000	32020	Employee Costs - Infrastructure Planning	743,000	13	765,300	788,300	811,90
414,000	398,000	449,000	32020	Employee Costs - Engineering Works	572,000	27	589,200	606,900	625,10
181,000	183,000	0	32020	Overseers	0	0	0	0	
6,000	11,000	7,000	32020	Conferences	8,000	14	8,300	8,600	8,90
95,000	92,000	103,500	32020	Vehicles	106,700	3	110,000	113,300	116,70
36,000	44,000	30,500	32020	Office Expenses and Advertising	30,500	0	31,600	32,700	33,80
67,000	88,000	78,400	32020	Road Safety Officer and Programs	74,000	(6)	79,600	82,200	85,00
49,000	26,000	6,000	32020	Other Expenses	0	(100)	0	0	1
0	43,000	15,000	32020	Asset Systems and Condition Assessments	10,000	(33)	10,300	10,700	11,10
22,000	23,000	23,000	32020	North East Weight of Loads Group	24,000	4	24,800	25,600	26,40
100.00	A			Emergency Services	1 2 3 3		1.000	1.1.1.1.1.1.1	
30,000	14,000	9,000	32021	Operating Expenses	11,000	22	11,500	12,000	12,50
26,000	41,000	50,000	32021	State Levy	62,000	24	63,900	65,900	67,90
		1000		Non-Cash Expenses		1	1		
16,000	18,000	16,000	32021	Depreciation - Emergency Services	18,000	13	18,600	19,200	19,80
171,000	173,000	172,000	32021	Depreciation - Engineering	175,000	2	180,300	185,800	191,40
2,339,000	2,428,000	2,193,400		Total Operating Expenses	2,604,200	19	2,686,500	2,768,100	2,851,90
(2,043,000)	(2,068,000)	(2,006,000)		Operating Result - Surplus / (Deficit)	(2,406,200)	20	(2,482,200)	(2,557,300)	(2,634,300
187,000	191,000	188,000		Add Back Depreciation	193,000	3	198,900	205,000	211,200
(1,856,000)	(1,877,000)	(1,818,000)		Cash Result - Surplus / (Deficit)	(2,213,200)	22	(2,283,300)	(2,352,300)	(2,423,100
				Capital Movements		1			
0	0	0					0		
0	0	12,000		Less Loan Principal Repayments Less Transfer to Reserves	0		0	0	
o	0	114,000		Add Transfer from Reserves	0		0	0	1.1.2
a	0	0		Add Capital Income	0		0	0	
0	0	0		Less Capital Expenditure	0		0	0	13
(1,856,000)	(1,877,000)	[1,716,000)		Cash Result after Capital Movements	(2,213,200)	29	(2,283,300)	(2,352,300)	(2,423,100

PROCUREMENT AND BUILDING MANAGEMENT

Manager: Tony Partridge – "Manager – Support Operations"

Background

This program includes costs related to the maintenance of community buildings including the main corporate buildings being the Council Administration Centre and the Works Depot, along with specialised procurement and contract management staff, including the Council store.

Budget Comments

Operating Revenues

Contributions

Occasionally Council may receive contributions, either internal or external, to offset the cost of maintaining, repairing or improving buildings.

Operating Expenses

Administration Centre

Operating costs for the Council Administration Centre including insurance, rates, security, cleaning, ground maintenance, building maintenance, air conditioning and electricity.

Works Depots

Employee Costs – Includes salaries and oncosts for staff providing procurement, contract management and inventory services. Based on five full-time staff (25 days).

Operating Expenses - Operating costs for the main Works Depot on Southern Kingsford Smith Drive and the more minor depot at Tamarind Drive. Operating costs include insurance, rates, security, cleaning, grounds and yard maintenance, building maintenance, air conditioning and electricity. Protective clothing for staff is also included in this item.

Community Buildings

Represents the maintenance budgets for the buildings identified.

Open Spaces and Reserves

Represents the maintenance budgets for the buildings located on Council's open spaces and reserves. This items includes the maintenance and cleaning of public toilets, along with maintenance of community BBQs, picnic tables and cleaning of the Riverwalk Arcade.

Capital Movements

Reserve Movements

Refer to Part E of the document.

Capital Expenditure

Capital works as per Part C of this document, with capital income also listed in Part C against the various capital expenditure items.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS			ESTIMATE	D	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
1.7	1			OPERATING REVENUES					
1.1.1.1				Buildings					
4,000	5,000	180,000		Contributions and Rebates	0	(100)	0	0	
4,000	5,000	180,000		Total Operating Revenues	0	(100)	0	0	
4,000	5,000	100,000				(100)	U U	0	
	1.1			OPERATING EXPENSES					
100.01	1.00	10.000		Office and Depot Facilities	1.551		100.00	1.00	
330,000	322,000	358,000	32000	Administration Centre	331,500	(7)	356,200	367,300	378,8
188,000	194,000	369,000	32001	Works Depot - Employee Costs	392,000	6	403,800	415,900	428,40
411,000	361,000	403,600	32001	Works Depot - Operating Expenses	344,000	(15)	355,100	366,500	378,30
(28,000)	(26,000)	16,000	32001	Works Depot - Number Two	12,000	(25)	12,400	12,900	13,40
		1.55		Community Buildings		12.1		1.31	
21,000	116,702	47,000		Office Buildings and Visitor Centre	10,500	(78)	10,900	11,300	11.7
121,000	99,699	79,500		Community Centres and Halls	82,000	3	84,800	87,600	90,40
11,000	12,909	17,900		Surf Clubs	28,000	56	29,000	30,100	31,20
21,000	17,872	14,500		Museum and Gallery	18,000	24	18,600	19,200	19,80
13,000	15,951	14,000		Libraries	17,000	21	17,600	18,200	18,80
5,000	2,351	5,000		Other Community Buildings	5,000	0	5,200	5,400	5,60
				Open Spaces and Reserves		1.1	1.1		
133,000	112,000	125,000	32261	Open Spaces and Reserves Buildings	149,500	20	154,100	159,000	164,00
75,000	80,000	87,000	32310	Sports Fields Buildings	90,000	3	92,900	95,800	98,90
281,000	256,000	289,000	32285	Public Amenities	290,500	1	299,400	308,700	318,40
84,000	63,000	70.000	32286	Other Amenities	72.000	3	74,400	76,900	79,50
	1.00			Non-Cash Expenses	1.00				
464,000	455,000	460,000	32000	Depreciation - Admin Building	460,000	0	460,000	460,000	473,8
49,000	49,000	27,900	32286	Depreciation - Public Amenities	50,000	79	51,500	53,100	54,70
323,000	330,000	330,000	32261	Depreciation - Open Spaces Buildings	330,000	0	339,900	350,100	360,70
634,000	648,000	635,000	32310	Depreciation - Sports Field Buildings	650,000	2	669,500	689,600	710,30
1,188,000	1,199,000	1,201,000	Various	Depreciation - Community Buildings	1,201,000	0	1,203,000	1,214,700	1,238,50
4,324,000	4,308,484	4,549,400		Total Operating Expenses	4,533,000	(0)	4,638,300	4,742,300	4,875,20
(4,320,000)	(4,303,484)	(4,369,400)		Operating Result - Surplus / (Deficit)	(4,533,000)	4	(4,638,300)	(4,742,300)	(4,875,20
2,658,000	2,681,000	2,653,900		Add Back Depreciation	2,691,000	1	2,723,900	2,767,500	2,838,0
(1,662,000)	(1,622,484)	(1,715,500)		Cash Result - Surplus / (Deficit)	(1,842,000)	7	(1,914,400)	(1,974,800)	(2,037,20
-						-			
				Capital Movements					
0	0	0		Less Loan Principal Repayments	0		0	0	
130,000	1,727,000	0		Less Transfer to Reserves	10,000		0	0	
118,000	200,000	457,200		Add Transfer from Reserves	2,734,000		1,450,000	300,000	2,200,0
81,000	204,000	759,800		Add Capital Income	1,228,800		106,000	109,000	112,0
99,000	298,000	1,641,900		Less Capital Expenditure	4,255,000		1,895,000	789,000	2,719,0
(1,692,000)	(3,243,484)	(2,140,400)		Cash Result after Capital Movements	(2,144,200)	0	(2,253,400)	(2,354,800)	(2,444,20

STORMWATER AND ENVIRONMENTAL PROTECTION

Manager: Paul Busmanis – "Manager - Engineering Works"

Background

This program includes costs related to stormwater management flood mitigation and environmental protection activities such as flood mitigation.

Budget Comments

Operating Revenues

Annual Charges

Represents an annual charge levied on all developed urban properties in the shire. Funds raised by this charge must be spent on new stormwater and drainage projects.

Operating Expenses

Stormwater

Allocation for stormwater drainage maintenance.

Contributions

Annual contribution to the Richmond River County Council, which is the flood control authority for this region. This item also includes the drainage union contributions and specific projects.

Flood Management Studies and Plans

Represents on-going work on the Ballina Flood Study and Management Plan. This item also includes \$40,000 for the Blackwater Research Project which is being co-ordinated by Southern Cross University. This expenditure is being funded by a transfer from the Civil Works Stormwater Drainage Reserve.

Coastal Hazard Study and Management Plan

Represents on-going work on this project.

Foreshore and Coastal Lakes Protection

Annual allocation for foreshore protection works.

Canal Dredging

Funding for canal dredging which is carried out every few years at Ballina Quays.

Boat Ramps

Cleaning and maintenance of boat ramps. This item has been increased by more than CPI to improve the overall service levels, particularly with new infrastructure having been provided in recent years.

Capital Movements

Reserve Movements

Refer to Part E of the document.

Capital Expenditure Capital works as per Part C of this document.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS		-	ESTIMATE	D	
2011/12	2012/13	2013/14	ACCOUNT	1201200 2001	2014/15	%	2015/16	2016/17	2017/18
110	100.1	1.011		OPERATING REVENUES	1111		- C - C	100	
277,000	280,000	281,000	22100	Stormwater Drainage Annual Charges	282,500	1	291,000	299,800	308.80
211,000	200,000	201,000	11100	Philip Charges	202,000			200,000	000100
96,000	29,000	130,000	22101	Environmental Protection Operating Grants	0	(100)	0	o	
373,000	309,000	411,000		Total Operating Revenues	282,500	(31)	291,000	299,800	308,80
				OPERATING EXPENSES					
Calenda	leisen	Same		Stormwater			- long and	1	
249,000	344,000	246,000	32100	Stormwater Drainage Maintenance	255,000	4	301,000	325,000	335,10
175 000	100.000	107 500	20101	Environmental Protection	100.000		100.000	001 000	
175,000 31,000	183,000	187,500 34,000	32101 32101	Cont to Richmond River County Council Cont to Rich River CC - Drainage Unions	193,000 35,000	3	198,800 36,100	204,800 37,200	211,00
51,000	33,000	54,000	32101	Cont to Rich River CC - Coastal Zone Mgmt Plan	35,000	100	30,100	37,200	30,40
107,000	46,000	434,200	32101	Flood Management Studies and Plans	105,000	(76)	70,900	31,900	32.90
18,000	10,000	178,100	32101	Coastal Hazard Study and Management Plans	30,000	(83)	32,000	33,000	34,00
47,000	40,000	55,000	32101	Foreshore and Coastal Lakes Protection	55,000	0	56,700	58,500	60,30
0	1,000	16,000	32101	Canal Dredging	16,500	3	17,000	17,600	18,20
23,000	29,000	30,000	32101	Boat Ramp Maintenance and Cleaning	37,000	23	38,200	39,400	40,60
- A 11		Sec. 19.		Non-Cash Expenses	10.14				
17,000	17,000	17,000	32103	Depreciation - Environmental Protection	18,000	6	18,600	19,200	19,80
1,615,000	1,646,000	1,620,000	32103	Depreciation - Drainage	1,660,000	2	1,709,800	1,761,100	1,814,00
2,282,000	2,349,000	2,817,800		Total Operating Expenses	2,439,500	(13)	2,479,100	2,527,700	2,604,30
(1,909,000)	(2,040,000)	(2,406,800)		Operating Result - Surplus / (Deficit)	(2,157,000)	(10)	(2,188,100)	(2,227,900)	(2,295,500
1,632,000	1,663,000	1,637,000		Add Back Depreciation	1,678,000	3	1,728,400	1,780,300	1,833,80
(277,000)	(377,000)	(769,800)		Cash Result - Surplus / (Deficit)	(479,000)	(38)	(459,700)	(447,600)	(461,70
				Capital Movements					
	0	0		Less Loan Principal Repayments	0		0		
725,000	886,000	0		Less Transfer to Reserves	0		0	0	
834,000	680,000	852,100		Add Transfer from Reserves	75,000		40,000	0	
0	0	0		Add Capital Income	0		0	0	
424,000	162,000	765,300		Less Capital Expenditure	230,800		365,000	383,000	406,00
(592,000)	(745,000)	(683,000)		Cash Result after Capital Movements	(634,800)	(7)	(784,700)	(830,600)	(867,70

Manager: Paul Busmanis - "Manager - Engineering Works"

Background

This program outlines all revenues and expenses related to the provision of urban and rural road and bridge maintenance and construction, along with street cleaning services.

Budget Comments

Operating Revenues

Operating Grants and Contributions

Specific grants and contributions that may be sourced for roads projects, along with occasional insurance claims for damages incurred.

Operating Expenses

Roads and Bridges Maintenance

The allocations provided fund all maintenance works on urban and rural roads and bridges. This also includes bitumen reseals. The budgets include wages, oncosts, plant hire and materials related to the provision of the maintenance services.

Street Cleaning

Provision for street and footpath cleaning of town centres.

Debt Servicing

Represents interest paid on loans taken out for road and bridge construction related works.

Capital Movements

Loan Principal Repayments

Represents principal repaid on loans taken out for road and bridge construction related works.

Transfer from Reserves

The transfer from reserves represents Section 94 contributions from Plans such as the Heavy Vehicle Haulage plus contributions to loan repayments. Also funds are being transferred to assist with road works for the former Bruxner and Pacific Highways. Refer to Part E for further information.

Capital Income

Represents RMS and Roads to Recovery grants for road construction works.

Capital Expenditure

This item includes all capital works planned for the year. Refer to Part C of this document for further information.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS			ESTIMAT	ED	
2011/12	2012/13	2013/14	ACCOUNT	100-0010-000	2014/15	%	2015/16	2016/17	2017/18
	1.1	1000		OPERATING REVENUES	1.1.1.1				
	1.7.1			Operating Grants and Contributions					
128,000	7,097,000	462,100	22110	Flood and Storm Damage	68,500	(85)	61,700	54,700	47,50
46,000	0	0		Interest Interest on WUEA Loan Invested	o	ō	0	0	
40,000				Interest on WOLA LOSIT INVESTED	0	U.	ų	Ų	
174,000	7,097,000	462,100		Total Operating Revenues	68,500	(85)	61,700	54,700	47,50
				OPERATING EXPENSES	1.1.1.1				
1		1000		Roads and Bridges - Maintenance	1.000				
1.052,000	1,179,000	1,300,000	32110	Urban Roads	1,307,500	1	1,325,600	1,365,700	1,407,20
1,393,000	1,863,000	1,630,200	32117	Sealed Rural Roads	1,681,000	3	1,697,300	1,726,500	1,782,60
587,000	602,000	626,500	32117	Unsealed Rural Roads	663,000	6	663,000	682,900	703,50
42,000	37,000	22,000	32120	Bridges	20,000	(9)	20,000	20,600	21,30
236,000	293,000	275,000	32110	Street Cleaning	311,000	13	311,000	320,500	330,20
91,000	740,000	136,000		Storm Damage	D	(100)	0	0	
Sugar			Const.	Debt Servicing		-	6.5.4		
182,000	298,000	433,000	32120	Interest on Loans	467,300	8	438,000	403,600	367,40
10000	1.	12.01		Non-Cash Expenses			1.1.1.2.1.1.2	1.00	
140,000	147,000	135,500	32120	Unwinding Interest Free Loan	123,000	0	109,500	91,500	91,50
5,821,000	6,464,000	5,450,000	32120	Depreciation - Roads	5,500,000	1	5,665,000	5,835,000	6,010,10
422,000	452,000	440,000	32120	Depreciation - Bridges	455,000	3	468,700	482,800	497,30
9,966,000	12,075,000	10,448,200		Total Operating Expenses	10,527,800	1	10,698,100	10,929,100	11,211,10
(9,792,000)	(4,978,000)	(9,986,100)		Operating Result - Surplus / (Deficit)	(10,459,300)	5	(10,636,400)	(10,874,400)	(11,163,600
6,383,000	7,063,000	6,025,500		Add Back Depreciation	6,078,000	1	6,243,200	6,409,300	6,598,90
(3,409,000)	2,085,000	(3,960,600)		Cash Result - Surplus / (Deficit)	(4,381,300)	11	(4,393,200)	(4,465,100)	(4,564,700
			-	Capital Movements					-
141,000	423,000	702,600		Less Loan Principal Repayments	822.000		901,400	935,100	972,00
2,288,000	9,468,000	498,300		Less Transfer to Reserves	022,000		901,400	935,100	972,00
4,466,000	2,779,000	10,783,500		Add Transfer from Reserves	2,327,700		437,000	876,500	1,246,70
2,668,000	10,074,000	5,390,700		Add Transfer from Reserves Add Capital Income	1,038,900		437,000	546,400	562,80
6,073,000	10,230,000	17,575,800		Less Capital Expenditure	4,659,000		2,455,500	2,987,100	3,454,10
(4,777,000)	(5,203,000)	(6,563,100)		Cash Result after Capital Movements	(6,495,700)	(1)	(6,782,600)	(6,964,400)	(7,181,300

ANCILLARY TRANSPORT SERVICES

Manager: Paul Busmanis - "Manager - Engineering Works"

Background

This program outlines all revenues and expenses related to the provision of ancillary transport services such as street lighting, signage, footpaths, parking, public transport, private works and town centre beautification.

Budget Comments

Operating Revenues

Fees and Charges

Private Works Income for private works undertaken by Council.

Burns Point Ferry

Income from the operation of the Burns Point Ferry.

Operating Grants

Street Lighting

State Government subsidy towards street lighting costs for main roads.

LIRS Subsidy

Represents the rebate Council receives from the State for a local infrastructure renewal scheme (LIRS) loan taken out to assist with road related works.

Operating Expenses

Roads and Traffic Signs

Maintenance of street signs and road lines

Street Lighting

Electricity charges for street lighting.

Footpaths, Parking Areas and Bus Shelters

Provision for maintenance of these assets. The majority of the car parking expense relates to a lease payment to the owner of the Sharpes Beach Car Park.

Private Works

Operating expenses relating to private works. Offset by private works income.

Wharves and Jetties

Allocation for maintenance of wharves and jetties in the shire.

Burns Point Ferry

Operating expenses. Partly offset by operating revenues.

Debt Servicing

Interest payable on loans for town centre redevelopment works and LIRS loans.

Capital Movements

Loan Principal Repayments

Principal payable on town centre re-development loans and LIRS loans.

Transfer from Reserves

Funds transferred from property reserves to finance loan repayments for town centres and to assist with capital expenditure. Refer to Part E for further information.

Capital Expenditure

This item includes all capital works planned for the year. Refer to Part C for further information.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS			ESTIMAT	ED	
2011/12	2012/13	2013/14	ACCOUNT	and the second sec	2014/15	%	2015/16	2016/17	2017/18
				OPERATING REVENUES				1.1	
1 ht				Fees and Charges	1.000		1.1	_	
116,000	55,000	150.000	22151	Private Works	100,000	(33)	103,000	106,100	109,3
5,000	6,000	6,000	22151	Sundry Fees and Charges					
385,000	374,000	435,000	22200	Burns Point Ferry	6,000 416,000	0 (4)	6,200 428,500	6,400 441,500	6,6 454,9
					410,000	1.1	420,000	441,500	424,5
96,000	98,000	100,000	22150	Operating Grants & Contributions	100.000		107.100		
30,000	90,000	100,000		Street Lighting	102,000	2	105,100	108,300	111.6
31,000	65,000	58,100	22150 221150	Better Boating Program Miscellaneous Contributions and LIRS Subsidy	40,000	100	0	0	
31,000	65,000	56,100	221150	Miscellaneous Contributions and LIRS Subsidy	48,800	(16)	44,300	39,600	34,8
633,000	598,000	749,100		Total Operating Revenues	712,800	(5)	687,100	701,900	717,2
1.1	1	1.1		OPERATING EXPENSES	1.2.4			1.00	
1.1.1				Maintenance Programs	1.1.1				
124,000	139,000	108,900	32132	Road and Traffic Signs	103,500	(5)	103,500	106,900	110,4
467,000	407,000	390,000	32130	Street Lighting	402,000	3	414,100		
178,000	118,000	146,000	32135	Footpaths Maintenance	150,000	3	150,000	426,600	439,4
4,000	13,000	37,000	32135	Car Parking Areas - Sharpes Beach Rent		4		154,800	159,8
8,000				Car Parking Areas - Sharpes Beach Rent	38,500		39,700	40,900	42,2
	8,000	8,600	32137	Car Parking Areas - Maintenance	15,000	74	15,500	16,000	16,5
5,000	13,000	28,000	32138	Bus Shelters and Public Transport Promotion	12,000	(57)	12,000	12,400	12,9
114,000	98,000	130,000	32496	Private Works	80,000	(38)	82,400	84,900	87,5
16,000	17,000	20,500	32201	Wharves and Jetties	104,500	410	24,800	25,700	26,6
				Burns Point Ferry	1000		-	1000	
316,000	304,000	337,100	32200	Operation	311,200	(8)	320,700	330,900	341,3
297,000	309,000	306,000	32200	Salaries and Oncosts	315,000	3	324,500	334,300	344,4
Print and	1	1.		Debt Servicing			1. A. M.		
165,000	179,000	187,800	32140	Interest on Loans	159,700	(15)	134,300	107,100	78,3
1000				Non-Cash Expenses					
632,000	152,000	640,000	32132	Depreciation - Ancillary	155,000	(76)	159,700	164,500	169,5
352,000	478,000	355,000	32132	Depreciation - Footpaths	480,000	35	494,400	509,300	524,6
26,000	26,000	26,000	32132	Depreciation - Ferry	26,000	0	26,000	25,000	25,8
2,704,000	2,261,000	2,720,900		Total Operating Expenses	2,352,400	(14)	2,301,600	2,339,300	2,379,2
2,071,000)	(1,663,000)	(1,971,800)		Operation Result - Sumplus //Definiti	11 000 0000	1470			14 000 0
1,010,000				Operating Result - Surplus / (Deficit)	(1,639,600)	(17)	(1,614,500)	(1,637,400)	(1,662,0
1,061,000)	656,000	1,021,000 (960,800)		Add Back Depreciation	661,000	(35)	680,100	698,800	719,9
1,061,000)	(1,007,000)	(300'000)		Cash Result - Surplus / (Deficit)	(978,600)	3	(934,400)	(938,600)	(942,1
				Capital Movements					
352,000	375,000	448,700			10.000		111 100	100 100	der :
2,586,000	1,085,000	62,000		Less Loan Principal Repayments Less Transfer to Reserves	416,500		441,900	469,100	498,0
5,502,000	3.019.000	2,496,900		Add Transfer from Reserves	1 870 000		1 207 100	642 000	
119,000	1,537,000	985,500			1,676,800		1,387,100	542,000	547,1
3,029,000	3,948,000	3,335,000		Add Capital Income Less Capital Expenditure	1,028,000 2,583,800	- II	850,000 2,138,500	462,000	490,6
-						1	and an arrive		-
1,407,000)	(1,859,000)	(1,314,100)		Cash Result after Capital Movements	(1,274,100)	(3)	(1,277,700)	(1,327,700)	(1.383.8

ROADS AND MARITIME SERVICES (RMS)

Manager: Paul Busmanis - "Manager - Engineering Works"

Background

This program outlines all revenues and expenses related to works funded through the Roads and Maritime Services (RMS).

Budget Comments

Operating Revenues

Preservation Program

Includes maintenance works undertaken under the Single Invitation Maintenance Contract (SIC) arrangements with the RMS. This includes all maintenance works on State Highway 10 – Pacific Highway and State Highway 16 – Bruxner Highway. Roads are to be maintained to an agreed standard. The opportunities for this work have virtually ceased with the opening of the Ballina and Alstonville bypasses.

Works Orders (Restoration Program)

Includes rehabilitation projects on State and Regional roads. Works on State roads are undertaken on a contract arrangement with the RMS. Works on Regional roads are often funded 50:50 between Council and the RMS.

Council competes with other Northern Region councils to secure this RMS funding component. Prior to the start of the year it is typical that advice regarding grants is unknown and budgets will be included if funding becomes available.

Regional Roads Block Grant

The "Regional Roads Block Grant" refers to funds provided for the maintenance of all RMS regional roads. Council determines how these funds are allocated.

Income items are fully offset by matching expenditure accounts.

Cash Result - Surplus / (Deficit) This program should be self funding (i.e. nil result) as income is offset by matching expenditure.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS			ESTIMATE	D	
2011/12	2012/13	2013/14	ACCOUNT	a second s	2014/15	%	2015/16	2016/17	2017/18
151	101			OPERATING REVENUES					
171,000 819,000	47,000 68,000	o o	22220 22220	Fees and Charges State Roads - Preservation Porgram State Roads - Works Orders	0 0	0	0	0	
592,000	562,000	933,500	22220	External Contributions Regional Roads Block Grant	861,000	(8)	887,200	914,200	942,000
1,582,000	677,000	933,500		Total Operating Revenues	861,000	(8)	887,200	914,200	942,000
182,000 7,000 555,000 559,000	98,000 0 21,000 611,000	0 0 933,500	32255 32220 32220 32250	OPERATING EXPENSES State Roads - Preservation State Roads - Construction State Roads - Works Order Regional Roads	0 0 861,000	0 0 0 (8)	0 0 887,200	0 0 914,200	942,00
1,303,000	730,000	933,500		Total Operating Expenses	861,000	(0)	887,200	914,200	942,00
279,000 0	(53,000)	0		Operating Result - Surplus / (Deficit) Add Back Depreciation	0	0	0 0	D O	
279,000	(53,000)	0		Cash Result - Surplus / (Deficit)	0	0	0	0	
0 287,000 6,000 0 0	0 24,000 77,000 0 0	0 0 0 0		Capital Movements Less Loan Principal Repayments Less Transfer to Réserves Add Transfer from Reserves Add Capital Income Less Capital Expenditure	0 0 0 0 0		0 0 0 0	0 0 0 0	
0	0	0		Cash Result after Capital Movements	0	0	0	0	- 1)

OPEN SPACES AND RESERVES

Manager: Cheyne Willebrands- "Manager - Open Spaces and Resource Recovery"

Background

This program details costs related to the management of all Council parks, reserves, sporting grounds, beaches and cemeteries.

Budget Comments

Operating Revenues

Fees and Charges

Includes income from occasional hire of open space areas, beach permits for four wheel drive vehicles and sales from the Council nursery, the majority of which are internal sales to Council.

Operating Grants and Contributions

Funding for the two disabled crews employed by Council (referred to as the Regional Works Crew and Nursery Crew).

Contributions

Council receives an on-going contribution from the State Government for maintenance of the crown reserves on which the crown caravan reserve parks reside. A small amount of funding is also provided for capital works.

Cemetery Charges

Fees and charges from Council owned or controlled cemeteries (East Ballina, Alstonville, Wardell, Rous and Tintenbar).

Operating Expenses

Management

Includes salaries and oncosts for two full time employees (total of days) and one motor vehicle.

Open Spaces and Reserves

Includes the various operating budgets for this program. Items in the program include all staff costs, plant hire, materials, plus contracts such as surf lifesaving.

Vegetation Management

Includes wages, oncosts, plant hire and materials related to the provision of vegetation management services largely provided on crown reserves. The majority of the weed control item represents Council's contribution to the Far North Coast (Noxious Plants) County Council.

Sporting Grounds

Includes wages, plant hire and materials for the maintenance and operation of sporting fields.

Cemeteries

Includes wages, plant hire and materials for the maintenance of the Council owned cemeteries.

Capital Movements

Transfer to Reserves

Represents the surplus generated on the Council cemeteries.

Transfer from Reserves

Typically this relates to a dividend from the cemeteries to help balance the Council budget or alternatively funds to finance cemetery capital works. Any cemetery capital works are listed in Part C. This year there is also a large transfer being funds held for the construction of the Wollongbar Sports Fields.

Capital Income

Any capital income typically relates to section 94 funds to finance capital works on parks and sporting fields, plus any forecast capital grants.

Capital Expenditure

Refer to Part C of this document for further information.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS			ESTIMATE	D	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
				OPERATING REVENUES					
		_		Fees and Charges - Open Spaces					
15,000	0	5,000	22230	Commercial Activity Licences	1,000	(80)	1,100	1,200	1,3
12,000	14,000	22,000	22230	4WD Permits	20,000	(9)	20,600	21,300	22,0
20.000	30,000	21,500	22230	Nursery - Sales	26,300	22	27,100	28,000	28,0
20,000	39,000	27,100	22230	Miscellaneous Fees	33,200		34,300	35,500	36,
20,000	38,000	27,100	222.30	iviscenarieous rees	33,200	40	34,300	35,500	20,
	100 000			Grants and Contributions - Open Spaces	10.000				2.2
143,000	130,000	94,000	22230	Operating Grants - Regional Works Crew	104,000	11	107,200	110,600	114,
206,000	175,000	145,500	26114	State Government - Crown Reserve Contribution	149,500	3	154,100	158,800	163,
1 C	1.1.1.1.1			Vegetation Management					
205,000	152,000	110,800	22241	Operating Grants	0	(100)	0	0	
1.00	1.1.2.1			Cemeteries					
368,000	360,000	380,000	22250	Fees and Charges	385,000	1	396,600	408,500	420.
500,000	000,000	000,000	CLESS	i des and charges	565,050	1.1	000,000	400,000	44.07
		101.000	and a	Sporting Fields		and and			
1,000	6,000	141,000	22256	Operating Grants	0	(100)	0	Q	
990,000	906,000	946,900		Total Operating Revenues	719,000	(24)	741,000	763,900	787,
				OPERATING EXPENSES					
				0			1 m m		
223,000	229,000	191,000	32260	Open Spaces and Reserves Management Employee Costs	178,300	(7)	183,800	189,400	195,
1.1				Open Spaces and Reserves					
1,481,000	1,552,000	1,603,500	32262	Operating Expenses	1,646,000	3	1,656,800	1,707,000	1,758,
12,000	5,000	7,000	32262	Donation - Mowing on Private Property	7,500	7	7,500	7,800	8,
94,000	65,000	99,500	32265	Tree Planting and Maintenance	103,000	4	108,000	111,300	114,0
0	10,000	140,000	32265	Town Entry Program	0	(100)	0	0	
166,000	184,000	191,000	32266	Nursery Operations	195,600	2	201,800	208,200	214,8
30,000	25,000	28,600	32267	Amphitheatre and Skatepark	29,000	1	30,300	31,600	32,9
4,000	2,000	10,900	32270	Beach Cleaning	11,000	1	11,400	11,800	12,2
218,000	229,000	235,000	32270	Surf Life Saving Services - Contract	242,000	3	249,300	256,800	264,0
9,000	9,000	12,500	32270	Other Beach Expenses - Insurance and Permits	10,000	(20)	10,400	10,800	11.
1.1				Vegetation Management	1.2.1				
34,000	45,000	57,000	32275	Coastal Reserves	58,500	3	58,500	60,400	62,
10,000	16,000	11,000	32276	Bushland Reserves	11,000	o	11,000	11,600	12.1
64,000	66,000	134,100	32277	Weed Control	117,000	(13)	120,600	124,400	128,
103,000	144,000	393,400	32279	Environmental Extension Activities	51,500	(87)	52,800	54,500	56,
				Security Connects	1.000	1000			
285,000	312,000	290,000	32310	Sporting Grounds Operating Expenses	337,500	16	337,500	348,700	360,
	1.0	1000		Cemeteries	1.1			1.11	
241,000	257,000	285,000	32300	Cemeteries	291,500	2	300,500	309,900	319,
				and a second	- Course	1.1		A COLOR	1.1
5,000	5,000	5,000	32261	Non-Cash Expenses Deprec - Cemeteries	5,000	0	5,200	5,400	5,0
2,979,000	3,155,000	3,694,500		Total Operating Expenses	3,294,400	(11)	3,345,400	3,449,600	3,557,
						0.16			care ,
(1,989,000)	(2,249,000)	(2,747,600)		Operating Result - Surplus / (Deficit)	(2,575,400)	(6)	(2,604,400)	(2,685,700)	(2,769,9
5,000	5,000 (2,244,000)	5,000 (2,742,600)		Add Back Depreciation Cash Result - Surplus / (Deficit)	5,000 (2,570,400)	0 (6)	5,200 (2,599,200)	5,400 (2,680,300)	5,6
1,904,000)	(2,244,000)	(2,742,000)		Cash Result - Surplus / (Dencit)	(2,570,400)	(a)	(5'222'500)	(2,680,300)	(2,764,3
				Capital Movements					
	0	0		Less Loan Principal Renaumonia				0	
614,000	734,000	461,000		Less Loan Principal Repayments Less Transfer to Reserves	93,500	1.1	96,100	98,600	101
738,000	1,578,000	761,000		Add Transfer from Reserves	4,050,900		50,000	50,000	101,3
36,000	1,000,000	500,000		Add Transfer from Reserves	4,050,900		50,000	50,000	50,0
738,000	2,315,000	877,100		Less Capital Expenditure	5,369,400		335,000	352,000	373.0
						-			
2,562,000)	(2,715,000)	(2,819,700)		Cash Result after Capital Movements	(2,986,400)	6	(2,980,300)	(3,080,900)	(3,188,6

FLEET AND PLANT

Manager: Tony Partridge - "Manager - Support Operations"

Background

This program includes all income and expenses related to the management of Council's fleet and plant and the operation of the Council workshop.

Budget Comments

Operating Revenues

Fees and Charges

Hire Charges

Consists largely of internal hire charges. The majority of Council's fleet is charged out against the activity it is working on. This item reflects the credit side of that charge. The plant hire rate reflects both operating costs and depreciation, with the aim being to generate a cash surplus that is used to fund future purchases.

Contributions

Staff - Contributions to Vehicles

Represents staff deductions where staff are permitted private use of Council's fleet.

Operating Expenses

Plant Running Expenses

Includes all costs related to the running of Council's plant fleet such as wages, oncosts, vehicle maintenance, parts, insurance, registration, FBT etc.

Workshop Operating Expenses

Major costs include salaries and oncosts, office expenses, electricity, telephone charges and building maintenance.

Overheads Charged to Plant

Represents internal overheads charged to the plant operations

Capital Movements

The plant operations generate a surplus on day to day operations, which is then used to finance Capital Expenditure.

Loan Principal Repayments

Loan repayments where the plant operations has borrowed to finance plant purchases.

Transfer to Reserves

This item is the cash surplus on operations transferred to reserve to finance the plant purchases planned for the year. Refer to Part E of this document for further information.

Transfer from Reserves

This item is the transfer from reserve to finance the plant purchases planned for the year. Refer to Parts C and E of this document for further information.

Capital Expenditure

This item relates to plant purchases planned for the year. Refer to Part C of this document for further information.

Cash Result after Capital Movements

All income raised from plant charges is expended on the operation and purchase of replacement plant resulting in the program breaking even on a cash basis.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS			ESTIMATE	D	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
	100			OPERATING REVENUES				-	
2,964,000	3,520,000	3,791,500	22260	Fleet Management - Fees and Charges Internal Hire Charges	3,941,600	4	4,061,800	4,181,300	4,307,10
46,000	20,000	33,000	22260	Interest On Investments Interest On Investments	20,000		20,600	21,300	22,00
139,000	141,000	185,000	22260	Contributions Staff - Contributions to Vehicles	170,000	3	175,100	180,400	185,90
61,000	(29,000)	٥	22260	Gain on Disposal of Assets Gain / (Loss) on Disposal of Assets	O	ø	o	o	
3,210,000	3,652,000	3,989,500		Total Operating Revenues	4,131,600	4	4,257,500	4,383,000	4,515,00
				OPERATING EXPENSES					
1,982,000 158,000 152,000	2,149,000 159,000 169,000	2,443,500 170,100 222,000	32320 32322 32320	Operating Expenses Plant Running Expenses Workshop Operating Expenses Overheads Charged to Plant	2,512,000 171,600 337,000	3 1 52	2,582,500 177,000 347,200	2,660,200 182,500 357,700	2,740,50 188,30 368,50
4,000	2,000	o	32320	Debt Servicing Interest on Loans	o	0	o	0	
959,000	1,129,000	1,102,100	32320	Non-Cash Expenses Depreciation	1,135,000	3	1,169,100	1,204,200	1,240,40
3,255,000	3,608,000	3,937,700		Total Operating Expenses	4,155,600	6	4,275,800	4,404,600	4,537,70
(45,000) 959,000	44,000	51,800 1,102,100		Operating Result - Surplus / (Deficit) Add Back Depreciation	(24,000) 1,135,000	(146)	(18,300)	(21,600)	(22,700
914,000	1,173,000	1,153,900		Cash Result - Surplus / (Deficit)	1,111,000	(4)	1,150,800	1,182,600	1,217,70
		1.1.1		Capital Movements					
30,000 915,000 880,000	32,000 1,201,000 1,196,000	0 1,153,900 1,870,000		Less Loan Principal Repayments Less Transfer to Reserves Add Transfer from Reserves	0 1,111,000 755,000		0 1,150,800 1,085,000	0 1,182,600 1,139,000	1,217,70
0 849,000	0 1,136,000	0 1,870,000		Add Capital Income Less Capital Expenditure	0 755,000		0 1,085,000	0 1,139,000	1,207,00
0	0	0		Cash Result after Capital Movements	0	0	0	0	-

Manager: Tony Partridge – "Manager - Support Operations"

Background

This program includes all revenues and expenses in respect to the provision of fire control services to the local government area.

Budget Comments

Operating Revenues

Operating Grants

Includes the NSW Rural Fire Service contribution towards bushfire operations. This amount is determined by Council's annual submission to the NSW Rural Fire Service.

Operating Expenses

Contributions to Bushfire Brigades

Consists of:

Contribution to NSW Fire Brigade - Annual contribution to the NSW Fire Brigade, which co-ordinates all urban fire brigade operations. This item is not funded by any off-setting grants.

Contribution to Rural Fire Fighting Fund - Annual contribution to the Fund, which co-ordinates all rural fire brigade operations. This item represents 13.3% of the estimated operating costs, capital costs and a bushfire services administration charge for the Ballina Rural Fire District.

Fire Control Expenses

Includes various operating expenses that are required to co-ordinate and operate Council's rural fire operations. Major costs include vehicles maintenance, insurance, fuel, bush fire management plans and management co-ordination fee to Byron Council.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS			ESTIMATE	D	
2011/12	2012/13	2013/14	ACCOUNT	11	2014/15	%	2015/16	2016/17	2017/18
				OPERATING REVENUES	1.1				
212,000	248,000	197,000	21060	Operating Grants	214,000	9	220,500	227,300	234,30
212,000	248,000	197,000		Total Operating Revenues	214,000	9	220,500	227,300	234,30
	1.01			OPERATING EXPENSES	2.1			1.2.1	
210,000	187,000	246,500	31060	Contributions to Fire Brigades	223,000	(10)	229,800	236,800	244,000
92,000	95,000	93,500	31061	Fire Control Expenses	90,000	(4)	93,100	96,300	99,600
38,000	115,000	96,900	31062	Fire Control Expenses (Council Controlled)	74,000	(24)	76,400	78,900	81,400
				Non-cash Expenses					
9,000	9,000	8,000	31062	Depreciation	9,000	13	9,000	9,300	9,600
349,000	406,000	444,900		Total Operating Expenses	396,000	(11)	408,300	421,300	434,600
(137,000) 9,000	(158,000)	(247,900) 8,000		Operating Result - Surplus / (Deficit) Add Back Depreciation	(182,000) 9,000	(27)	(187,800) 9.000	(194,000)	(200,300)
(128,000)	(149,000)	(239,900)		Cash Result - Surplus / (Deficit)	(173,000)	(28)	(178,800)	(184,700)	(190,700)
		1		Capital Movements					
0	0	0		Less Principal Repayments					
56,000	26,000	0		Less Transfer to Reserves	i i	C 1	0	0	
44,000	31,000	25,900		Add Transfer from Reserves	0		0	0	
0	0	210,000		Add Capital Income	0	1	0	0	
0	11,000	210,000		Less Capital Expenditure	0	1	0	0	Ċ
(140,000)	(155,000)	(214,000)		Cash Result after Capital Movements	(173,000)	(19)	(178,800)	(184,700)	(190,700

Manager: Tony Partridge – "Manager - Support Operations"

Background

This program includes all revenues and expenses relevant to the quarries owned by Council. Tuckombil and Stokers quarries are now leased to Lismore City Council and Council receives royalties for the metal and shale extracted. The sandpit located at the Ballina airport is currently not operational.

Budget Comments

Operating Revenues

Tuckombil and Shale Quarries

Royalties received on mineral extracted.

Airport Sandpit

The future of this business is uncertain and no income has been forecast at this time.

Operating Expenses

Tuckombil Quarry

Includes a small amount for maintenance costs plus on-going remediation assessments.

Airport Sandpit

Some maintenance and environmental monitoring costs.

Capital Movements

Transfer to and from Reserves

Any surplus is transferred to reserve to fund future remediation costs; however Council also typically takes a transfer from this reserve each year, as a dividend, to assist in supporting the Council's General Fund operations. Council is also now taking a dividend to finance a repayment relating to a loan taken out for road works as part of the NSW State Government's Local Infrastructure Renewal Scheme (LIRS).

Cash Result after Capital Movements

Any cash surplus represents the net dividend to General Fund.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS	-		ESTIMATE	D	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
F	TT N			OPERATING REVENUES			1.0	1.1.1	
304,000 0	410,000 0	343,000 0	22265 22265	Fees and Charges Tuckombil Airport Sandpit	360,000	5	370,800 0	382,000 0	393,6
304,000	410,000	343,000		Total Operating Revenues	360,000	5	370,800	382,000	393,6
1.716	1.000			OPERATING EXPENSES					
2,000 4,000 1,000 15,000	2,000 10,000 28,000 10,000	4,500 6,000 300,000 23,000	32325 32325 32325 32325	Tuckombil Quarry Buildings Maintenance Operating Costs Expansion Feasbility and Approvals Indirect Expenses - Overheads	4,000 5,000 0 36,000	(11) (17) (100) 57	4,200 5,200 0 37,100	4,400 5,400 0 38,200	4,6 5,6 39,3
0 55,000 0	0 21,000 0	0 19,000 50,000	32328 32328 32326	Other Resources Shale Quarries Airport Sandpit North Creek Dredging	0 20,000 100,000	0 5 100	0 20,800 0	0 21,600 0	22,4
1,000	147,000	177,000	32325	Non-Cash Expenses Depreciation and Remediation - Quarries	177,000	o	182,500	188,200	194,0
78,000	218,000	579,500		Total Operating Expenses	342,000	(41)	249,800	257,800	265,5
226,000	192,000 147,000	(236,500)		Operating Result - Surplus / (Deficit) Add Back Depreciation	18,000	(108)	121,000 182,500	124,200 188,200	127,7
227,000	339,000	(59,500)		Cash Result - Surplus / (Deficit)	195,000	(428)	303,500	312,400	321,7
0	0	0		Capital Movements	0		D	0	
283,000 155,000 0 0	378,000 139,000 0 0	0 269,500 0 0		Less Transfer to Reserves Add Transfer from Reserves Add Capital Income Less Capital Expenditure	195,000 210,000 0 0		303,500 178,000 0 0	312,400 178,000 0 0	321,1 178,0
99,000	100,000	210,000		Cash Result after Capital Movements	210,000	0	178,000	178,000	178,0

LANDFILL AND RESOURCE MANAGEMENT

Manager: Cheyne Willebrands – "Manager Open Spaces and Resource Recovery"

Background

This program includes all revenues and expenses related to the management of non-domestic waste collection services (i.e. businesses) and the operation of Council's waste disposal facilities (landfill sites).

Budget Comments

Operating Revenues

Annual Charges

Annual charges for commercial (non residential) waste collection services and an annual waste charge for all residential properties to finance the operations of the Council landfill.

Waste Collection Fees

Represents gate charges for users of the Council landfill, including Council internal use.

Contributions

Income reimbursed to Council from the State Government waste levy.

Sundry Fees

Sale of waste bins and miscellaneous items.

Operating Expenses

Waste Administration

Includes salaries and office expenses related to the operation of the waste facility along with an internal charge for Council overheads.

Waste Received

Costs related to the operation of the weighbridge and transfer stations.

Waste Collection

Staff wages and plant hire related to collection of waste from business and non-rateable properties.

Waste Recycling

Staff wages and plant hire related to the management of recyclates including the exportation of recyclable materials. Majority of the expenditure relates to the transport of recyclables.

Waste Disposal

Landfill operating expenses - Various operating expenses including wages, plant hire and materials. Also includes the State Government levy on waste collected, transport of construction and demolition off site and transfer of green waste off site.

Capital Movements

Loan Principal Repayments

Relating to loan borrowings for the Council waste disposal facility. These loans were taken out to finance the remediation of former waste cells and the opening of new waste cells.

Transfer to or from Reserves

Any surplus is transferred to reserves to finance future remediation works. Any capital works are funded by a transfer from reserves.

Capital Expenditure

Refer to Part C of this document for further information.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS	The Second Dates	1.1	ESTIMAT	ED	
2011/12	2012/13	2013/14	ACCOUNT	1 Jack Schwart States and	2014/15	%	2015/16	2016/17	2017/18
				OPERATING REVENUES					
							1.0.4		
412,000	444,000	462,000	22280	Fees and Charges Annual Charges - Commercial Properties	497,000	8	512,000	527,000	543.
0	0	0	LLLOU	Annual Charges - Residential Properties	1,191,000	100	1,230,000	1,271,000	1,314,
41,000	2,000	7.000	22281	Bulk Waste Collection Service	18,500		19,000	20,000	21.
479,000	841,000	913,500	22283	Fees - Recyclables From Council (DWM)	990,000	8	1,020,000	1,051,000	1,083,
1,215,000	1,250,000	1,362,000	22283	Fees - Self Haul General	1,430,000	5	1,473,000	1,517,000	1,563,
347,000	328,000	503,000	22283	Fees - Self Haul Inert	462,000	(8)	476,000	490,000	505
302,000	505,000	292,300	22283	Fees - Self Haul Council (Works)	360,000	23	371,000	382,000	393
2,477,000 239,000	3,024,000 253,000	2,999,000 6,000	22283 22284	Fees - Self Haul Council (DWM) Contributions and Grants	1,825,000	(39)	1,880,000	1,936,000	1,994
50,000	79,000	70,000	22284	Interest On Investments	50,000	(100)	44,000	54,000	70
156,000	141,000	121,500	22281	Sundry Fees	125,000	3	128,000	131,000	134
5,718,000	6,867,000	6,735,300		Total Operating Revenues	6,958,500	3	7,153,000	7,379,000	7,620
				OPERATING EXPENSES			1.00		
	1.000						1.11		
255,000	340,000	421,000	32340	Waste Administration	410,000	(3)	420,000	431,000	442
433,000	505,000	525,000	32340	Internal Overheads	562,000	(3)	420,000	431,000	614
444,000	369,000	306,700	32340	Interest on Loans	232,200	(24)	154,000	74,200	10
1000	1-1-1			Waste Received		1	1.11		
187,000	194,000	222,600	32342	Weighbridge Operation	219,000	(2)	226,000	232,000	238
158,000	185,000	169,000	32342	Transfer Station Operations	189,000	12	195,000	201,000	207
				Waste Collection					
165,000	148,000	175,000	32344	Collection Kerbside	195,000	11	200,000	206,000	212
167,000	68,000	69,000	32344	Collection Other	66,000	(4)	68,000	70,000	72
1.1.1.1				Waste Recycling	1.000				
162,000	181,000	130,000	32345	Material Recovery Facility	121,000	(7)	78,500	81,000	83,
10,000	o	o	32340	Debt Servicing Interest on Loans - Recycling	0	0	o	0	
-		1.00		Waste Disposal		1.1	1.00		
1,020,000	1,316,000	465,000	32348	Solid Waste Landfill Operations	304,000	(35)	314,000	324,000	334
360,000	411,000	370,000	32348	Transfer - Organics	32,000	(91)	33,000	34,000	35
0	0	1,130,000	32348	Transfer - Mixed Waste	1,182,000	5	1,217,000	1,254,000	1,292
403,000	393,000	430,000	32348	Transfer - Inert Waste	440,000	2	453,000	467,000	481
256,000	344,000	330,000	32348	Transfer - Recyclables	380,000	15	391,000	403,000	415
0	0	265,000	32348 32348	Transfer Preparation - Mixed Waste Transfer Preparation - Inert Waste	300,000	13	309,000	318,000	328
0	0	120,000	32348	Transfer Preparation - Recyclables	180,000	0	185,000	191,000 128,000	197 132
659,000	812,000	50,000	32348	State Government Levy	150,000	200	155,000	160,000	165
9,000	15,000	15,000	32348	Deposit	16,500	10	17,000	17,000	17
14,000	1,000	4,000	32348	Special Rubbish Clean-ups	3,000	(25)	3,000	3,000	3
161,000	238,000	159,000	32348	Reuse Organics, Soil and Concrete	241,000	52	248,000	255,000	263
28,000	64,000	16,000	32348	Investigations, Leachate and Remediation	50,000	213	10,000	10,000	10
1,016,000	1,538,000	1,482,200	32340	Non-Cash Expenses Depreciation	1,497,200	q.	1,501,200	1,501,200	1,546
5,907,000	7,122,000	7,034,500		Total Operating Expenses	6,889,900	(2)	6,880,700	6,956,400	7,096,
(189,000)	(255,000)	(299,200)		Operating Result - Surplus / (Deficit)	68,600	(123)	272,300	422,600	523.
1,016,000	1,538,000	1,482,200		Add Back Depreciation	1,497,200	1	1,501,200	1,501,200	1,546
827,000	1,283,000	1,183,000		Cash Result - Surplus / (Deficit)	1,565,800	32	1,773,500	1,923,800	2,069
	1000			Capital Movements					
1,210,000	982,000	1,053,000		Less Loan Principal Repayments	1,127,400		1,205,600	1,111,500	193,
827,000	1,496,000	130,000		Less Transfer to Reserves	438,400	(-1)	567,900	812,300	1,875
577,000	1,412,000	124,500		Add Transfer from Reserves	507,600	11	100,000	105,000	2,110,
643,000	213,000 430,000	287,500 412,000		Add Capital Income Less Capital Expenditure	507,600		100,000	105,000	2,110
0					100 million (100 million)	-		1	- and a
01	0	0		Cash Result after Capital Movements	0	0	0	0	

DOMESTIC WASTE MANAGEMENT

Manager: Cheyne Willebrands – "Manager Open Spaces and Resource Recovery"

Background

This program represents the kerb side collection services for domestic properties.

Budget Comments

Operating Revenues

Domestic Waste Management

This represents income from Council's annual charge to all residential properties for kerb-side waste collection services.

Pensioner Abandonments

In accordance with Section 575 of the Local Government Act (1993), eligible pensioners are entitled to a 50% rebate on their general, domestic waste, water and sewerage rates, up to a maximum as determined by the State Government. This cost to Council is partially offset by a subsidy from the State Government. Refer to pensioner subsidy.

Vacant Property Charges

Council is entitled to charge vacant properties a domestic waste collection charge even though the property may not be receiving the service. This charge can only be raised if the property is within the defined scavenging area.

Operating Expenses

Administration

Includes salaries and office expenses related to the operation of the domestic waste management program.

NEW

Council's contribution to the North East Waste group..

Overheads

Internal charge for Council overheads.

Collection

Includes wages, plant hire, contractor payments and materials related to collection of waste (green waste, recycling and generate waste bins) from residential properties.

Capital Movements

Loan Principal Repayments

Repayments relating to loan borrowings for plant and equipment relating to the domestic waste management function.

Transfer to Reserves

Represents the operating surplus less principal repayments.

Transfer from Reserves

Any transfer from the reserve is used to finance Capital Expenditure planned for the year.

Capital Expenditure

Refer to Part C of this document for further information on any planned Capital Expenditure.

Cash Result - Surplus / (Deficit)

In accordance with the Local Government Act (1993), any income and expenses relating to domestic waste management must be treated as an "externally restricted reserve". Therefore any surplus or deficit on the domestic operations, as against the non-domestic collections is transferred to or from the "Domestic Waste Management" reserve. The program must have a zero cash result after capital movements.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS			ESTIMATE	D	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
				OPERATING REVENUES					
5,919,000	6,497,000	6,806,000	22290	Domestic Waste Management Charges	5,869,000	(14)	6,070,000	6,273,000	6,479,00
(303,000)	(309,000)	(310,000)	22290	Pensioner Abandonments	(311,000)	0	(312,000)	(312,000)	(314,000
17,000	18,000	19,000	22290	Vacant Property Charges	22,000	16	23,000	23,000	24.00
530,000	699,000	579,000	22292	Waste Trucks - Internal Charges and Profil	600,000	4	618,000	837,000	656.00
167,000	170,000	170,000	22291	State Governmet Grant - Pensioner Subsidy	155,500	(9)	155,500	155,500	156,40
65,000	25,000	30,000	22292	Interest on Investments	30,000	0	26,000	26,000	9,00
6,395,000	7,100,000	7,294,000			6,365,500	(13)	6,580,500	6,802,500	7,010,40
1.1	1.0			OPERATING EXPENSES					
				A during to the strength of th		- 1		1.1	
146,000	142,000	182,500	32360	Administration Administration - Salaries and Other Costs	201,800	11	207,000	212 000	247 00
44,000	43,000	45,000	32360	North East Waste Membership	46,000	2	47,000	212,000 48,000	217,000
370,000	387,000	405,500	32360			53			
				Indirect Expenses - Overheads Promotion	619,000		638,000	657,000	677,000
2,000	3,000	8,000	32361	Promotion	8,000	0	8,000	8,000	8,000
				Debt Servicing		-			
45,000	36,000	27,800	32361	Interest on Loans	18,200	(35)	8,000	0	-(
	100.000			Collection					
17,000	15,000	0	32364	Rural Sticker	0	0	0	0	1.000
532,000	497,000	528,000	32364	Collection Kerbside - Mixed Waste	605,000	15	623.000	642,000	661.000
603,000	771,000	706,000	32364	Collection Kerbside - Organics	1,098,000	56	1,131,000	1,165,000	1,200,000
2,477,000	3,024,000	2,999,000	32364	Collection Kerbside - Disposal Fees	1,825,000	(39)	1,880,000	1,936,000	1,994,000
356,000	350,000	352,000	32364	Collection Kerbside - Recycling	373,000	6	384,000	395,000	407,000
479,000	841,000	913,500	32364	Collection Kerbside - Recycling Disposal Fees	990,000	8	1,020,000	1,051,000	1,083,000
58,000	19,000	31,000	32364	Collection Kerbside - Bin Purchases / Distn	40,000	29	41,000	42,000	43,000
382,000	305,000	400,000	32364	Waste Trucks - Operating Expenses	412,000	3	424,000	437,000	450,000
		1.2		Non-Cash Expenses					
110,000	251,000	267,800	32360	Depreciation	251,000	(6)	251,000	258,600	266,400
5,621,000	6,684,000	6,866,100		Total Operating Expenses	6,487,000	(6)	6,662,000	6,851,600	7,055,400
774,000	416,000	427,900		Operating Result - Surplus / (Deficit)	(121,500)	(128)	(81,500)	(49,100)	(45,000
110,000	251,000	267,800		Add Back Depreciation	251,000	(6)	251,000	258,600	266,400
884,000	667,000	695,700		Cash Result - Surplus / (Deficit)	129,500	(81)	169,500	209,500	221,400
				Capital Movements					1
125,000	134,000	142,800		Less Loan Principal Repayments	152,500		162,600	0	(
760,000	533,000	552,900		Less Transfer to Reserves	(23,000)		6,900	209,500	221,400
1,418,000	D	0		Add Transfer from Reserves	350,000		0	900,000	954,000
0	D	0		Add Capital Income	0		0	0	001,001
1,417,000	Ó	0		Less Capital Expenditure	350,000		0	900,000	954,000
0	0	0		Cash Result after Capital Movements	0	0	0	0	

CIVIL SERVICES GROUP - SUMMARY (WATER AND WASTEWATER)

Manager: John Truman - "Group Manager – Civil Services"

Budget Comments

The next section of the document provides details of the programs under the direct control of the Group Manager – Civil Services that relate to the Water and Wastewater activities of Council. The opposite page provides a summary of each of those programs.

The programs include:

Water Operations

Revenue and expenses related to the provision of water supply services to the shire.

Wastewater Operations

Revenue and expenses related to the provision of wastewater services to the shire.

ACTUAL	ACTUAL	ESTIMATE	BUDGET ITEMS					
2011/12	2012/13	2013/14		2014/15	%	2015/16	2016/17	2017/18
			OPERATING REVENUES			1.11		
8,615,000 12,439,000	9,633,000 13,787,000		Water Operations Wastewater Operations	10,258,800 14,907,400	2	11,048,400 16,126,200	11,772,300 17,679,300	12,512,500 19,642,000
21,054,000	23,420,000	24,418,500	Total Operating Revenues	25,166,200	3	27,174,600	29,451,600	32,154,500
		-	OPERATING EXPENSES					
10,467,000	WAR STREET		Water Operations	11,369,000	4	11,638,400	11,863,600	12,222,600
12,937,000	16,126,000	17,370,900	Wastewater Operations	17,302,800	(0)	17,363,000	16,938,400	17,075,000
23,404,000	26,881,000	28,597,400	Total Operating Expenses	28,671,800	Ō	29,001,400	28,802,000	29,297,600
(2,350,000)	(3,461,000)		Operating Result - Surplus / (Deficit)	(3,505,600)	(16)	(1,826,800)	649,600	2,856,900
6,438,000	5,160,000		Add Back Depreciation	5,149,000	5	5,101,000	5,006,000	5,059,800
4,088,000	1,699,000	735,100	Cash Result - Surplus / (Deficit)	1,643,400	124	3,274,200	5,655,600	7,916,700
			Capital Movements	- 1				1.0
989,000	989,000	2,384,800	Less Loan Principal Repayments	2,494,700	11	2,613,200	2,741,000	2,878,800
19,786,000	603,000	485,000	Less Transfer to Reserves	218,000		1,150,600	598,000	1,044,900
465,000	7,390,000		Add Transfer from Reserves	7,908,600	2	2,664,250	1,346,100	0
45,843,000	18,848,000	3,688,000	Add Capital Income	4,627,000		643,750	2,665,800	2,361,000
29,567,000	26,291,000	13,685,300	Less Capital Expenditure	11,412,300		2,764,400	6,274,500	6,300,000
54,000	54,000	54,000	Cash Result after Capital Movements	54,000	0	54,000	54,000	54,000

WATER OPERATIONS

Manager: Tim Mackney - "Manager - Water and Wastewater"

Background

This program details the revenue raised to finance the water programs and management and operational expenses associated with the delivery of those programs.

Budget Comments

Operating Revenues

Annual Charges

This item represents the fixed charge component of Council's water billing system.

User Charges

These items represent the consumption component of Council's water billing system less estimated pensioner abandonment's. This cost is partly offset by the pensioner subsidy, mentioned below.

Operating Grants

In accordance with Section 575 of the Local Government Act (1993), eligible pensioners are entitled to a 50% rebate on their rates, up to a maximum as determined by the State Government. This cost to Council is partially offset by a 50% subsidy from the State Government.

Other Revenues

Relates to sundry water items for example water connections, extraordinary repairs.

Interest

Interest generated on surplus water funds and unexpended grants and contributions.

Operating Expenses

Engineering Management

Relates to salaries for engineering and administration staff. A total of eight full time and one part-time staff (39 days) are spread between water and wastewater, with one staff member also shared with waste.

Administration and Customer Service

Includes administration expenses such as payroll tax, postage and printing and staff training.

Engineering and Technical

Includes items such as telephone expenses.

Purchase of Water

Purchase of water from Rous Water County Council.

Groundwater Bores, Reservoirs, Water Treatment Plants, Water Supply Mains, Water Supply Operations and Telemetry Operations

Includes wages, plant hire and materials related to the operation of these items for the water program.

Capital Movements

Transfer to or from Reserves

As the working capital for the Water Fund is believed to be at a satisfactory level, any surplus or deficit cash result is transferred to or from reserves. This item is more clearly shown in the cash reconciliation for Water Fund outlined in Part A of this document.

Capital Expenditure

Refer to Part C of this document for further information.

Cash Result - Surplus / (Deficit)

In accordance with the Local Government Act (1993), any income and expenses relating to the water fund must be treated as a separate fund. Therefore any surplus or deficit on this program is transferred to or from the "Water Fund". The only exception to this rule is compulsory and non compulsory dividends that may be paid to General Fund. These dividends are subject to guidelines set by the Department of Commerce.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS		ES	TIMATED		
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
	1.1			OPERATING REVENUES			1.0.0	- II	
2,433,000	2,603,000	2,853,000	10000	Annual Charges	3.015.000	6	3,236,500	3,446,800	3,670,70
4,919,000	5,582,000	5,996,000	10010	User Charges	6,286,000	5	6,908,300	7,374,600	7,872,40
148,000	155,000	150,000	10003	Operating Grants	136,800	(9)			
143,000	302,000	212,000	10011	Regulatory Fees and Fines			137,500	138,300	139,00
					202,000	(5)	208,100	214,400	220,90
203,000 769,000	367,000 624,000	432,500 386,000	10012	Other Revenues Interest	361,000	(17) (33)	372,000	383,300 214,900	395,00
	1.1.1.1.1		04640	Colores and an and					
8,615,000	9,633,000	10,029,500		Total Operating Revenues	10,258,800	2	11,048,400	11,772,300	12,512,500
				OPERATING EXPENSES				1.1	
6777.17	1000	1000		Direct Expenses	1.000		1		
191,000	287,000	305,000	50000	Engineering Management	304,300	(0)	313,600	323,200	333,100
519,000	807,000	736,000	50005	Administration and Customer Service	680,200	(8)	684,300	579,000	597,300
78,000	1,000	10,000	50000	Engineering and Technical	5,000	(50)	5,200	5,400	5,600
5,035,000	5,143,000	5,420,000	50100	Purchase of Water	5,730,000	5.7	5,901,900	6,079,000	6,261,500
36,000	50,000	46,500	50102	Energy Costs	49,000	.5	50,900	52,800	54,700
42,000	49,000	45,000	50101	Groundwater Bores	55,000	22	57,000	59,000	61,000
47,000	68,000	62,000	50105	Reservoirs	64,000	3			
69,000	80,000	153,500	50107	Water Treatment Plants			66,000	68,000	70,100
					86,500	(44)	89,200	92,100	95,100
317,000	415,000	400,000	50110	Water Supply Mains	410,000	3	422,300	435,000	448,200
786,000	819,000	1,027,000	50109	Water Supply Operations	916,000	(11)	943,900	972,900	1,002,800
9,000	8,000	14,500	50008	Miscellaneous	9,000	(38)	9,300	9,600	9,900
wine act	1.10.55	7.0.555	1000	Indirect Expenses - Overheads	- A				
1,072,000	1,145,000	1,197,000	50005	Overheads Distributed	1,160,000	(3)	1,194,800	1,230,600	1,267,500
				Debt Servicing					
O	0	0	50010	Interest On Loans	0	0	Ó	o	¢
the second	1.2.2.1			Non-cash Expenses					
2,266,000	1,883,000	1,810,000	50112	Depreciation	1,900,000	5	1,900,000	1,957,000	2,015,800
10,467,000	10,755,000	11,226,500		Total Operating Expenses	11,369,000	1	11,638,400	11,863,600	12,222,600
1.852.000)	(1,122,000)	(1,197,000)		Operating Result - Surplus / (Deficit)	(1,110,200)	(7)	(590,000)	(91,300)	289,900
2,266,000	1,883,000	1,810,000		Add Back Depreciation	1,900,000	5	1,900,000	1,957,000	2,015,800
414,000	761,000	613,000		Cash Result - Surplus / (Deficit)	789,800	29	1,310,000	1,865,700	2,305,700
				Capital Movements					
4,000	4,000	0		Less Loan Principal Repayments	0	- II	0	0	C
404,000	364,000	280,000		Less Transfer to Reserves	182,000		1,105,200	598,000	716,800
465,000	530,000	404,000		Add Transfer from Reserves	328,000		123,000	0	0
274,000	48,000	2,253,000		Add Capital Income	3,476,700		405,000	1,322,800	1,861,000
711,000	937,000	2,956,000		Less Capital Expenditure	4,378,500		698,800	2,556,500	3,415,900
34,000	34,000	34,000		Cash Result after Capital Movements	34,000	0	34,000	34,000	34,000

WASTEWATER OPERATIONS

Manager: Tim Mackney - "Manager - Water and Wastewater"

Background

This program details the revenue raised to finance the wastewater programs, management expenses and expenses associated with the delivery of wastewater services to the local government area.

Budget Comments

Annual Charges

This item represents the annual charge raised by Council less estimated pensioner abandonment's. This cost is partly offset by the pensioner subsidy from the State Government.

User Charges

Major income item relates to trade waste charges.

Operating Grants

In accordance with Section 575 of the Local Government Act (1993), eligible pensioners are entitled to a 50% rebate on their rates, up to a maximum determined by the State government. This cost to Council is partially offset by a 50% subsidy from the State Government.

Regulatory Fees and Fines

Primarily relates to income for the sale of drainage diagrams.

Interest

Includes interest on funds held by the Wastewater Fund.

Operating Expenses

Engineering Management

Relates to salaries for engineering and administration staff. A total of eight full time and one part-time staff (39 days) are spread between water and wastewater, with one staff member also shared with waste.

Administration and Customer Service

Includes administration expenses such as payroll tax, postage and printing and staff training.

Engineering and Technical

Includes items such as telephone expenses and effluent water testing.

Pumping Stations, Reuse Water Facilities, Mains and Telemetry Operations

Includes wages, plant hire and materials related to the operation of these items for the wastewater program.

Capital Movements

Transfer to or from Reserves

As the working capital for the Wastewater Fund is believed to be at a satisfactory level, any surplus or deficit cash result is transferred to or from reserves. This item is more clearly shown in the cash reconciliation for the Wastewater Fund outlined in Part A of this document.

Capital Income

Represents loan funds utilised and capital grants for augmentation works. Refer to Part C of this document for further information.

Capital Expenditure

Refer to Part C of this document for further information.

Cash Result - Surplus / (Deficit)

In accordance with the Local Government Act (1993), any income and expenses relating to the wastewater fund must be treated as a separate fund. Therefore any surplus or deficit on this program is transferred to or from the "Wastewater Fund". The only exception to this rule is compulsory and non compulsory dividends that may be paid to General Fund. These dividends are subject to guidelines set by the Department of Commerce.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS		ES	TIMATED		
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
	1.1	1.1.1		OPERATING REVENUES			1		
9,763,000	10,570,000	11,631,000	12000	Annual Charges	12,884,000	11	14,135,000	15,691,900	17,419,70
839,000	970,000	1,094,000	12010	User Charges	1,122,000	3	1,232,400	1,353,800	1,487,30
150,000	150,000	150,000	12002	Operating Grants	136,400	(9)	136,400	137,300	138,20
65,000	76,000	82,000	12012	Regulatory Fees and Fines	80,500	(2)	82,900	85,400	88,00
347,000	318,000	507,000	12014	Other Revenues	316,500	(38)	326,100	335,900	345.90
1,275,000	1,703,000	925,000	12004	Interest	368,000	(60)	213,400	75,000	162,90
12,439,000	13,787,000	14,389,000		Total Operating Revenues	14,907,400	4	16,126,200	17,679,300	19,642,00
				OPERATING EXPENSES					
		1.00		Olmet Summer				1.1	
406,000	378,000	377,500	55000	Direct Expenses Engineering Management	458,000	21	470 000	483,000	496.00
720,000	685,000	749,500	55002	Administration and Customer Service Costs	458,000	1	472,000 782,000	483,000	
325,000		989,700	55002						826,00
	1,847,000			Engineering and Technical Costs	671,000	(32)	678,000	271,000	278,00
198,000	202,000	176,000	55004	Other Management Costs	137,000	(22)	140,000	144,300	148,70
888,000	1,193,000	1,347,500	55012	Energy Costs	1,387,000	3	1,428,700	1,471,600	1,515,60
1,221,000	1,201,000	1,372,000	55011	Pumping Stations	1,372,000	0	1,372,000	1,411,000	1,453,00
1,719,000	1,737,000	1,862,000	55015	Reuse Water Facilities	1,897,000	2	1,954,000	2,013,000	2,073,00
523,000	501,000	531,000	55010	Mains	562,000	6	579,000	596,000	614,00
42,000	59,000	62,000	55022	Telemetery Operations	64,000	3	66,000	68,000	70,00
247,000	277,000	304,000	55022	Other Operations Costs	312,000	3	322,000	332,000	342,00
				Indirect Expenses - Overheads	5000000		2 10 10 10 10	2007 7704	
1.302.000	1.503.000	1.729.000	55002	Overheads Distributed	1,777,000	3	1,830,000	1,885,000	1,942,00
1.5252	10201	1.5.5.1		Debt Servicing	1				
1,174,000	3,266,000	4,766,700	55006	Interest on Loans	4,656,800	(2)	4,538,300	4,410,500	4,272,70
Same				Non-cash Expenses	Ser. 1				
474,000	436,000	394,000	55022	Unwinding Interest Free Loan	349,000	(11)	301,000	249,000	194,000
3,698,000	2,841,000	2,710,000	55022	Depreciation	2,900,000	T	2,900,000	2,800,000	2,850,000
12,937,000	16,126,000	17,370,900		Total Operating Expenses	17,302,800	(0)	17,363,000	16,938,400	17,075,000
1405 000	(2,339,000)	(2,981,900)		Occupition Deputy Deputy (/Deficiti)	10,000 1001	(20)		740 000	
				Operating Result - Surplus / (Deficit)	(2,395,400)		(1,236,800)	740,900	2,567,00
4,172,000 3,674,000	3,277,000	3,104,000		Add Back Depreciation	3,249,000	5	3,201,000	3,049,000	3,044,000
3,674,000	939,000	122,100		Cash Result - Surplus / (Deficit)	853,600	599	1,964,200	3,789,900	5,611,000
				Capital Movements					
985,000	985,000	2,384,800		Less Loan Principal Repayments	2,494,700	1	2,613,200	2,741,000	2,878,800
9,382,000	239,000	205,000		Less Transfer to Reserves	36,000		45,400	2,741,000	328,10
0	6,860,000	11,782,000		Add Transfer from Reserves	7,580,600	1.77	2,541,250	1,346,100	020,10
5,569,000	18,800,000	1,435,000		Add Capital Income	1,150,300	1.1.1	238,750	1,343,000	500,00
8,856,000	25,354,000	10,729,300		Less Capital Expenditure	7,033,800	1.4	2,065,600	3,718,000	2,884,10
20,000	20,000	20,000		Cash Result after Capital Movements	20,000	0	20,000	20,000	20,00

GENERAL MANAGER'S GROUP - SUMMARY

Manager: Paul Hickey - "General Manager"

Budget Comments

The next section of the document provides details of the programs under the control of the General Manager. The opposite page provides a summary of each of those programs.

The General Manager's Group consists of the following programs:

Governance

Includes costs associated with the elected councillors and the General Manager's office.

Administrative Services

Includes costs associated with the administration of Council. This includes records management, switchboard, policies, information access, communication and general administration.

Financial Services

This program outlines the financial services such as creditors, debtors, statutory/management reporting, purchasing, rates and customer service.

Information Services

This program outlines the expenses associated with the provision of information services to Council. This includes computer equipment, software and geographical information services.

Human Resources and Risk Management

Costs associated with the human resource management function, payroll and risk management such as insurance premiums.

Property Management

Includes costs associated with Council's commercial property portfolio.

Ballina Byron Gateway Airport

Revenue and expenses associated with the operation of the airport.

ACTUAL	ACTUAL	ESTIMATE	BUDGET ITEMS			ESTIMATE	D	
2011/12	2012/13	2013/14		2014/15	%	2015/16	2016/17	2017/18
0 39,000 147,000 20,722,000 4,000 186,970 3,205,000 3,482,000	0 19,000 155,000 20,799,000 4,000 233,000 4,601,000 4,601,000	28,000 192,000 19,998,000 11,000 181,400 3,264,300	OPERATING REVENUES Governance Administrative Services Financial Services - General Purpose Revenues Information Services - General Purpose Revenues Information Services and Risk Management Property Management Bailina Byron Galeway Airport	0 27,500 158,200 22,163,300 11,500 122,000 3,010,700 4,981,100	0 (2) (18) 11 5 (33) (8) 6	0 28,700 162,200 23,206,900 11,900 125,800 3,126,400 5,049,700	0 30,000 165,900 24,266,700 12,300 129,800 2,774,700 5,078,000	31,30 169,70 25,053,00 12,70 133,90 2,620,90 5,455,40
27,785,970	29,817,000	28,364,000	Total Operating Revenues	30,474,300	7	31,711,600	32,457,400	33,676,90
924,000 535,000 (2,900,000) 1,438,000 1,263,000 1,263,000 1,754,000 3,551,000 6,575,000 21,210,970 948,000 22,158,970	1,144,000 531,000 (3,187,000) 1,338,000 964,000 2,088,000 4,056,000 6,934,000 22,883,000 998,000 23,881,000	547,500 (3,608,500) 1,486,500 1,855,200 3,178,500 4,266,900 8,778,400 19,585,600 996,000	OPERATING EXPENSES Governance Administrative Services Financial Services Information Services Human Resources and Risk Management Property Management Ballina Byron Gateway Airport Total Operating Expenses Operating Result - Surplus / (Deficit) Add Back Depreciation Cash Result - Surplus / (Deficit)	1,038,600 560,000 (3,777,300) 1,559,300 962,100 3,915,100 4,353,500 8,611,300 21,863,000 1,028,000 22,891,000	(1) 2 5 5 (48) 23 2 (2) 12 3 11	1,070,600 578,100 (3,891,300) 1,591,100 939,400 3,502,300 4,387,500 8,177,700 23,533,900 1,048,000 24,581,900	1,333,700 596,100 (4,006,600) 1,639,400 918,200 1,609,600 4,431,000 6,521,400 25,936,000 1,087,200 27,023,200	1,137,70 614,60 (4,125,300 1,689,10 998,10 1,660,80 4,754,70 6,625,70 27,051,20 1,119,90 28,171,10
		100	Capital Movements					
288,000 14,218,000 8,062,000 9,943,000 4,412,000	572,000 12,623,000 9,462,000 14,103,000 12,170,000	4,808,200 12,005,800 1,818,000	Less Loan Principal Repayments Less Transfer to Reserves Add Transfer from Reserves Add Capital Income Less Capital Expenditure	845,500 5,533,900 6,198,200 3,261,000 3,310,000		1,141,700 12,246,900 9,704,300 7,192,200 4,336,000	1,192,200 5,872,200 4,526,100 3,618,600 3,248,000	1,222,10 7,345,80 4,352,20 11,625,20 9,863,00
19,245,970	22,081,000	21,568,900	Cash Result after Capital Movements	22,660,800	5	23,753,800	24,855,500	25,717,60

Manager Paul Hickey – "General Manager"

Background

This program relates to expenses associated with the General Manager's office, the elected Council and donations to community groups.

Budget Comments

Operating Expenses

General Manager's Office

Includes employment costs for General Manager and Personal Assistant (10 days in total), plus one motor vehicle. Also includes office expenses and the external audit fee.

Councillors

Includes Councillor allowances and travelling expenses. Also includes attendance fees, meals, insurance, stationery and telephone expenses.

Election Expenses

The cost of Council elections.

Subscriptions and Contributions

Includes subscriptions to Local Government and Shires Association, NOROC, Country Mayors, Sea Change Taskforce and Arts Northern Rivers.

Donations

In accordance with Section 356 of the Local Government Act (1993) "a council may, in accordance with a resolution of the council, contribute money or otherwise grant financial assistance for the purpose of exercising its functions". This item includes donations to public halls for rates and charges, capital works contributions for hall, cash donations to community groups and Council fee waivers.

Capital Movements

Transfer to Reserves Nominal transfer to assist with future election costs.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS	1	_	ESTIMATE	D	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
1.1	1.001			OPERATING REVENUES	100.00		1.4.4.1	-	
				Contributions					
0	0	0	26000	Internal Contributions	0		0	0	
0	0	0		Total Operating Revenues	0	0	0	0	-
				OPERATING EXPENSES					
				General Manager's Office	1.		1000		
325,000	347,000	416,000	35000	Employee Costs	418,300	1	430,900	443,900	457,30
4,000	4,000	6,000	35000	Sundry Expenses	6,000	0	6,300	6,600	6,90
50,000	55,000	53,000	35000	Audit - External	54,500	3	56,200	57,900	59,70
1,000	1,000	2,000	35000	Legal Expenses	2,000	0	2,100	2,200	2,30
				Councillors			1		100
319,000	316,000	335,000	35005	Councillors Allowances and Expenses Election	343,000	2	353,700	364,700	376,00
72,000	200,000 75,000	78,500	35005 35005	Subscriptions and Contributions	80,800	0	83,500	230,000 86,400	89,30
12,000	75,000	78,500	35005	a start of the second	00,000	2	03,500	80,400	89,30
22,000	24,000	25,000	35001	Donations Public Halls - Rates and Charges	26,000		26,800	27,700	28.60
31,000	35,000	40,000	35001	Public Halls - Capital Improvements	41,000	4	42,300	43,600	45,00
15,000	5,000	15,000	35001	Scholarship - Southern Cross University	10,000	(33)	10,000	10,000	45,00
81,000	82,000	75,800	35001	Community Groups - Donations	55,000	(27)	56,700	58,500	60,30
4,000	02,000	4,000	35001	Community Groups - Council Planning Fees	2,000	(50)	2,100	2,200	2,30
924,000	1,144,000	1,050,300		Total Operating Expenses	1,038,600	(1)	1,070,600	1,333,700	1,137,70
and the second		And the second			a constant				
(924,000)	(1,144,000)	(1,050,300)		Operating Result - Surplus / (Deficit)	(1,038,600)	(1)	(1,070,600)	(1,333,700)	(1,137,700
(924,000)	(1,144,000)	(1,050,300)		Add Back Depreciation	0	0	0	0	14 407 700
(924,000)	(1,144,000)	(1,050,300)		Cash Result - Surplus / (Deficit)	(1,038,600)	(1)	(1,070,600)	(1,333,700)	(1,137,700
	1	1.00		Capital Movements					1
0	0	0		Less Loan Principal Repayments	0		0	0	
31,000	31,000	0		Less Transfer to Reserves	60,000	1.1	80,000	90,000	70,00
22,000	171,000	5,800		Add Transfer from Reserves	0		0	230,000	10100
0	0	0		Add Capital Income	0		0	0	
0	0	0		Less Capital Expenditure	0	1	0	0	
(933,000)	(1,004,000)	(1,044,500)		Cash Result after Capital Movements	(1,098,600)	5	(1,150,600)	(1,193,700)	(1,207,700

ADMINISTRATIVE SERVICES

<u>Program Manager</u> Peter Morgan - "Manager – Finance and Governance"

Background

This program relates to expenses associated with printing, administrative services, access to information and records management.

Budget Comments

Operating Revenues

Sundry sales Income from items such as photocopying and staff contributions to telephone expenses.

Operating Expenses

Administration

Employee Costs - Records

Includes three full-time and one part time employee and associated oncosts (total of 18 days).

Office Expenses

Provision for items such as advertising, community connect publications, printing, postage, telephones etc.

Sundry Administration Expenses Includes cash delivery services and sundry expenses.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS			ESTIMATED)	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
	125 11			OPERATING REVENUES	1		1.1		
39,000	19,000	28,000	26005	Fees and Charges Sundry Sales and Services	27,500	(2)	28,700	30,000	31,30
38,000	18,000	20,000	20003	Sullidiy Sales and Services	27,000	(2)	20,700	30,000	31,300
39,000	19,000	28,000		Total Operating Revenues	27,500	(2)	28,700	30,000	31,300
1.111				OPERATING EXPENSES					
	120			or Elorand Ext Ended					
		1.111		Administration			. Alexandre		. 26.10
254,000 6,000	244,000 5,000	254,000 6,000	35015 35015	Employee Costs - Records Management	261,000	3	268,900	277,000	285,400
50,000	52,000	53,000	35015	Office Equipment Advertising	6,000 59,500	12	6,200 61,400	6,400 63,400	6,600
93,000	83,000	90,500	35015	Printing, Stationery and Postage	92,000	2	91,200	94,100	97,000
111,000	125,000	117,000	35015	Telephone	113,500	(3)	122,200	126,000	130,000
21,000	22,000	27,000	35015	Sundry Administration Expenses	28,000	4	28,200	29,200	30,200
535,000	531,000	547,500		Total Operating Expenses	560,000	2	578,100	596,100	614,600
555,000	551,000	547,500		Total Operating Expenses	560,000	-	576,100	590,100	614,000
(496,000)	(512,000)	(519,500)		Operating Result - Surplus / (Deficit)	(532,500)	3	(549,400)	(566,100)	(583,300
0	0	0		Add Back Depreciation	0	0	0	0	(
(496,000)	(512,000)	(519,500)		Cash Result - Surplus / (Deficit)	(532,500)	3	(549,400)	(566,100)	(583,300
				Capital Movements	1				-
0	0	0		Less Loan Principal Repayments	0		0	0	(
0	0	0		Less Transfer to Reserves	0		0	0	1
0	0	0		Add Transfer from Reserves	0		0	0	
0	0	0		Add Capital Income	0		0	0	
0	0	25,300		Less Capital Expenditure	5,000		5,000	5,000	5,000
(496,000)	(512,000)	(544,800)		Cash Result after Capital Movements	(537,500)	(1)	(554,400)	(571,100)	(588,300

FINANCIAL SERVICES – GENERAL PURPOSE REVENUES

Manager Peter Morgan - "Manager – Finance and Governance"

Background

This program represents revenues obtained from the levying of Council rates, interest on investments and financial assistance grants. Essentially, the surplus generated from this program is used to fund all General Fund programs that operate at a deficit (i.e. Roads, Open Space, Planning Services, Community Facilities, etc).

Budget Comments

Operating Revenues

Rates

The rates estimates include provisions for a rate pegging increase plus a growth component.

Abandonments

In accordance with Section 575 of the Local Government Act (1993), eligible pensioners are entitled to a 50% rebate on their rates, up to a maximum stipulated by the State Government. This cost to Council is partially offset by a 50% subsidy from the State Government.

Extra Charges

Represents interest charged on overdue rates.

General Purpose Grants

Financial Assistance Grant (FAG)

This is a general purpose grant received by Council that combined with rate income assists in financing all the Council programs that operate at a deficit.

Pensioner Subsidy

Represents the State Government contribution towards the pensioner abandonments.

Interest on Investments

This figure represents interest earned on investments that is applied to the Council programs that operate at a deficit. Interest earned on areas such was water, wastewater, waste, section 94 contributions etc is applied directly to those areas.

Capital Movements

Cash Surplus

The surplus on this program offsets the programs that operate at a deficit.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS		_	ESTIMATE	D	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
1.11	1.111.1			OPERATING REVENUES	1000	-	1.0		
1.00	Unit 1			Rates	1	(
11,213,000	12,023,000	12,755,000	26020	Residential	13,145,000	3.1	13,605,100	14,081,300	14,574,10
3,168,000	3,305,000	3,525,000	26020	Business	3,628,000	2.9	3,755,000	3,886,400	4,022,400
1,218,000	1,303,000	1,378,000	26020	Farmland	1,389,000	0.8	1,437,600	1,487,900	1,540,000
0	0	0	26020	Special Rate for Swimming Pools	0	0.0	446,000	896,000	927,400
	1 2			Postponed Rates		_	1.1		
0	0	(500)	26020	Postponed Rates	500	(200)	600	700	800
	-	-		Abandonments			-	-	
(593,000)	(582,000)	(599,500)	26021	Pensioner Abandonments	(591,000)	(1)	(594,100)	(597,200)	(600,300)
	and in			Extra Charges					
138,000	131,000	101,000	26023	Interest	127,000	26	130,800	134,700	138,700
a contract	2			General Purpose Grants					
4,312,000	3,413,000	1,800,000	26025	Financial Assistance Grant	3,594,900	100	3,594,900	3,594,900	3,666,800
316,000	316,000	325,000	26025	Pensioners Assistance Subsidy	290,900	(10)	292,400	293,800	295,300
1000000	6	210202		Interest	1000	-	20.00	1000	Sec. 24
950,000	890,000	714,000	26026	Interest on Investments	579,000	(19)	538,600	488,200	487,800
20,722,000	20,799,000	19,998,000		Operating Result - Surplus / (Deficit)	22,163,300	11	23,206,900	24,266,700	25,053,000
0 722 000	10 700 000	10 000 000		Add Back Depreciation	0	0	0	0	00 000 000
20,722,000	20,799,000	19,998,000		Cash Result - Surplus / (Deficit)	22,163,300	11	23,206,900	24,266,700	25,053,000
				Capital Movements	100.00		1		1
0	0	0		Less Loan Principal Repayments	0		n	D	
1,757,000	1,789,000	0		Less Transfer to Reserves	0		0	0	0
847,000	1,757,000	1,789,000		Add Transfer from Reserves	0	-	O	0	0
0	0	0		Add Capital Income	0		0	0	C
0	O	0		Less Capital Expenditure	Q	1.00	0	0	C
19,812,000	20,767,000	21,787,000		Cash Result after Capital Movements	22,163,300	2	23,206,900	24,266,700	25,053,000

FINANCIAL SERVICES

Manager Peter Morgan - "Manager – Finance and Governance"

Background

This program represents revenues and expenses associated with the provision of financial services to Council.

Budget Comments

Operating Revenues

Fees and Charges

Relates to revenue raised through activities undertaken by the Finance Section.

Dividends

Represents the dividends from the Water and Wastewater Operations. This item is subject to Council meeting State Government guidelines.

Operating Expenses

Employee Costs

Salaries and oncosts for eleven full time and three part time employees (total of 62 days) employed within the finance section and one motor vehicle.

Bank Charges

Includes credit card charges, Australia Post and other charges incurred in the collection of Council revenue, payment of accounts and general cash management.

Rating Costs

Represents security mail costs plus legal costs incurred in collecting rate revenue.

Valuation Fees

Charges paid for the provision of land valuation information for rating purposes and re-valuation of certain classes of assets as required by the Department of Local Government.

Audit Fees

Fees for internal audit of specific projects.

Overheads Distributed to Business Activities

Represents the credit side of the distribution of corporate overhead costs to business activities such as the airport, waste, water and wastewater.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS			ESTIMATE	D	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
50,000	58,000	78,100	26028	OPERATING REVENUES Fees and Charges Section 603 Certificates	62,500	(20)	64,700	66,700	68,800
22,000 21,000	25,000 11,000	28,500 31,400	26028 26028	Credit Card Surcharge Legal Costs Recovered	29,000	2 (60)	30,100 13,400	31,100 14,100	32,100
54,000	61.000	54,000	26028	Contributions and Dividends Dividends	54,000	0	54,000	54.000	54.000
147,000	155,000	192,000		Total Operating Revenues OPERATING EXPENSES	158,200	(18)	162,200	165,900	169,700
1.026,000 84,000 34,000 83,000 17,000	1,078,000 85,000 25,000 89,000 23,000	1,026,000 95,000 51,000 117,000 26,000	35020 35020 35021 35021 35021	Employee Costs Bank Charges Rating Costs Valuation Fees Audit - Internal	1,033,200 86,000 32,000 105,500 23,000	1 (9) (37) (10) (12)	1,064,200 88,600 32,900 108,700 23,700	1,096,200 91,900 34,000 112,000 24,500	1,129,100 92,800 35,100 115,400 25,300
(4,144,000)	(4,487,000)	(4,921,500)	35021	Indirect Costs Overheads Distributed to Business Activities	(5,057,000)	3	(5,209,400)	(5,365,200)	(5,527,000
(2,900,000)	(3,187,000)	(3,606,500)		Total Operating Expenses	(3,777,300)	5	(3,891,300)	(4,006,600)	(4,129,300)
3,047,000	3,342,000	3,798,500		Operating Result - Surplus / (Deficit) Add Back Depreciation	3,935,500	4	4,053,500	4,172,500	4,299,000
3,047,000	3,342,000	3,798,500		Cash Result - Surplus / (Deficit)	3,935,500	4	4,053,500	4,172,500	4,299,000
				Capital Movements				1	
0 25,000 56,000 0 0	0 8,000 7,000 0 0	0 0 0 0		Less Loan Principal Repayments Less Transfer to Reserves Add Transfer from Reserves Add Capital Income Less Capital Expenditure	0 0 0 0		0 0 0 0	0 0 0 0	
3,078,000	3,341,000	3,798,500		Cash Result after Capital Movements	3,935,500	4	4.053,500	4,172,500	4,299,000

INFORMATION SERVICES

Manager Stewart Littleford – "Manager – Information Services""

Background

This program represents revenues and expenses associated with the information services section of Council. This includes computer equipment and geographical information services.

Budget Comments

Operating Revenues

A small amount of income is generated from sales of data information and GIS maps.

Operating Expenses

Employee Costs

Salaries and oncosts for seven full and three part time employees (44 days) and one motor vehicle.

Hardware Costs

Includes lease fees related to the provision of hardware, along with support costs and internet connection fees.

Software and Consumables

Includes software support agreements, consumables such as toner, insurance and software purchases. Increase reflects current service levels.

Capital Movements

Capital Expenditure

Represents the new capital items for the information services section. Refer to Part C of this document for more information.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS	- 1		ESTIMATE	D	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
		-		OPERATING REVENUES	1000				
1	1			Fees and Charges	11200				
4,000	4,000	11,000	26045	Sundry Sales and Services	11,500	5	11,900	12,300	12,700
4,000	4,000	11,000		Total Operating Revenues	11,500	5	11,900	12,300	12,700
_				OPERATING EXPENSES					
	1.000	1.1.1.1		Information Services					
534,000	519,000	692,000	35040	Employee Costs	767,300	11	790,500	814,300	838,800
302,000	279,000	197,000	35040	Hardware Lease	203,000	3	209,100	215,400	221,900
45,000	52,000	49,500	35040	Hardware Support Costs	43,000	(13)	44,400	45,900	47,500
140,000	138,000	170,000	35040	Software - Civica Licence	180,000	6	170,000	175,100	180,400
417,000	350,000	378,000	35040	Software and Consumables	366,000	(3)	377,100	388,700	400,500
	1.1.1		35.35 m	Depreciation					
0	0	0	35040	Depreciation	0	0	0	0	0
1,438,000	1,338,000	1,486,500		Total Operating Expenses	1,559,300	5	1,591,100	1,639,400	1,689,100
(1,434,000)	(1,334,000)	(1,475,500)		Operating Result - Surplus / (Deficit)	(1,547,800)	5	(1,579,200)	(1,627,100)	(1,676,400)
0	D	0		Add Back Depreciation	0	0	0	0	0
(1,434,000)	(1,334,000)	(1,475,500)		Cash Result - Surplus / (Deficit)	(1,547,800)	5	(1,579,200)	(1,627,100)	(1,676,400)
				Capital Movements	-				
100	1.1					÷			
0	0	0		Less Loan Principal Repayments	0	- L - L	0	0	0
0	0	0		Less Transfer to Reserves	0		0	0	0
28,000	0	0		Add Transfer from Reserves	0		0	0	0
25,000 51,000	20,000	25,000		Add Capital Income Less Capital Expenditure	20,000	1.00	21,000	22,000	23,000
10.0									
(1,432,000)	(1,354,000)	(1,500,500)		Cash Result after Capital Movements	(1,567,800)	4	(1,600,200)	(1,649,100)	(1,699,400)

HUMAN RESOURCES AND RISK MANAGEMENT

Manager Kelly Brown - "Manager –Human Resources and Risk Management"

Background

This program represents revenues and expenses associated with the management of human resources and risk within Council.

Budget Comments

Operating Revenues

Contributions

Includes insurance adjustments (refunds) and staff training subsidies.

Operating Expenses

Employee Costs

Salaries and oncosts for the six full time staff and three part time staff (36 days) plus one motor vehicle.

Staff Training and Development

Training, education and recruitment costs for Council employees.

Staff Support Services

Includes allowances for field staff meetings, counselling and support programs, manager agreement expenses and long service recognition awards.

Employee Oncosts

Includes employee oncosts such as annual leave, sick leave, long service leave, superannuation and workers compensation premium.

Risk Management

Provision for insurance premiums for items such as public liability and professional indemnity.

Oncosts Recouped

Relates to the recoupment of employee related expenses through the allocation of an oncost to wages within each program.

Capital Movements

Transfer to Reserve

Funds transferred to employees leave reserve.

Capital Income

This is an adjustment for leave accruals - this figure recognises any net increase or decrease in leave liabilities.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS			ESTIMATE	D	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
1	1	1		OPERATING REVENUES				1.1.1	
2,000	13,000	44,000	26050	Contributions - LSL	3,000	(93)	3,100	3,200	3,30
46,000	61,000	22,000	26050	Contributions - Training	20,000	(9)	20,600	21,300	22,00
64,970	16,000	8,000	26050	Maternity Leave - Centrelink Payments	20,000	150	20,600	21,300	22,00
28,000	67,000	50,400	26050	Refunds - Insurance	34,000	(33)	35,100	36,200	37,30
46,000	76,000	57,000	26050	Refunds - Workers Compensation	45,000	(21)	46,400	47,800	49,30
186,970	233,000	181,400		Total Operating Revenues	122,000	(33)	125,800	129,800	133,90
				OPERATING EXPENSES					
		1.00		Human Resources		1		1	
690,000	702,000	678,500	35050	Employee Costs	656,000	(3)	675,900	696,400	717,500
378,000	420,000	398,000	35051	Staff Training and Development	402,500	1	414,800	427,400	440,500
40,000	25,000	30,500	35051	Staff Support and Recognition	52,500	72	54,200	56,000	57,800
0.001.000	15000		700	Employee Oncosts	in the second		10000		
1,974,000	1,958,000	2,080,000	35051	Superannuation	2,078,600	(0)	2,088,400	2,100,400	2,114,600
2,000 877,000	3,000	2,000	35051 35055	Jury Duty Workers Compensation Premiums	2,000 640,000	0	2,100 659,500	2,200 679,600	2,300
1,112,000	1,234,000	1,731,000	35056	Employee Entitlements - Salaried Staff	1,320,000	(24)	1,359,700	1,400,600	700,300
1,302,000	1,143,000	1,413,000	35056	Employee Entitlements - Wages Staff	1,164,000	(18)	1,199,000	1,235,200	1,272,500
		1.00		Risk Management		1.5	-		
1,000	2,000	2,000	35057	Fidelity Guarantee	2,500	25	2,600	2,700	2,800
466,000	510,000	534,000	35057	Public Risk and Plant	600,000	12	618,000	636,600	655,700
32,000	10,000	30,000	35057	Excess Public Risk	40,000	33	41,200	42,500	43,800
(5,531,000)	(5,732,000)	(5,555,000)	35058	Oncosts Recouped	15 050 000	5	10 107 0001	10 000 0001	
(80,000)	(48,000)	(75,000)	35058	Oncosts Recouped - Internal Works Oncosts Recouped - External Works	(5,959,000) (37,000)	7 (51)	(6,137,800) (38,200)	(8,322,000) (39,400)	(6,511,800) (40,700)
1,263,000	964,000	1,855,200		Total Operating Expenses	962,100	(48)	939,400	918,200	898,100
(1,076,030)	(731,000)	(1,673,800)		Operating Result - Surplus / (Deficit)	(840,100)	(50)	(813,600)	(788,400)	(764,200)
0	Ó	0		Add Back Depreciation	0	0	0	0	0
(1,076,030)	(731,000)	(1,673,800)		Cash Result - Surplus / (Deficit)	(840,100)	(60)	(813,600)	(788,400)	(764,200)
				Capital Movements					
0	0	0		Less Loan Principal Repayments	0		0	0	
327,000	313,000	41,000		Less Transfer to Reserves	0		0	0	0
215,000	8,000	336,000		Add Transfer from Reserves	0		0	0	
D	0	200,000		Add Capital Income	206,000		212,200	218,600	225,200
0	0	0		Less Capital Expenditure	0		D	0	C
(1,188,030)	(1,036,000)	(1,178,800)		Cash Result after Capital Movements	(634,100)	(46)	(601,400)	(569,800)	(539,000)

PROPERTY MANAGEMENT

Manager: Paul Tsikleas – "Manager Commercial Services"

Background

This program includes revenues and expenses from Council's commercial property portfolio.

Budget Comments

Operating Revenues

Property Revenues

Includes income from a variety of properties. The major investment properties are Wigmore Arcade, 89 Tamar Street, Fawcett Park Café, 6 Cessna Crescent (ARC) and land leased at the Southern Cross Industrial Estate. The other Council properties include residential properties and vacant land. The crown reserves rental represents income from properties located on crown reserves over which Council has care and control.

Flat Rock Tent Park

Income from campers at the park.

Interest on Investments

Interest earnings on the community infrastructure, commercial opportunities and property development reserves.

Operating Expenses

Employee Costs

Salaries and oncosts for two full time staff employed (10 days) plus one motor vehicle.

Land Development

Rates and charges applicable for these land holdings.

Properties

Represents expenses for managing the various categories of property within the property portfolio.

Flat Rock Tent Park

Expenses to manage and run the tent park.

Capital Movements

Transfer to and from Reserves Refer to Part E of this document for further information.

Capital Income and Purchases Refer to Part C of this document for further information.

Cash Result after Capital Movements

This program makes a significant financial contribution to the operations of the Council General Fund.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS			ESTIMATE)	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
18.1	100	1111		OPERATING REVENUES					
1,783,000 411,000	1,698,000 260,000	1,572,500 359,500	26065 26060	Council Owned Properties Properties - Investment and Commercial Properties - Others	1,687,000 240,000	7 (33)	1,616,200 251,500	1,975,900 258,500	2,013,50 240,80
64,000	72,000	78,500	26061	Council Controlled - Crown Reserves Properties - Crown Reserves	61,000	(22)	62,900	64,800	66,9
o	1,816,000	697,300	26063	Operating Grants and Contributions Internal Loan Repayments	545,200	(22)	532,000	o	
331,000	355,000	379,500	26113	Caravan Parks and Tent Park Flat Rock Tent Park	409,500	8	421,800	434,500	447,7
177,000 261,000 178,000 0	54,000 179,000 66,000 101,000	3,000 114,000 60,000 0	26064 26065 26064 28064	Interest on Investments Interest on Investments - Community Infra Interest on Investments - Property Dev Interest on Investments - Commercial Opp Interest on Investments - Grant BBRC	0 68,000 0 0	(100) (40) (100)	0 41,000 1,000 D	2,000 38,000 1,000 0	13,0 38,0 1,0
3,205,000	4,601,000	3,264,300		Total Operating Revenues	3,010,700	(8)	3,126,400	2,774,700	2,820,9
				OPERATING EXPENSES	111	-			
392,000 38,000 0	404,000 13,000 225,000	389,500 21,500 1,194,000	35070 35070 35070	Property Management Employee Costs Property Investigations BBRC: Scheme	295,100 25,000 2,275,000	(24) 16 91	304,000 20,800 1,850,000	313,100 21,400 0	322,50 22,10
7,000 110,000 11,000	14,000 115,000 11,000	35,000 195,000 13,000	35073 35073 35074	Land Development Wollongbar Residential Estate Southern Cross Industrial Estate Russeliton Industrial Estate	47,000 216,000 14,500	34 11 12	48,500 178,000 25,100	50,000 80,500 26,000	51,6 83,0 26,9
180,000 145,000 40,000 34,000	255,000 165,000 48,000 62,000	202,500 149,500 72,000 63,500	35076 35080 35082 35084	Property - Operations and Maintenance Properties - Council Investment Properties - Council Commercial Properties - Council Residential Properties - Crown Reserves	199,000 119,500 47,000 88,500	(2) (20) (35) 8	210,400 123,300 48,700 70,900	217,800 127,400 50,400 73,400	224,9 131,5 52,1 76,0
270,000 4,000	282,000 2,000	315,000 0	35145 35145	Caravan Parks and Tent Park Fiat Rock Tent Park Interest on Loans - Flat Rock	262,500 0	(47) 0	271,000 0	279,900 0	289,1
369,000	325,000	362,000	35085	Indirect Expenses - Overheads Overheads Distributed	178,000	(51)	183,600	189,100	194,8
16,000 148,000	16,000 151,000	16,000 150,000	35145 35145	Non-cash Expenses Depreciation - Flat Rock Tent Park Depreciation - Commercial Buildings	16,000 152,000	0 1	16,000 152,000	16,000 164,800	16,50 169,80
1,764,000	2,088,000	3,178,500		Total Operating Expenses	3,915,100	23	3,502,300	1,609,600	1,660,8
1,441,000 164,000	2,513,000 167,000	85,800 166,000	_	Operating Result - Surplus / (Deficit) Add Back Depreciation	(904,400) 168,000	1	(375,900) 168,000	1,165,100 180,800	1,160,10
1,605,000	2,680,000	251,800	-	Cash Result - Surplus / (Deficit)	(736,400)	(392)	(207,900)	1,345,900	1,346,40
37,000 11,072,000 4,276,000 8,762,000 3,129,000	40,000 5,835,000 6,978,000 4,459,000 6,363,000	0 4,353,500 4,882,000 1,618,000 2,146,300		Capital Movements Less Loan Principal Repayments Less Transfer to Reserves Add Transfer from Reserves Add Capital Income Less Capital Expenditure	0 4,831,800 5,798,200 2,330,000 2,160,000		0 11,766,400 9,504,300 6,980,000 4,110,000	0 5,421,000 4,086,100 3,400,000 3,011,000	6,863,60 4,129,20 3,400,00 1,612,00
405,000	1,879,000	252,000		Cash Result after Capital Movements	400,000	59	400,000	400,000	400,00

BALLINA-BYRON GATEWAY AIRPORT

Manager: Neil Weatherson – "Business Manager - Airport"

Background

This program includes all revenues and expenses for the operation of the airport.

Budget Comments

Operating Revenues

Landing Fees

Collected from Regional Express Airlines, Jetstar and Virgin.

Rentals

From activities such as car rental franchises, hangar rentals, shuttle rents and building rent.

Other Fees

Includes airline contributions to security screening and car parking fees and fines.

Operating Expenses

Employee Costs

Includes costs for four permanent staff members (20 days) two vehicles and conference and travel expenses.

Buildings Maintenance and Repair

Maintenance of airport buildings and associated infrastructure plus cleaning costs.

Security in Departure Lounge

Contract for security services, which is offset by matching revenues.

Operations

Includes lighting, promotion, publications, contract management and overheads. This item includes provision for two airport grounds persons plus relief staff.

Overheads Distributed

Represents overheads redistributed from other Council programs to the airport.

Interest on Loans

Loans applicable to development of the airport.

Capital Movements

Loan Principal Repayments Loan repayments related to development of the airport.

Transfer to Reserves

The operating surplus, less principal repayments for the airport is transferred to the airport reserve.

Transfer from Reserves

Transfer to cover any capital expenditure planned for the year.

Capital Income

Loan income to finance capital expenditure, where required.

Capital Expenditure

Refer to Part C of this document.

Cash Result after Capital Movements

The activities of the airport are treated as a self-funded entity, with any surplus or deficit transferred to / from the airport reserve.

ACTUAL	ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS			ESTIMATED)	
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	2016/17	2017/18
111	1.1	1100		OPERATING REVENUES	10.0		11.1	1000	
	1.16.1			Fees and Charges	1	1.0		-	
1,863,000	1,996,000	2,196,000	26100	Landing Fees	2,338,000	6	2,383,500	2,385,100	2,412.7
881,000	848,000	1,014,000	26100	Security Recouped	1,130,000	11	1,152,600	1,175,700	1,199,30
313,000	374,000	421,500	26100	Rentals	422,500	0	431,000	440,000	449,2
294,000	363,000	435,000	26100	Car Parking	625,000	44	637,500	650,300	663,4
0	56,000	70,000	26100	Advertising	70,000	0	71,400	72,900	74,4
0	89,000	79,000	26100	Interest	0	(100)	0	3,000	9,0
	1.11	1.1		Grants and Contributions					
0	139,000	303,800	26100	Operating Grants and Contributions	235,600	(22)	210,500	184,400	477,3
131,000	141,000	170,000	26100	Other Recoupments	160,000	(6)	163,200	166,600	170,1
3,482,000	4,006,000	4,689,300		Total Operating Revenues	4,981,100	6	5,049,700	5,078,000	5,455,40
	1000			OPERATING EXPENSES		100			
		0.000		Airport			G	Sec. 14	
477,000	519,000	495,500	35120	Employee Costs	508,100	3	523,400	539,100	551,20
314,000	307,000	249,000	35120	Buildings Maintenance and Repair	230,000	(8)	182,100	185,900	213,30
623,000	758,000	860,000	35125	Security for Departure Lounge	950,000	10	978,500	1,007,900	1,038,10
847,000	937,000	964,500	35125	Operations	986.000	2	1.015,800	1.046,200	1,012,30
				Indirect Expenses	1.2.2	1			
268,000	280,000	295,000	35120	Overheads Distributed	302,000	2	311,100	320,400	330,00
1000	200.001	0.000		Debt Servicing	1				
238,000	424,000	572,900	35150	Interest on Loans	517,400	(10)	496,600	425,100	676,20
1000		1.50		Non-Cash Expenses	1. 2.11			1 mar 10	
784,000	831,000	830,000	35150	Depreciation - Airport	860,000	4	880,000	906,400	933,60
3,551,000	4,056,000	4,266,900		Total Operating Expenses	4,353,500	2	4,387,500	4,431,000	4,754,70
(69,000)	(50,000)	422,400		Operating Result - Surplus / (Deficit)	627,600	49	662,200	647,000	700.70
784,000	831,000	830,000		Add Back Depreciation	860,000	4	880,000	906,400	933,60
715,000	781,000	1,252,400		Cash Result - Surplus / (Deficit)	1,487,600	19	1,542,200	1,553,400	1,634,30
				Capital Movements					
	-				1.000		Same	Same	0.2.
251,000	532,000	838,700		Less Loan Principal Repayments	845,500		1,141,700	1,192,200	1,222,10
1,006,000 618,000	4,647,000	413,700		Less Transfer to Reserves	642,100		400,500	361,200	412,20
1,156,000	541,000 9,644,000	4,993,000		Add Transfer from Reserves Add Capital Income	400,000		200,000	210,000	223,00
1,232,000	5,787,000	4,993,000		Less Capital Expenditure	725,000		200,000	210,000	8,000,00
				702344340000	- 1, it :				0,223,00
0	0	0		Cash Result after Capital Movements	0	0	0	0	

Part C Capital Expenditure

INTRODUCTION

Council generates a cash surplus on its day-to-day operations. This surplus is needed to fund the acquisition of new assets, or improvements to, or replacement of, existing Council assets.

This part of the document provides a summary of the capital works Council intends to undertake, acquire, construct or improve.

The information provided is as follows:

Expenditure Summary

The five columns under this heading provide the estimated capital expenditure for the period 2013/14 to 2017/18.

Funding Source

The details of the funding sources for the capital expenditure are provided for each year. The funding sources are dissected into the following columns:

- Grants / Contributions Represents any external grants or contributions to assist in funding the works.
- Section 94 Represents any Section 94 developer contributions applied to the project. For further details
 on Section 94 contributions refer to Part D of this document.
- Loans Represents loan funds applied to the project.
- Reserves Represents Council reserves applied to the project. For further information on reserves refer to Part E of this document.
- General Revenue This is the unrestricted Council revenue applied to the project. This revenue can be allocated to any project at Council's discretion. It is this revenue figure that impacts directly on the cash result.

	_	P	aditure O	mani			dine Carrie		ITAL EXP						5/16	1 E	nding Ser	ITCOP	201	6/17	E.,	nding Sour	Ces	201	7/18
- Asset Description	2013/14	Expe	2015/16	2016/17	2017/18	Fun Grants / Conts	ding Source Section 94	Loans	2014 Reserves	General Revenue		Section 94		201 Reserves	6/16 General Revenue	Grants /	Section 94	10.00	Reserves	General				Reserves	Genera
		2014/15	2015/16	2016/17	2017/18	Conts	54	Loans	Reserves	Revenue	Conts	54	LUANS	Reserves	Revenue	Conta	34	Loans	10301703	Revenue	Conto		Lound	Reserves	revenu
Strategic and Community Facilities Community Land and Facilities Community Centres and Halls Wardell Hall Lennox Hd Comm Centre (Legals) Alstonville Community Pre-school Regional Sports Centre Regional Sports Centre - POM	30,000 20,000 115,000 85,000 18,000	20,000 120,000 283,000	21,000	22,000	23,000				283,000	20,000 0 120,000 0 0 0					21,000 ((((((22,000	-				23,00
Library Ballina Library - Lighting Ballina Library - Expansion	31,000 230,000									C C															
Swimming Pools Ballina Alstonville	16,000 44,000	200,000	4,000,000	4,100,000					200,000	0			4,000,000		0			4,100,000		0					
Northern Rivers Community Gallery Building Renovation Gallery Foyer Public Art Contribution	40,000 15,000 0	10,000	10,000	11,000	12,000					10,000					10,000					11,000					12,00
Group Total	644,000	633,000	4,031,000	4,133,000	35,000	0	0	0	483,000	150,000		0	4,000,000	0	31,000	0	0	4,100,000	0	33,000	0	0	0	0	35,00
General Manager's Group				(I									0.11					1							
Administration Furniture and Equipment	25,300	5,000	5,000	5,000	5,000					5,000					5,000					5,000					5,00
Information Services Computer Equipment	25,000	20,000	21,000	22,000	23,000					20,000					21,000					22,000					23,00
Property Development Russellton Estate Wollongbar Urban Expansion Area Southern Cross Estate	100,000 900,000 100,000	700,000	1,800,000 2,300,000	3,000,000	1,600,000				0 700,000 0	0 0 0				1,800,000 2,300,000 0					3,000,000 0					0 1,600,000	
Property Management Wigmore Arcade 39 Tamar Street Air-conditioning Shelly Beach Land Acquisition Fawcett Park Café Refurbishment	240,000 330,000 250,000 216,300	1,450,000							1,450,000 0 0 0	0 0 0 0				o											
Camping Ground Flat Rock Improvements	10,000	10,000	10,000	11,000	12,000				10,000	O				10,000					11,000					12,000	
Ballina Airport Apron Extension Car Park / Shade Covers Drainage Upgrade Fence to Airside Fire Fighting Infrastructure Hardstand Lease Area - Stage One Dostacle Light Tower Lennox Head Doverlay to Rental Car Park 2API / PAALC	9,000 50,000 214,500 6,500 100,000	90,000 725,000 60,000 40,000 130,000						725,000	90,000 0 60,000 40,000 0 0 130,000 0																
Runway Lights Runway Upgrade Storage Containers Storage Shed Ferminal Renovation	4,511,000 12,000 90,000	20,000 60,000			8,000,000				0 0 20,000 0 60,000					000000000000000000000000000000000000000					0 0 0 0				8,000,000	000000000000000000000000000000000000000	
Aiscellaneous Infrastructure			200,000	210,000	223,000				0	· · · ·				200,000	_				210,000				1.	223,000	
	4,993,000	1,125,000	200,000	210,000	8,223,000					0	C			200,000		0		0	210,000	- T	0		8,000,000		
and the second second second		3,310,000	4,336,000	3,248,000	9,863,000	0	0	725,000	2,560,000	25,000	0	0	0	4,310,000	26,000	0	0	0	3,221,000	27,000	0	0	8,000,000	1,835,000	28,000
Development and Environmental Hea	Ith Group																	111							
Animal Control Pound Abandoned Vehicle Compound	818,800 25,000									0	in the second														
Group Total	843,800	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	

	1	Ewe	enditure Sum	man			ding Source		NDITURE 2014			ding Sou			5/16	Eur	nding So	Sources	201	16/17	E.	nding Sou	Irces
Access that a feature of the		Expe	enditure Sum	imary	1	Grants /	Section	es	201	General	Grants /			201		Grants /			20		Grants /	Section	
Asset Description	2013/14	2014/15	2015/16	2016/17	2017/18	Conts	94	Loans	Reserves	Revenue	Conts	94	Loans	Reserves	Revenue	Conts	94	Loan	s Reserves	Revenue	Conts	94	Lo
Civil Services		1.1.1	1.1.1				1.1		-						1.0		1.1.1				10.00		
Procurement and Building Manage	ment														1.1					1.1			2
Depot	215,600	150,000	156,000	164,000	174,000	103,800				46,200	106,000				50,000	109,000				55,000	112,000		
Administration Centre Administration Centre - Other	142,900 44,000									0					0								
Williams Reserve Electricity / Club	6,200	and show							-														
Ballina Marine Rescue Tower Ballina Surf Club	100,000 573,000	1,929,000 630,000				1,050,000			879,000 555,000						0	(* 1. S							
Lennox Surf / Lake Ainsworth	50,000	1,300,000	d a						1,300,000		1.			0	0	(. T							
Naval Museum Pop Denison BBQ's	210,000 53,000		- Carlos (1997)						1.111	0	10.1				U	1 1							
Asset Software Systems Infra - Property Dev Res	205,000		1,450,000	300,000	1,700,000					0				1,450,000	0				300,000	0	2.		
Infra - Comm Infra Res	0	0	0	0	500,000					0				0	Ő				000,000	0 0			
Buildings - Asset Mgmt Program		166,000	214,000	225,000	239,000					166,000					214,000					225,000			
Stormwater	10 000	00.000	00.000							20.000					22.000					23,000			
Urban Lanes Stormwater Upgrades	18,000 747,300	20,800 210,000	22,000 343,000	23,000 360,000	24,000 382,000					20,800 210,000	1.00			(22,000 343,000					360,000			1
Ponds and Pridges		1.000																		10-00			1
Roads and Bridges Roads - Council Reconstruction	5,768,300	2,751,000	2,274,500	2,334,100	2,054,100	1,038,900				1,712,100	530,500				1,744,000	546,400	(i i i i i i i i i i i i i i i i i i i		Di ini		562,800		
Bypass Funds - Alstonville Bypass Funds - Ballina	600,000 2,986,000	60,000 128,000	130,000 51,000	20,000 633,000	0 200,000				60,000 128,000					130,000 51,000	0				20,000				
Sec 94 - Ballina Heights Drive	7,740,000		51,000	000,000	200,000					0	al., 11			01,000									1
Sec 94 - River / Moon R/bout Sec 94 - Links Avenue	100,000	1,200,000			1,200,000		650,000		550,000	0	1											817,000	5
Sec 94 - Tamar / Cherry R/bout	50,000	520,000			1,200,000		20,000		500,000	0				-									
Sec 94 - Hutley Drive Sec 94 - Miscellaneous	37,000 140,000	-		1.1						0						· · · · · · · · · · · · · · · · · · ·							11.00
Sub Total - Roads	17,421,300	4,659,000	2,455,500	2,987,100	3,454,100	1,038,900	670,000	0	1,238,000	1,712,100	530,500	0	0	181,000	1,744,000	546,400	(0	0 653,000	1,787,700	562,800	817,000	1
Bridges	154,500						6 -			0	1.1			1					1.				
Ancillary Transport Services																(I	5						
Footpaths / Shared Paths	229,100	182,400	391,500	413,000	438,800				Wheelers	182,400					391,500		4			413,000			
Coastal Shared Path / Walk Street Lighting - Upgrades	1,084,900 56,000	1,950,900 45,000	1,700,000 47,000	49,000	52,000	840,000			916,900	194,000 45,000	850,000			850,000	47,000	0				49,000	() - ()		
74 Tamar St Car Park Construction	495,000	101-00	101000		200					0													
74 Tamar St Car Park Toilet 78 Tamar St Car Park Construction	255,000 370,000									0				f i									
Missingham Park Car Park Swift Street Bus interchange	150,000 370,000		1							0									1				
Newrybar Car Park	1 - 1 - 1	30,000								30,000						1 8							
Town Beautification - Wardell Town Beautification - Ballina	224,000 75,000									0 0													
Water Transport and Wharves										6													
Emigrant Creek Pontoon Keith Hall Boat Ramp	26,000	60.000			11	30,000			30,000	0													
Fishery Creek Bridge Car Park		60,000 315,500				158,000			157,500	0											1.5		
Open Spaces - Parks and Reserves										2.1											1.1		
Pat Morton Toilet	27,700			(and a loss						0							8						
Crown Reserve Works Porter Park - Embellishment	21,200 101,000	22,500	23,000	24,000	25,000	1				22,500 0					23,000					24,000			
Ballina Cenotaph	1 1 1 1 1 5	25,000	450 000	464.000	174.000				25,000	0					156 000	1.1				164,000	al 11		
Playground Improvement Program	176,200	200,000	156,000	164,000	174,000					200,000					156,000					104,000	(et l		
Open Spaces - Sporting Fields Sporting Field Improvement Program		150,000	156,000	164,000	174,000					150,000					156,000					164,000	· · · · ·		
Fripp Oval Drainage		90,000	100,000	104,000	114,000				90,000	0					0					0			
Saunders Oval - Extension Skennars Head - Shed	79,000 24,000									0					0					1.00			
Williams Reserve - Screening Plant Aerator	8,000 30,000									0					0								
Wollongbar - Fields Development	365,000	4,881,900	10			996,000			3,885,900	o					o								
Open Spaces - Cemeteries																				1			
Ballina	35,000									0					0	-							
Alstonville	10,000									0					U					1.00			
Public Amenities	26.000	80.000	75.000	100.000	106 000					80.000					75,000					100,000	e al d		
Amenities - Improvement Program Amenities - Lighting	26,000 16,200	80,000	75,000	100,000	106,000					80,000					75,000					100,000			
Fleet and Plant	1,870,000	755,000	1,085,000	1,139,000	1,207,000				755,000	0				1,085,000	0				1,139,000				
Rural Fire Service			1.00					()			e 1,					1000							
Newrybar Fire Shed	210,000									٥					0								
Waste Management	1 destan			Jame	e areanna									Juli con					105 055				
andfill Mgmt Resource Recovery andfill Mgmt Biochar	12,000 400,000	202,600 305,000	100,000	105,000	2,110,000				202,600 305,000	0				100,000	0	1.1			105,000				
Domestic Waste Management		350,000		900,000	954,000	1.11			350,000	ō				0	0				900,000				
Group Total	26,687,100	18,710,600	8,374,000	7,117,100	11,713,900	4,216,700	670,000	0	10,689,900	3,134,000	1,486,500	0	0	3,666,000	3,221,500	655,400	C	0	0 3,097,000	3,364,700	674,800	817,000	5
				1												1.00		0 4 400 0	00 6 349 000	3 424 700	674 800	817 000	1 8 000
Total - All Groups	35,364,500	22,653,600	16,741,000	14,498,100	21,611,900	4,216,700	670,000	725,000	13,732,900	3,309,000	1,486,500	0	4,000,000	7,976,000	3,278,500	055,400		4,100,0	00 6,318,000	3,424,700	014,800	817,000	0,000

Loans Reserves Revenue 1,700,000 62,000 1,700,000 0 239,000 24,000 200,000 1,491,300 200,000 1,491,300 200,000 1,874,300 0 200,000 1,874,300 0 0 200,000 1,874,300 0 0 200,000 1,874,300 0 0 25,000 174,000 0	es	201	7/18
1,700,000 0 500,000 239,000 24,000 382,000 1,491,300 0 200,000 1,491,300 0 200,000 1,874,300 0 200,000 1,874,300 0 200,000 1,874,300 0 200,000 1,874,300 0 200,000 1,874,300 0 200,000 1,874,300 0 200,000 1,874,300 0 200,000 1,874,300 0 25,000 1,74,000 174,000 1,74,000 0 106,000 106,000 106,000	Loans	Reserves	General Revenue
1,700,000 0 500,000 239,000 24,000 382,000 1,491,300 0 200,000 1,491,300 0 200,000 1,874,300 0 200,000 1,874,300 0 200,000 1,874,300 0 200,000 1,874,300 0 200,000 1,874,300 0 200,000 1,874,300 0 200,000 1,874,300 0 200,000 1,874,300 0 25,000 1,74,000 174,000 1,74,000 0 106,000 106,000 106,000			1
1,700,000 0 500,000 239,000 24,000 382,000 1,491,300 0 200,000 1,491,300 0 200,000 1,874,300 0 200,000 1,874,300 0 200,000 1,874,300 0 200,000 1,874,300 0 200,000 1,874,300 0 200,000 1,874,300 0 200,000 1,874,300 0 200,000 1,874,300 0 25,000 1,74,000 174,000 1,74,000 0 106,000 106,000 106,000			62.000
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1,491,300 200,000 200,000 1,874,300 438,800 0 52,000 174,000 174,000 174,000 174,000			24,000
0 200,000 383,000 0 200,000 1,874,300 438,800 0 52,000 174,000 174,000 174,000 106,000			552,555
0 200,000 1,874,300 0 200,000 1,874,300 0 438,800 0 52,000 174,000 174,000 174,000 106,000			0
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0 0 200,000 1,874,300 0 52,000 174,000 174,000 0 106,000			383,000
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954,000			
0 6,671,000 3,551,100 000,000 8,506,000 3,614,100			

							WAT	ER - CAPIT	AL EXPENI	DITURE										
Expenditure Description		Expe	nditure Sum	mary		1	Funding Source	es 2014/15		Funding Sou	irces 2015/1	6	1.1	Funding Sou	irces 2016/1	17		Funding Sou	rces 2017/1	8
	2013/14	2014/15	2015/16	2016/17	2017/18	Grants	Sect 64	Loans Res	rves Grant	s Sect 64	Loans	Reserves	Grants	Sect 64	Loans	Reserves	Grants	Sect 64	Loans	Reserves
Water Storage Recycled Water Distn and Storage Reservoirs - Ballina Heights Reservoirs - Pacific Pines Reservoirs - Ross Lane (New)	1,850,000	500,000					0 500,000		0 0 0	0				0		000000000000000000000000000000000000000		0 0		
Water Pump and Bore Stations Pump Stns - Ballina Hts Booster Pump Stns - North Ck Rd Booster Pump Stns - Basalt Court Booster Pump Stns - Pacific Pines Booster	30,000	228,400 158,300					228,400 0 158,300 0		0 0 0	0 0 0 0				0 0 0 0		000000000000000000000000000000000000000		0 0 0		
Pump Stns - East Ballina Booster Pump Stns - Russellton Booster Pump Stns - Wollongbar Booster Bore - Lindendale Bore - Ellis Road	40,000	345,000		385,000			345,000 0 0 0 0			0 0 0 0				0 385,000 0 0 0		000000000000000000000000000000000000000		0 0 0 0		
Pressure Mgmt Zones (PMZs) Lumley's Lane PMZ Southern Cross Dr PMZ Fox Street PMZ Temple Street PMZ Owen Street PMZ Bassalt Court Reservoir DMA Silver Gull Drive DMA Seaview Street DMA Pressure and Demand Mgmt	180,000	100,000 100,000 25,000 0 25,000 90,000 90,000 90,000 130,000	125,000 125,000 125,000 30,000				100,000 100,000 25,000 90,000 90,000 90,000 130,000		0 0 0 0 0 0 0 0	0 0 125,000 125,000 125,000 0 0 30,000				0 0 0 0 0 0 0 0 0				0 0 0 0 0 0 0 0 0		
Trunk Mains - Extension Ballina Hts Trunk Main Ballina Hts Distribution Main		100,000			611,000		100,000 0		0	0				0		0		0 611,000		3
Trunk Mains - Augmentation Ballina Island Distribution Aug North Ballina Distribution Aug West Ballina Loop Main		100,000 100,000		503,700 500,000	500,000 2,000,000		100,000 100,000 0		0 0	0 0				251,900 250,000 0		251,800 250,000 0		250,000 1,000,000 0		250,000 1,000,000
Lennox Head Distibution Aug Lennox Heights Distibution Aug Skenners Head Distibution Aug Wardell Distibution Aug East Ballina Boosted Pressure Zone	133,000	395,000 900,000		732,800			395,000 0 0 900,000		0					366,400 0 0		366,400 0 0		000000000000000000000000000000000000000		
Russelton Booster Pressure Zone	120,000	900,000		139,000			0		0	0				69,500		69,500		ō		1
Miscellaneous Vehicle and Plant Replacement Telemetry installation Fluoride Dosing Plant Smith Drive Pipeline Rehabilitation Study	70,000 250,000 58,000	30,000 640,000	55,000	50,000	51,500			1.4	0,000 0 0 0,000 0			55,000 0 0 0				50,000 0 0 0				51,50 () (
Mains Renewal Longer Term Water Mains Renewal Program	225,000	231,800	238,800	246,000	253,400			23	0 1,800			0 238,800				0 246,000				253,400
Total Capital Expenditure	2,956,000	4,378,500	698,800		A		3,476,700		1,800	0 405,000		293,800		1,322,800		0 1,233,700		1,861,000		1,554,900

Asset Description Vastewater Strategy - Technical Consultancies Recycled Water - Design Recycled Water - Consultants	2013/14	Exper 2014/15	diture Sum	mary	A 100 100 100 100 100		Funding Sou	rces 2014/1			Funding Sou	ICES 2010/10	0		Funding Sou	1003 2010/1	1		Funding Sou	1000 2011/1	
Vastewater Strategy - Technical Consultancies Recycled Water - Design	2010/14		2015/16	2016/17	2017/18	Grants	Sect 64	Loans	Reserves	Grants	Sect 64	Loans	Reserves	Grants	Sect 64	Loans	Reserves	Grants	Sect 64	Loans	Reserve
Recycled Water - Design		2014/10	2010/10	2010/11	Lonno	Grants	CCCCCT	Lound	1.0001100									1			
ecycled Water - Consultants	57,000								0				0				0	1			
	25,000								0				0				0	6			
Ballina Wastewater Treatment Plant	1.11		1.1																		
allina Upgrade - Project Mgmt	320,000								0				0				0				
allina - Other	333,000								0				0		1 I I I I I I I I I I I I I I I I I I I		0				
allina - Civil Const	600,000								0				0				0				
allina - Mech Const	320,000								0		1 1		0	1			0				
allina - Elect Const	11,000		1						0				0				0				
allina - Commissioning	720,000								0				0				0				10 2
allina - Emergency works	60,000								C				1 10				1. L.J.				66 I I I
allina - Post Comp Works		230,000	E 1						230,000				0				0		1 3		
ennox Head Wastewater Treatment Plant		120															1 0		1 8		
etailed Design	1,500								0				0	N. 1	1 1		0				
apacity Upgrade - Other	17,000	1							0				0				0		1		
apacity Upgrade - Elect Const	64,000		9 9						0				0	1 C - 1			0				10 - P
apacity Upgrade - Telemetery	3,500								0				0				0				
apacity Upgrade - Commission	360,000								0				0				0				$\Lambda = -i$
ost Completion Works		97,000	1		11.0				97,000				0	S	. I B		0				
Istonville WWTP														6							
Istonville Biosolids Mgmt		1.50			332,600				0				0				0				332,60
Istonville Maturation Pond		100,000		2					100,000				0				0				
rban Dual Reticulation (UDR) Program														1 p - 1							
DR - Project Management	120,000								0				0				0				1 2
istn Systems Ballina / Lennox	120,000		1 1						0				0				0				h = 2
onst Dual Retic Res - Ross Lane					9		· · · · · · · · · · · · · · · · · · ·		0				0				0				8 - P
allina Hghts Booster Pump RWRBP2		222,800					222,800		0				0	1			0			6 S	6 S
allina Hghts Boundary Adjust	140,000	111,000							0				0				0				
ecycled Water Implementation - Open Space																					
onnection Audits	190,000								0				0				0				
aunders Storage Tank	130,000								0				0				0				
euse Ballina Heights Fields			58,000	4 m					0				58,000				0				
SR Reuse Skennars Head	50,000		00,000																		
euse Saunders Oval	113,000								0				0				0				
euse Williams Reserve	20,000								0				0				0				
Istonville Recycled Water		50,000	100,000	50,000					50,000				100,000				50,000				1 1
ecycled Water Comms	20,000	145,000							145,000				0		1		0				

2013/142014/Pumping Stations SP3102 - Upgrade Pumps20,700SP2101 - Pump Upgrade80,000Pump Capacity Upgrade Program3,500SP3001 - Pumps - Byron Street, Lennox20,000Skenners Head Emerg Storage Pumps - Kays Lane71,000SP2001 - Polyurea Lining - Swift St50,SP2009 - Pump Capacity Upgrade20,700SP2009 - Pump Capacity Upgrade20,700SP2205 - Upgrade Pumps - R'course Rd15,000SP2205 - Upgrade Pumps - Piper Drive15,000SP2206 - Upgrade Pumps - Dehav Cr15,000SP2207 - Upgrade Pumps - Sthn Crs Dr10,300SP2207 - Upgrade Pumps - Coral St15,500SP2208 - Upgrade Pumps - Coral St15,500SP2209 - Upgrade Pumps - Miting Way20,700SP2209 - Upgrade Pumps - Sthn Crs Dr10,300SP2209 - Upgrade Pumps - Miting Way20,700SP2209 - Upgrade Pumps - Sthn Crs Dr10,300SP2210 - Upgrade Pumps - Miting Way20,700SP2309 - Upgrade Pumps - Anderson StSP2309 - Upgrade Pumps - Anderson StSP2310 - Storage Capacity Upgrade50,SP3110 - Upgrade PumpsSp110 - Storage Capacity UpgradeSP3110 - Storage Capacity Upgrade50,	223,800 206 341,700 300,000 100,000 250	Summary 5/16 2010 5,200 0,000 0,000	6/17 2 0 0 0	2017/18 0 0	Grants 0 0 0	€unding Sour Sect 64 0 64,000 800,000 63,500	r <u>ces 2014/11</u> Loans 0 0 0	Reserves 0 0 223,800 777,700 800,000 36,500 0 50,000 0	Grants 0	Sect 64 0 158,750 50,000	ces 2015/16 Loans 0	6 Reserves 0 0 206,200 0 91,250 0 50,000	Grants	Funding Sou	Loans	7 Reserves 0 0 0 0 0 0 0 0 0	Grants	Funding Sol	Loans	Reserve
Pumping StationsSP3102 - Upgrade Pumps20,700SP2101 - Pump Upgrade80,000Pump Capacity Upgrade Program3,500SP3001 - Pumps - Byron Street, Lennox20,000Schenners Head Emerg Storage & Pump Upgrade100SP2001 - Polyurea Lining - Swift St50,SP2202 - Upgrade Pumps - Kays Lane71,000SP2203 - Pump Capacity Upgrade20,700SP2204 - Polyurea Lining - Swift St50,SP2205 - Upgrade Pumps - R'course Rd15,000SP2205 - Upgrade Pumps - Piper Drive15,000SP2206 - Upgrade Pumps - Dehav Cr15,000SP2207 - Upgrade Pumps - Sthn Crs Dr10,300SP2207 - Upgrade Pumps - Coral St15,500SP2207 - Upgrade Pumps - Coral St15,500SP2208 - Upgrade Pumps - Sthn Crs Dr10,300SP2209 - Upgrade Pumps - Sthn Crs Dr10,300SP2209 - Upgrade Pumps - Coral St15,500SP2400 - Upgrade Pumps - Anderson StSP2309SP2310 - Upgrade Pumps - Anderson StSP2310 - Storage Capacity UpgradeSP3110 - Upgrade PumpsSanage Capacity UpgradeSP3110 - Upgrade PumpsSanage Capacity UpgradeSP3110 - Storage Capacity Upgrade50,SP3110 - Storage Capacity UpgradeS0,SP3110 - Storage Capacity UpgradeS0,S	223,800 206 341,700 300,000 100,000 250	5,200 0 0,000	0 0 0	2017/18 0 0	Grants 0 0 0	0 64,000 800,000	<u>Loans</u> 0 0	0 223,800 777,700 800,000 36,500 0	Grants 0	0 158,750	Loans 0 0	0 0 206,200 0 0 91,250 0	Grants	Sect 64	Loans	Reserves 0 0 0 0 0 0 0 0	Grants	Sect 64	Loans	Reserve
SP2101 - Pump Upgrade80,000Pump Capacity Upgrade Program223Emergency Storage Program3,500SP3001 - Pumps - Byron Street, Lennox20,000Skenners Head Emerg Storage&Pump Upgrade100SP4106 - Upgrade Pumps - Kays Lane71,000SP2001 - Polyurea Lining - Swift St50SP2009 - Pump Capacity Upgrade20,700SP2202 - Upgrade Pumps - R'course Rd15,000SP2205 - Upgrade Pumps - Piper Drive15,000SP2206 - Upgrade Pumps - Sthn Crs Dr10,300SP2207 - Upgrade Pumps - Whiting Way20,700SP4002 - Upgrade Pumps t- Coral St15,500SP4002 - Upgrade Pump Station592309SP2309 - Upgrade Pumps - Anderson St592309SP3110 - Storage Capacity Upgrade50,SP3110 - Storage Capacity Upgrade50,	341,700 500,000 100,000 250	0 0,000	0 0	0 0 0	0 0 0	800,000	0 0 0	777,700 800,000 36,500 0	0		0	0 0 91,250 0				0 0 0 0 0				
SP2101 - Pump Upgrade80,000Pump Capacity Upgrade Program223,Emergency Storage Program3,500SP3001 - Pumps - Byron Street, Lennox20,000Skenners Head Emerg Storage&Pump Upgrade100,SP4106 - Upgrade Pumps - Kays Lane71,000SP2001 - Polyurea Lining - Swift St50,SP2002 - Upgrade Pumps - R'course Rd15,000SP2202 - Upgrade Pumps - Piper Drive15,000SP2206 - Upgrade Pumps - Dehav Cr15,000SP2207 - Upgrade Pumps - Sthn Crs Dr10,300SP2207 - Upgrade Pumps - Vihiting Way20,700SP4002 - Upgrade Pump St - Coral St15,500SP4001 - Storage & Pump Upgrade103,500North Ballina - New Pumping StationSP2309 - Upgrade Pumps - Anderson St	341,700 500,000 100,000 250	0 0,000	0 0	0 0 0	0 0 0	800,000	0 0	777,700 800,000 36,500 0	0		0	0 0 91,250 0				0 0 0 0 0				
Pump Capacity Upgrade Program223Emergency Storage Program3,500SP3001 - Pumps - Byron Street, Lennox20,000Skenners Head Emerg Storage&Pump Upgrade100SP4106 - Upgrade Pumps - Kays Lane71,000SP2001 - Polyurea Lining - Swift St50SP2009 - Pump Capacity Upgrade20,700SP2202 - Upgrade Pumps - R'course Rd15,000SP2205 - Upgrade Pumps - Piper Drive15,000SP2206 - Upgrade Pumps - Dehav Cr15,000SP2207 - Upgrade Pumps - Sthn Crs Dr10,300SP2201 - Upgrade Pumps - Whiting Way20,700SP4002 - Upgrade Pumps t- Coral St15,500SP4001 - Storage & Pump Upgrade103,500North Ballina - New Pumping StationSP2309 - Upgrade Pumps - Anderson StSP3102 - Storage Capacity Upgrade50,SP3110 - Upgrade Pumps50,SP3110 - Storage Capacity Upgrade50,SP3110 - Storage Capacity Upgrade50,SP3110 - Storage Capacity Upgrade50,	341,700 500,000 100,000 250	0 0,000	0 0	0 0 0	0 0	800,000	0 0 0	777,700 800,000 36,500 0	0		0 0	0 0 91,250 0				0 0 0 0				
Emergency Storage Program3,500841SP3001 - Pumps - Byron Street, Lennox20,0001,600Skenners Head Emerg Storage&Pump Upgrade100SP4106 - Upgrade Pumps - Kays Lane71,000SP2001 - Polyurea Lining - Swift St50SP2009 - Pump Capacity Upgrade20,700SP2202 - Upgrade Pumps - R'course Rd15,000SP2205 - Upgrade Pumps - Piper Drive15,000SP2206 - Upgrade Pumps - Dehav Cr10,300SP2207 - Upgrade Pumps - Sthn Crs Dr10,300SP2207 - Upgrade Pumps - Sthn Crs Dr10,300SP2207 - Upgrade Pumps - Coral St15,500SP4002 - Upgrade Pumps t- Coral St15,500SP4001 - Storage & Pump Upgrade103,500North Ballina - New Pumping StationSP2310 - Upgrade Pumps - Anderson StSP3102 - Storage Capacity Upgrade50,SP3110 - Upgrade Pumps50,SP3110 - Storage Capacity Upgrade50,SP3110 - Storage Capacity Upgrade50,	341,700 500,000 100,000 250	0 0,000	0 0	0 0 0	0.0	800,000	0 0 0	777,700 800,000 36,500 0	0		0	0 0 91,250 0				0 0 0				
SP3001 - Pumps - Byron Street, Lennox20,0001,600,Skenners Head Emerg Storage&Pump Upgrade100,SP4106 - Upgrade Pumps - Kays Lane71,000SP2001 - Polyurea Lining - Swift St50,SP2009 - Pump Capacity Upgrade20,700SP2202 - Upgrade Pumps - R'course Rd15,000SP2205 - Upgrade Pumps - Piper Drive15,000SP2206 - Upgrade Pumps - Dehav Cr15,000SP2207 - Upgrade Pumps - Sthn Crs Dr10,300SP2207 - Upgrade Pumps - Whiting Way20,700SP4002 - Upgrade Pumps St - Coral St15,500SP4002 - Upgrade Pumps Station50,200SP2309 - Upgrade Pumps - Anderson St50,300SP3102 - Storage Capacity Upgrade50,300SP3110 - Upgrade PumpsSP3110 - Storage Capacity Upgrade	341,700 500,000 100,000 250	0 0,000	0	o D	0	800,000	0	800,000 36,500 0	o		0	0				0 0				ļ
SP3001 - Pumps - Byron Street, Lennox20,0001,600,Skenners Head Emerg Storage&Pump Upgrade100,SP4106 - Upgrade Pumps - Kays Lane71,000SP2001 - Polyurea Lining - Swift St50,SP2009 - Pump Capacity Upgrade20,700SP2202 - Upgrade Pumps - R'course Rd15,000SP2205 - Upgrade Pumps - Piper Drive15,000SP2206 - Upgrade Pumps - Dehav Cr15,000SP2207 - Upgrade Pumps - Sthn Crs Dr10,300SP2207 - Upgrade Pumps - Whiting Way20,700SP4002 - Upgrade Pumps St - Coral St15,500SP4002 - Upgrade Pumps Station103,500SP2309 - Upgrade Pumps - Anderson StSP2313 - Storage Capacity UpgradeSP3110 - Upgrade PumpsSonge Capacity UpgradeSP3110 - Storage Capacity Upgrade50,	800,000 100,000 250	1.1	o	o	0		0	36,500 0	O		0	0				0				
Skenners Head Emerg Storage&Pump Upgrade100,SP4106 - Upgrade Pumps - Kays Lane71,000SP2001 - Polyurea Lining - Swift St50,SP2009 - Pump Capacity Upgrade20,700SP2202 - Upgrade Pumps - R'course Rd15,000SP2205 - Upgrade Pumps - Piper Drive15,000SP2206 - Upgrade Pumps - Dehav Cr15,000SP2207 - Upgrade Pumps - Sthn Crs Dr10,300SP2207 - Upgrade Pumps - Sthn Crs Dr10,300SP2207 - Upgrade Pumps - Sthn Crs Dr10,300SP209 - Upgrade Pumps - Sthn Crs Dr10,300SP4002 - Upgrade Pumps St - Coral St15,500SP4001 - Storage & Pump Upgrade103,500North Ballina - New Pumping StationSP2309 - Upgrade Pumps - Anderson StSP2310 2 - Storage Capacity Upgrade50,SP3110 - Upgrade Pumps - Storage Capacity Upgrade50,SP3110 - Storage Capacity Upgrade50,SP3110 - Storage Capacity Upgrade50,	100,000 250	1.1	0	O	0		0	0	o		0	0				0				1
SP4106 - Upgrade Pumps - Kays Lane71,000SP2001 - Polyurea Lining - Swift St50,SP2009 - Pump Capacity Upgrade20,700SP2202 - Upgrade Pumps - R'course Rd15,000SP2205 - Upgrade Pumps - Piper Drive15,000SP2206 - Upgrade Pumps - Dehav Cr15,000SP2207 - Upgrade Pumps - Sthn Crs Dr10,300SP2207 - Upgrade Pumps - Whiting Way20,700SP4002 - Upgrade Pumps - Coral St15,500SP4001 - Storage & Pump Upgrade103,500North Ballina - New Pumping StationSP2309 - Upgrade Pumps - Anderson StSP2310 2 - Storage Capacity Upgrade50,SP3110 - Upgrade PumpsStorage Capacity UpgradeSP3110 - Storage Capacity Upgrade50,SP3110 - Storage Capacity Upgrade50,		1.1						0				0								(i i
SP2001 - Polyurea Lining - Swift St50.SP2009 - Pump Capacity Upgrade20,700SP2202 - Upgrade Pumps - R'course Rd15,000SP2205 - Upgrade Pumps - Piper Drive15,000SP2206 - Upgrade Pumps - Dehav Cr15,000SP2207 - Upgrade Pumps - Dehav Cr10,300SP2207 - Upgrade Pumps - Sthn Crs Dr10,300SP2207 - Upgrade Pumps - Vhiting Way20,700SP24002 - Upgrade Pumps - Coral St15,500SP4001 - Storage & Pump Upgrade103,500North Ballina - New Pumping StationSP2309 - Upgrade Pumps - Anderson StSP23102 - Storage Capacity Upgrade50,SP3102 - Storage Capacity Upgrade50,SP3110 - Upgrade PumpsScharage Capacity UpgradeSP3110 - Storage Capacity Upgrade50,SP3110 - Storage Capacity Upgrade50,	50,000 100	0,000						50,000 0		50,000		50.000			0	0				1
SP2009 - Pump Capacity Upgrade20,700SP2202 - Upgrade Pumps - R'course Rd15,000SP2205 - Upgrade Pumps - Piper Drive15,000SP2206 - Upgrade Pumps - Dehav Cr15,000SP2207 - Upgrade Pumps - Dehav Cr10,300SP2207 - Upgrade Pumps - Sthn Crs Dr10,300SP2210 - Upgrade Pumps - Vhiting Way20,700SP4002 - Upgrade Pumps - Coral St15,500SP4001 - Storage & Pump Upgrade103,500North Ballina - New Pumping StationSP2309 - Upgrade Pumps - Anderson StSP2310 - Storage Capacity Upgrade50,SP3110 - Upgrade PumpsSP3110 - Storage Capacity Upgrade								0		-1000						0				
SP2202 - Upgrade Pumps - R'course Rd15,000SP2205 - Upgrade Pumps - Piper Drive15,000SP2206 - Upgrade Pumps - Dehav Cr15,000SP2207 - Upgrade Pumps - Dehav Cr10,300SP2207 - Upgrade Pumps - Sthn Crs Dr10,300SP2210 - Upgrade Pumps - Whiting Way20,700SP4002 - Upgrade Pumps St - Coral St15,500SP4001 - Storage & Pump Upgrade103,500North Ballina - New Pumping StationSP2309 - Upgrade Pumps - Anderson StSP23102 - Storage Capacity Upgrade50,SP31102 - Storage Capacity Upgrade50,SP3110 - Upgrade PumpsSP3110 - Storage Capacity Upgrade												0				0				
SP2205 - Upgrade Pumps - Piper Drive15,000SP2206 - Upgrade Pumps - Dehav Cr15,000SP2207 - Upgrade Pumps - Sthn Crs Dr10,300SP2210 - Upgrade Pumps - Whiting Way20,700SP4002 - Upgrade Pumps St - Coral St15,500SP4001 - Storage & Pump Upgrade103,500North Ballina - New Pumping StationSP2309 - Upgrade Pumps - Anderson StSP2310 - Storage Capacity Upgrade50,SP3110 - Storage Capacity Upgrade50,SP3110 - Storage Capacity Upgrade50,								0				0				0				(
SP2206 - Upgrade Pumps - Dehav Cr15,000SP2207 - Upgrade Pumps - Sthn Crs Dr10,300SP2210 - Upgrade Pumps - Whiting Way20,700SP4002 - Upgrade Pump St - Coral St15,500SP4001 - Storage & Pump Upgrade103,500North Ballina - New Pumping StationSP2309 - Upgrade Pumps - Anderson StSP2313 - Storage Capacity Upgrade50,SP3102 - Storage Capacity Upgrade50,SP3110 - Upgrade PumpsSP3110 - Storage Capacity Upgrade								0				0				0				1
SP2207 - Upgrade Pumps - Sthn Crs Dr10,300SP2210 - Upgrade Pumps - Whiting Way20,700SP4002 - Upgrade Pump St - Coral St15,500SP4001 - Storage & Pump Upgrade103,500North Ballina - New Pumping StationSP2309 - Upgrade Pumps - Anderson StSP2313 - Storage Capacity Upgrade50,SP3102 - Storage Capacity UpgradeSP3110 - Upgrade PumpsSP3110 - Upgrade PumpsSP3110 - Storage Capacity Upgrade								0				0				0				
SP2210 - Upgrade Pumps - Whiting Way 20,700 SP4002 - Upgrade Pump St - Coral St 15,500 SP4001 - Storage & Pump Upgrade 103,500 North Ballina - New Pumping Station 50, SP2309 - Upgrade Pumps - Anderson St 50, SP2313 - Storage Capacity Upgrade 50, SP3102 - Storage Capacity Upgrade 50, SP3110 - Upgrade Pumps 50, SP3110 - Storage Capacity Upgrade 50,		3						0				0				0				1
SP4002 - Upgrade Pump St - Coral St 15,500 SP4001 - Storage & Pump Upgrade 103,500 North Ballina - New Pumping Station 103,500 SP2309 - Upgrade Pumps - Anderson St 50, SP2313 - Storage Capacity Upgrade 50, SP3102 - Storage Capacity Upgrade 50, SP3110 - Upgrade Pumps 50, SP3110 - Storage Capacity Upgrade 50, SP3110 - Storage Capacity Upgrade 50, SP3110 - Storage Capacity Upgrade 50,								0	2 N			0			1	0		1 · · · ·		1
SP4001 - Storage & Pump Upgrade 103,500 North Ballina - New Pumping Station 103,500 SP2309 - Upgrade Pumps - Anderson St 50, SP2313 - Storage Capacity Upgrade 50, SP3102 - Storage Capacity Upgrade 50, SP3110 - Upgrade Pumps 50, SP3110 - Storage Capacity Upgrade 50, SP3110 - Storage Capacity Upgrade 50,					1.			0				0				0		1		(
North Ballina - New Pumping Station SP2309 - Upgrade Pumps - Anderson St SP2313 - Storage Capacity Upgrade SP3102 - Storage Capacity Upgrade SP3110 - Upgrade Pumps SP3110 - Storage Capacity Upgrade SP3110 - Storage Capacity Upgrade								0				0				0				1
SP2309 - Upgrade Pumps - Anderson St 50 SP2313 - Storage Capacity Upgrade 50 SP3102 - Storage Capacity Upgrade 50 SP3110 - Upgrade Pumps 50 SP3110 - Storage Capacity Upgrade 50								0				0				0				1
SP2313 - Storage Capacity Upgrade 50, SP3102 - Storage Capacity Upgrade 50, SP3110 - Upgrade Pumps 50, SP3110 - Storage Capacity Upgrade 50, SP3110 - Storage Capacity Upgrade 50,	60	0,000						0		30,000		30,000				0		1		
SP3102 - Storage Capacity Upgrade SP3110 - Upgrade Pumps SP3110 - Storage Capacity Upgrade		0,000						50,000		00,000		200,000				0				1
SP3110 - Upgrade Pumps SP3110 - Storage Capacity Upgrade	50,000 200		7,100					00,000				0				107,100				1
SP3110 - Storage Capacity Upgrade		10		289,800				0				0				0				289,80
				458,500				0				0				0				458,50
	80	0,000		450,500				0				80,000				0				
	250,000	,000						250,000				0				0				
SP2317 - Pump Capicity Upgrade		2,400		- 1				200,000				32,400				0			1.0	
SP2401 - Pump Capicity Upgrade	52	10 C C C C C C C C C C C C C C C C C C C	2,300					0				0				62,300				
SP2401 - Storage Capacity Upgrade		0	2,300					0				0				0				
SP2402 - Pump Capicity Upgrade								0				0				0				
SP2402 - Storage Capacity Upgrade								0				0				0				
PMP-BHE-PS3 - SPS to Ballina STP				- 1				0				0				0				
PMP-BHE-PS3 - Storage New Pump Stn								0				0				0		6		
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Wastewater - Capital Expenditure Carrie		. Y	1													,				

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Asset Description	£	Exper	nditure Sum	mary			Funding Sou	rces 2014/1	5		Funding Sou	rces 2015/1	6		Funding Sou		T		Funding Sou		1
	2013/14	2014/15	2015/16	2016/17	2017/18	Grants	Sect 64	Loans	Reserves	Grants	Sect 64	Loans	Reserves	Grants	Sect 64	Loans	Reserves	Grants	Sect 64	Loans	Reserves
Trunk Mains			1.051						1.1.1				1				1.11	111.1			
SP2001 - Rising Main - Swift St	120,000	240,000							240,000				0				0	Ca 1.			1 . 4
New Rising Main Nth Ballina to Ballina	4,723,000	240,000					1		240,000				0				0				
SPN B2 Rising Main North Ballina	4,720,000								0				0				0				
Diversion of Ballina Heights to Ballina	260,000	1			1				0				0		ń		0			1	
SP3110 - Parallel Gravity Main - Hutley Dr	200,000				391,200				0				0				0	1		1	391,20
Rising Main - Skennars Ridge Sthn		16,000			591,200				16,000				0								001,20
Contingency - Wollongbar	15.000	18,000							10,000				0				0				
SP4004 - Gravity Trunk Main A'ville	15,000								0				0		V ()	in the second	0				
	13,600	100 500			1.1				100 500				0					10000			
SP4006 - Gravity Trunk Main A'ville		132,500							132,500				200.000		1 242 000		0				
WUEA Transfer Mains		80,000	300,000						80,000				300,000		1,343,000		400.000				400,000
SP2301 Duplicate Gravity Main East Ballina		59,800		400,000	400,000				59,800				0				400,000				400,000
SP2102 New Gravity Main West Ballina				a marte					0				0				0				
SP2101 Duplicate Gravity Main West Ballina	1		C.A.L.A.	140,200			1 1		0				0				140,200				
Alstonville STW Gravity Main	50,000	6	200,000	961,000					0				200,000				961,000				
SP2402 New Sewer RM 300mm,		1		157,400					0				0				157,400				
New Sewer RM, 300mm, to BHE-PS3	907,800	0		1.000					0				0				0	N			
New Sewer RM, 300mm, to BHE-PS3	1.00			i			1. 11		0				0				0				
Rising Main New Nth Creek SPS Skennars Hd			1.1						0				0				0				
SP3004 - New Rsing Main Lennox Hd									0				0				0				
SPS1 - New Rising Main Lennox Hd				1 1					0				0				0				- 9
SP3001 - New Rising Main Lennox Hd		1			500,000				0				0				0		500,000	6	1 1 2
SP3111 - New Rising Main Lennox Hd		28,200		0					28,200				0				0				1.1.1.1
Wastewater Mains - Renewals																					
Sewer Mains - Renewals	100,000	100							0				0		6 1		0				1
Gravity Pipe Rehabilitation	60,000	· · · · · · · · · · · · · · · · · · ·							0				0				0				
Inflow and Infiltration - Renewals	100,000	412,000	424,000	437,000	450,000				412,000				424,000		8 I I		437,000				450,000
Inflow and Infiltration - Project Mgmt	100,000	10,000	424,000	407,000	400,000				10,000				0				0	1			
Plant and Equipment																					
Telemetry Installation	160,000								0				0		Q 1		0			() ()	1.1.1.1.1
Reverse Osmosis Plant	50,000	1,950,000		1.00					1,950,000				0		1 L		0				1
Plant Replacement Sewer	184,000	145,000	55,000	60,000	62,000				145,000				55,000				60,000	1			62,00
Other Miscellaneous Works																					-
Backlog	30,000				a - 0				0				0				0				
Total Capital Expenditure	10,729,300	7,033,800	2,065,600	3,718,000	2,884,100	0	1,150,300	0	5,883,500	0	238,750	0	1,826,850	0	1,343,000	0	2,375,000	0	500,000	0	2,384,10

Part D

Section 94 Contributions and Other Capital Income

INTRODUCTION

This section of the document provides more detailed information on the Section 94 Plans Council has in place, along with estimated capital income for the year. This information is for the General Fund only.

In addition to Section 94 Contributions, capital income can also include capital grants and contributions from other levels of government and from private entities or individuals, land sales and loan funds.

The next two pages of Part D detail the Section 94 contributions collected and interest raised on the contributions held, along with the Section 94 contributions to be applied during the year to specific works and services.

The final four pages of Part D then provide details on capital grants and contributions, estimated land sales and loan funds to be applied.

SECTION 94 CONTRIBUTIONS

In accordance with Section 94 of the Environmental Planning and Assessment Act, Council is able to levy developers for charges that can be applied to the development of additional infrastructure. The levies collected in accordance with adopted Section 94 Plans that outline the methodology the levies are based on and the works to which the contributions collected can be applied.

Ballina Shire Council has Section 94 Plans in place for the following activities;

- Open Spaces
- Community Facilities
- Wollongbar Urban Expansion Area (WUEA)
- Car Parking
- Heavy Vehicles
- Roads (Future and Existing) levied on development applications lodged prior to 8 March 2010
- Roads (New) Levied on developments lodged on and after 8 March 2010

Council's Development and Environmental Health Group oversees the collection of all the Section 94 levies. Council's Strategic and Community Facilities Group oversees the development of the Section 94 Plans.

The first table opposite lists the estimated contributions collected each year, along with the interest raised. The income figures are sourced from a combination of previous year's results and current collection rates.

The second table outlines the contributions that are being applied to specific projects. Any net surplus or deficit between funds collected is either transferred to the Section 94 reserves (surplus) or transferred from the Section 94 Reserves (deficit).

The third table provides an estimate of the balance of funds held for each Section 94 Plan.

ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS	ESTIMATED							
2012/13	2013/14	ACCOUNT		2014/15	2015/16	2016/17	2017/18				
317,800	398,000	22031 2603 0172	Open Space	100,000	103,000	106,100	109,30				
331,500	402,000	22031.2604.0172	Community Facilities	100,000	103,000	106,100	109,30				
87,200	240,000	22031.2605.0172	Wollongbar Urban Expansion Area (WUEA)	10,000	10,300	10,600	10,90				
1,023,200	50,000	22031 2609 0172	Car Parking	0	0	D					
231,600	220,000	22031.2606.0172	Heavy Vehicle	200,000	206,000	212,200	218,60				
828,000	400,000	22031.2617.0172	Road Plan - New	300,000	618,000	1,636,500	4,735,60				
74,800	40,000	22031.2607.0172	Road Plan - Future	0	0	D					
28,100	15,000	22031.2607.0172	Road Plan - Existing	0	O	0					
2,922,200	1,765,000		Total Section 94 Funds Collected	710,000	1,040,300	2,071,500	5,183,70				

ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS		ESTIMA		-
2012/13	2013/14	ACCOUNT		2014/15	2015/16	2016/17	2017/18
1,500	6,500	4054.5508.0960	Administration D/A Refund Reimbursements Open Spaces Plan Play Equipment and Town Centre				
10.00	1 - 41		Fripp Oval Lights and Dressing Shed				
68,900	79,000	4062.6292.0960	Saunders Oval Expansion				
70,400	85,500		Sub Total Open Spaces	0	0	0	
32,600			Community Facilities Plan				
32,600	0		Ballina SLSC Sub Total Community Facilities	0	0	0	
14,400 8,700 2,022,600	19,000 1,120,000	4093 4424 0960	Car Parking			ŭ	
2,045,700	1,139,000	1000,4124,0000	Sub Total Car Parking	0	0	0	-
110.000	121,500	4043 3353 0960	Wollongbar Urban Expansion Area Wollongbar Link Road	127,700	50,000	11,300	11,1
110,000	121,500	1010000.0000	Sub Total WUEA	127,700	50,000	11,300	11,1
255,900	192,000	4043.3340.0960	Heavy Vehicles - Bridges Heavy Vehicles - Teven Bridge Loan	192,000	192,000	128,000	128,0
148,900	140,000		Heavy Vehicles - Rural Roads Reseals (Capital)				
231,200	67,000 399,000	4043.3344.0960	Heavy Patching Sub Total Heavy Vehicles	100,000	14,000	84,200	90,6
30,200 110,000	1,139,200 100,000 50,000		Roads Plan Ballina Heights Drive Cumbalum Interchange Loan Interest River St / Moon St Roundabout Links Avenue Tamar Street / Cherry Street Roundabout	1,200,000	200,000	212,200	817,0
78,000	37,000	4043.3341.0960	Hutley Drive Rocky Point R/bout Teven Climbing Lanes Sthn Cross Right Hand Tum Ban Angels Beach Signals Hogan Streët Left In				
216,200	1,326,200		Sub Total Roads Plan	1,720,000	0	0	817,0
166,000 225,300 90,000 150,000	50,000 50,000	4086 8692 960 4086 8692 960	Section 94 Recouped Open Spaces (Community Infrastructure) Community Facilities (Comm Infrastructure) Lennox Car Parking (Comm Infrastructure) Roads (Community Infrastructure)	51,500 51,500	53,000 53,000	54,600 54,600	56,1 56,1
631,300	100,000		Sub Total Recouped	103,000	106,000	109,200	112,2
	1.1.1.1.1.1	1				1 1 m	
127,500	101,300		Open Spaces (WUEA)	72,600	72,600		
215,400	98,300		Community Facilities (WUEA)	24,700	24,600		
180,000	60,000		Community Facilities (Ballina Hts)	60,000	60,000		
9,100	100 100		WUEA (WUEA)	407 000	107 100		
256,100	193,100		Roads (WUEA)	127,300	127,400		_
788,100	452,700		Sub Total Recouped (Land Schemes)	284,600	284,600	0	
530 300	3,623,900		Total Section 94 Funds Applied	2,527,300	646,600	332,700	1,158,9

ACTUAL	ESTIMATE	BUDGET ITEMS	ESTIMATED							
2012/13	2013/14		2014/15	2015/16	2016/17	2017/18				
189,800	365,000	Open Space	342,900	327,800	386,800	448,500				
209,800	438,500	Community Facilities	405,800	380,200	440,200	503,400				
46,200	167,700	Wollongbar Urban Expansion Area	50,000	11,300	11,100	10,900				
1,155,300	76,300	Car Parking	93,800	95,800	97,800	99,800				
658,800	504,800	Heavy Vehicle	427,300	436,800	446,800	456,800				
3,625,000	2,690,700	Road Plan (All Plans)	1,168,400	1,683,000	3,357,500	7,351,800				
5,884,900	4,243,000	Total Section 94 Funds Held	2,486,200	2,934,900	4,740,200	8,871,000				

CAPITAL GRANTS AND CAPITAL CONTRIBUTIONS

The table opposite provides details on estimated capital grants and contributions. Brief details on the information provided for 2014/15 is as follows.

Property

Insurance Claim – Lennox Head Cultural and Community Centre Estimated settlement figure for this claim.

Depot

The contribution to the Depot upgrade represents contributions from the water / wastewater and waste areas to on-going depot improvements. These contributions recognise the fact that water / wastewater and waste all utilise the services provided at the depot.

Building Management

Predicted grants from the State and Federal Government for the marine rescue tower.

Roads

Various funding for road related projects.

Shared Pathways

Council will be applying for grants for on-going construction of the Coastal Shared Path project.

Other Water Transport

Funding approved from the NSW State Government Better Boating Program (BBP).

Sports Fields

Represents grant monies under the Building Better Regional Cities Program for the Wollongbar Sports Fields.

			L GRANTS AND CAPITAL CONTR	RIBUTIO	VS		
ACTUAL 2012/13	ESTIMATE 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	2014/15	ESTIM 2015/16	ATED 2016/17	2017/18
	10,000		Community Centres State - Solar Hot Water ALEC		2010/10		201110
	20,000		Library State - Lighting State - Expansion Private - Expansion				
	150,000		Property State - FACS - 89 Tamar St Insurance Claim - Lennox Head Comm Centre	550,000			
2,344,397		26102.4161.0160	Airport Federal - Apron Extension				
15,000 98,500	71,000	22000.2272.0270	Depot and Administration Centre Council - Administration Centre Council - Depot State - Naval Musuem	103,800	106,000	109,000	112,000
90,000		22030.8862.0160 22030.8708.0160	Building Management Council - Asset Management System State - Marine Rescue Tower Federal - Marine Rescue Tower	300,000 750,000		×	
2,100,000			Federal - Ballina Surf Club Ballina Surf Club Contribution				
17,250 31,060		22112.3316.0179	Urban Roads RMS - Teven Road Intersection A'ville RMS - Regional Roads Contributions Developers - Ballina Heights Drive		530,500	546,400	562,800
3,000,000			Federal - BBRC Ballina Heights Drive				
1,114,000	637,000	22112.5074.0179	Rural Roads RMS - Eitham Rd RMS - Coast Rd Tobin Cl RMS - Rifle Range Road RTR - Boatharbour and Midgen Flat Roads				
600,000 145,100	400,000	22112.3829.0180 22112.3829.0180 22112.3829.0180	RTR - Angels Beach Drive RTR - Transferred to Reserve RTR - Eltham and Yellow Creek Bridges RMS - Ross Lane				
77,000 228,000 11,700	294,400	22112.5066.0179 22112.3314.0179 22112.5073.0179	RMS - 3 x 3 Tuckombil Road RMS - Tuckombil Road RMS - Lumleys and Bagotville Roads Essential Energy - Compton Drive				
	0,000	22112.8863.0179 22112.3329.0179	RMS - Maguires Bridge RMS - Rifle Range Road RTR - Maguires Bridges	362,600 313,700 362,600			
32,500	100,000	22155.6595.0270 22155.4266.0160	Footpaths and Shared Pathways RMS - Footpaths and Shared Paths (PAMP) Internal - Sewer to Trinity Place State - Crown Reserve Monies - Shared Path State - Tamar & Kerr Street Pedestrian Facility				
30,790	300,000	22155.4355.0179 22155.4394.0179	RMS - Coastal Shared Path RMS - Headlands Drive Swift st bus interchange	840,000	850,000		
20,823			State - Wardell Wharf				
152,904	34,500	22210.4058.0160 22210.8865.0160	Other Water Transport State - BBP - Emigrant Creek Ramp State - BBP - Emigrant Creek Pontoon State - BBP - Keith Hall Boat Ramp State - BBP - Fishery Creek Car Park	30,000 158,000			
1,000,000	500,000	22258.6263.0160	Sports Fields Federal - Wollongbar Sports Fields	996,000			
	1,800	22248.7864.0160	Public Amenities State - Lighting				
	210,000	21062.1820.0158	Rural Fire Service Newrybar Fire Shed				
	16,000	22273.6453.0160	Swimming Pools Solar Hot Water				
212,500	287,500	22286.6765.0182	Landfill and Resource Management Biochar Facility - Federal Grant				
71,993		26074.8625.0270	Internal Loan Repayments Council - Internal Loan Repayments				
1,393,517	7,202,000		Total Capital Grants and Contributions	4,766,700	1,486,500	655,400	674,800

Asset Sales

Council is involved in residential and industrial land development. The major industrial land holdings are at the Southern Cross Industrial Estate Ballina and the Russellton Industrial Estate, Wollongbar. Other major land holdings are at Wollongbar and Lennox Head (residual from sale of Henderson Farm).

The figures provided are indicative only and any land sales will be subject to separate reports to Council.

Loan Funds

Loans are occasionally utilised for capital expenditure. For further detail on any capital projects funded from loans refer to Part C of this document.

ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS	1113 33 35	ESTIM	ATED	
2012/13	2013/14	ACCOUNT		2014/15	2015/16	2016/17	2017/18
518,783	500,000 568,000	26070.8621.0950	Southern Cross Industrial Estate Sales Land - Adjoining BP Service Station Land - Residual Land ARC Site Land – Standard Lots		730,000 250,000	250,000	250,000
518,783	1,068,000		Sub Total - Southern Cross	0	980,000	250,000	250,000
412,868		26070 8620 0950	Russellton Industrial Estate Sales Major Sales Land - Standard Lots		1,500,000	150,000	150,000
412,868	0		Sub Total - Russellton	0	1,500,000	150,000	150,000
1,355,349	400,000	26070.8628.0950 26070.8866.0950	Russellton - Tennis Courts Wollongbar - Land Development	180,000 1,600,000 75,000	1,500,000 3,000,000	3,000,000	3,000,000
1,355,349	400,000		Sub Total - Other Land Sales	1,855,000	4,500,000	3,000,000	3,000,000
2,287,000	1,468,000		Total Capital Income from Land Sales Other Asset Sales	1,855,000	6,980,000	3,400,000	3,400,000
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	340,000	21085,1949.0950	Animal Shelter Site				

ACTUAL	ESTIMATE	LEDGER	BUDGET ITEMS	1	ESTIM	ATED	
2012/13	2013/14	ACCOUNT		2014/15	2015/16	2016/17	2017/18
7,300,000		26102 4160.0940	Airport Infrastructure	725,000			8,000,000
1 670 000	1,200,000		Roads Ballina Heights Drive - Section 94 Plan				
1,570,000 2,280,000		22115.3338.0940	McLeay Culvert - RMS Agreement Cumbalum Interchange - Section 94 Plan River / Moon St Roundabout (LIRS)				
1,000,000		22115.3336.0940 22115.3307.0940	Tamar / Cherry St Roundabout (LIRS) Hutley Drive - Section 94 Plan (2018/19) Reseal (LIRS)				
1,300,000			Bridges and Ancillary Transport Town Beautification - Ballina (LIRS)				
			Plant		2		
1,000,000		22261.6425.0940	Heavy Plant - Expansion Swimming Pools		15.		
	1		Ballina Alstonville	2.2	4,000,000	4,100,000	
4,450,000	1,200,000		Total Loan Income	725,000	4.000.000	4,100,000	8.000.000

Part E Reserves

INTRODUCTION

Reserves relate to funds held by Council that are restricted in their use, by either external legislation or internal policies. The reserves that a council maintains can be categorised under five main headings:

1) External Legislation

Certain reserves must be maintained due to government legislation; i.e. the Local Government Act (1993). These reserves are normally restricted in their use due to the manner in which the revenue is raised; i.e. through a rate or a charge. Examples include the "Domestic Waste Management" reserve and the Water and Wastewater reserves.

2) Self-funding Operations

Certain programs may generate a surplus on their operations and that surplus can then be transferred to a reserve for the use of that program. This allows the funds to be accumulated for future asset purchases or service level improvements for that program.

3) Financial Management

A council may establish reserves as part of its financial management function. These reserves are often established to ensure a sound financial position is maintained. A good example of this is the "Employees Leave Entitlements" reserve. By having such a reserve in place Council ensures that all leave entitlements will be funded along with any unexpected payments that may relate to retirement due to ill health or redundancies.

4) Asset Replacement

A council may set funds aside on a regular basis in order to finance future projects. By planning for future capital expenditure a council can reduce the amount of loan funds and other funding sources that may be required. Examples of this can include water and sewerage asset replacement reserves.

5) **Opportunities**

A council may set funds aside to ensure that cash is available to take advantage of opportunities, commercial or otherwise, as they arise.

Summary

The information contained in this section of the document firstly details the various movements in reserves for the General Fund. The figures provided detail transfers to and from each reserve and the net movement on a year by year basis.

The latter part of this section then provides a summary of the estimated opening and closing balances of the General Fund reserves.

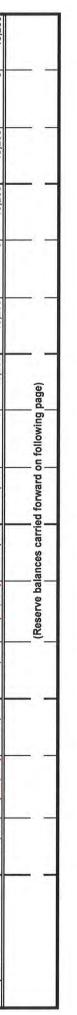
All funds held by the Water and Wastewater activities are restricted in their use. Further information on the Water and Wastewater reserve movements and balances is provided in pages 4 to 7 of this document.

The titles for each reserve are relatively self-explanatory.

NIME MINE NIME NIME <th< th=""><th></th><th></th><th></th><th></th><th></th><th>1414 100</th><th></th><th></th><th>DALIAC</th><th></th><th></th><th>2016/17</th><th></th><th></th><th>2017/18</th><th>Ι</th></th<>						1414 100			DALIAC			2016/17			2017/18	Ι
Mem Max Max <th>Reserve Title</th> <th>To</th> <th>2013/14 From</th> <th>Net</th> <th>To</th> <th>From</th> <th>Net</th> <th></th> <th>From</th> <th>Net</th> <th>To</th> <th>From</th> <th>Net</th> <th>To</th> <th>From</th> <th>Net</th>	Reserve Title	To	2013/14 From	Net	To	From	Net		From	Net	To	From	Net	To	From	Net
munication 10000000 1000000 1000000		Group									2			2		
3.3.00 8.3.00 8.3.00 8.3.00 8.3.00 9.3.0.0 9.3		1,982,000		(1,641,900) (165,000) (19,000) 20,000		2,527,300	(1,756,800)	1,095,300	646,600	448,700	2,138,000			5,289,700	1,158,900	4,130,800
15.000 5.000 15.000 </td <td>Community Facilities Community Grants Sharpes Beach Masterplan Community Centres</td> <td></td> <td>55,700 5,000 30,000</td> <td>(55,700) (5,000) (30,000)</td> <td></td>	Community Facilities Community Grants Sharpes Beach Masterplan Community Centres		55,700 5,000 30,000	(55,700) (5,000) (30,000)												
1000 00000 0000 <t< td=""><td>Community Gallery Gallery Operations Gallery Projects Public Art</td><td>10,000</td><td>55,000</td><td>(55,000) (5,000) 10,000</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Community Gallery Gallery Operations Gallery Projects Public Art	10,000	55,000	(55,000) (5,000) 10,000												
32.00 (5.00) </td <td>Library Services Special Projects Lighting (Energy Programs) Lighting (Property Reserves) Expansion (Crown Properties)</td> <td></td> <td>60,700 20,000 8,500 140,000</td> <td>(60,700) (20,000) (8,500) (140,000)</td> <td></td>	Library Services Special Projects Lighting (Energy Programs) Lighting (Property Reserves) Expansion (Crown Properties)		60,700 20,000 8,500 140,000	(60,700) (20,000) (8,500) (140,000)												
Loot (5.600) (5.600) (5.600) (5.600) (5.600) (6.000) (<u>Tourism</u> Visitor Information Centre Business Promotion (Waste) Total - Strat & Comm Facilities	2 002 000	32,300 50,000 3 953 600	(32,300) (50,000) (1.951,600)	770.500	12	(1.756.800)			6		332 700	10	289.7	1.158.900	4 130 800
1.786.000 (1.786.000) 73.000 (1.786.000) 73.000	General Manager's Group Governance Donations Councillor Election		5,800	(5,800)	60,000	il	60,000	80,000		80,000	000'06	230,000	(140,000)			70,000
4.1 386.001 38	Financial Services Financial Assistance Grant		1,789,000	(1,789,000)												
3.000 4.000 55.000 55.000 55.000 74.500 55.000 74.500 55.000 74.500 55.000 74.500 55.000 74.500 55.000 <td>Human Resources Employee Leave Entitlements</td> <td>41,000</td> <td>336,000</td> <td>(295,000)</td> <td></td>	Human Resources Employee Leave Entitlements	41,000	336,000	(295,000)												
3.000 3.000 5.000 56.000 56.000 74.000 74.500 74.500 74.500 55.100 74.500 55.100 74.500 55.100 <td>Property Management</td> <td></td>	Property Management															
100.000 100.000 550.000 <t< td=""><td>Community Infrastructure Reserve Interest Earned on Reserve Rental - 89 Tamar Street Rental - ARC (50%) Rental - Fawcett Park Café Land Sale Dividend</td><td>3,000 722,500 168,000 9,000 534,000</td><td>24,000 4,500 9,000</td><td>3,000 698,500 163,500 534,000</td><td>0 720,000 169,000 50,000</td><td>11 4 50</td><td>0 661,000 164,500 38,500</td><td></td><td>60,900 4,700 11,900</td><td>0 659,100 169,400 39,600 365,000</td><td>2,000 741,600 179,400 53,100</td><td>63,100 4,800 12,400</td><td>2,000 678,500 174,600 40,700</td><td>13,000 741,600 184,800 55,100</td><td>65,300 5,000 12,900</td><td>13,000 676,300 179,800 42,200</td></t<>	Community Infrastructure Reserve Interest Earned on Reserve Rental - 89 Tamar Street Rental - ARC (50%) Rental - Fawcett Park Café Land Sale Dividend	3,000 722,500 168,000 9,000 534,000	24,000 4,500 9,000	3,000 698,500 163,500 534,000	0 720,000 169,000 50,000	11 4 50	0 661,000 164,500 38,500		60,900 4,700 11,900	0 659,100 169,400 39,600 365,000	2,000 741,600 179,400 53,100	63,100 4,800 12,400	2,000 678,500 174,600 40,700	13,000 741,600 184,800 55,100	65,300 5,000 12,900	13,000 676,300 179,800 42,200
77.3000 77.3000 77.3000 77.3000 77.3000 77.3000 77.3000 77.3000 77.3000 77.3000 77.3000 77.3000 77.3000 77.3000 77.3000 77.0000 <t< td=""><td>Lennox Head Comm Centre Marine Rescue Centre Swimming Pool Improvements</td><td></td><td>100,000</td><td>(100,000) 0</td><td>550,000</td><td>879,000 200,000</td><td>550,000 (879,000) (200,000)</td><td></td><td></td><td>0000</td><td></td><td></td><td>0000</td><td></td><td></td><td>0000</td></t<>	Lennox Head Comm Centre Marine Rescue Centre Swimming Pool Improvements		100,000	(100,000) 0	550,000	879,000 200,000	550,000 (879,000) (200,000)			0000			0000			0000
1355.500 1587.100 (14,600) 532.400 537.100	Ballina Cenotaph Ballina Surf Club Ballina Surf Club Regional Sports Centre Section 94 Recoupments Dividend from Property Development Dividends - Coastal Shared Path Loan P & I - Comm Buildings		73,000 745,000 138,000 29,600	(73,000) (745,000) (138,000) 100,000 (138,000) (138,000) (29,600) 0 0	103,000	283,000	(400,000) (400,000) (283,000) 103,000 (283,000) (29,600)	N	850,000 29,600	106,000 2,300,000 (29,600)	109,200 300,000	29,600	109,200 300,000 (29,600)	112,200	0000	112,200 1,700,000 (29,600)
60,000 60,000<	Loan P & I - Town Centre Sub Total - Comm Infra		528,000 1,651,100	(114,600)	1,592,000		(532,400) (832,000)	3,716,600	1,494,200	2,222,400	1,385,300	651,900	733,400	2,806,700	659,900	2,146,800
75,000 75,000 75,000 75,000 75,000 61,000<	<u>Commercial Opportunities reserve</u> Interest Earned on Reserve Wollongbar Sports Fields 89 Tamar - Air conditioning Mummore - 130 Bivar Street	60,000	180,000	E	0	1,684,000	0 (1,684,000)									
53,500 53,500 53,500 53,500 53,500 53,500 53,500 53,500 67,4,800 0 1,684,000 1,684,000 1,684,000 0	Storm Damage Claim Fawcett St Shelly Beach Land Purchase Fawcett Park Café Refurb Ballina Surf Club Extra Ballina Surf Club Car Park Extra	75,000														
114,000 114,000 68,000 68,000 81,000 81,000 81,000 38,000 38,000 38,000 38,000 38,000 38,000 38,000 92,10	Internal Loan - Street Lighting Sub Total - Comm Opps	53,500 188,500	1.0	1	0	1,684,000		0	0	0	0	0	0	0	0	0
113,000 180,000 180,000 180,000 180,000 180,000 180,000 186,000 185,000 186,000 186,000 186,000 186,000 186,000 186,000 186,000 186,000 188,000 186,000 188,000 188,000 188,000 188,000 188,000 188,000 188,000 188,000 188,000 188,000 188,000 188,000 188,000 188,000 188,000 188,000 188,000 188,000 188,000 5,000 236,000 2363,100 238,000 <th< td=""><td>Property Development Reserve Interest Earned on Reserve Skennars Head Land Sale Wollongbar Urban Exp Area M'ment Southern Cross Estate M'ment Russelton Estate Moments</td><td></td><td></td><td></td><td></td><td></td><td>n n n</td><td>3,0</td><td>2,386,700 213,100 1,858,100</td><td></td><td></td><td>3</td><td>38,000 0 (89,300) 133,300 90,000</td><td>38,000 3,000,000 250,000 150,000</td><td>92,100 1,720,300 61,900</td><td>38,000 0 2,907,900 (1,470,300) 88,100</td></th<>	Property Development Reserve Interest Earned on Reserve Skennars Head Land Sale Wollongbar Urban Exp Area M'ment Southern Cross Estate M'ment Russelton Estate Moments						n n n	3,0	2,386,700 213,100 1,858,100			3	38,000 0 (89,300) 133,300 90,000	38,000 3,000,000 250,000 150,000	92,100 1,720,300 61,900	38,000 0 2,907,900 (1,470,300) 88,100
intal 138,000 (130,000) (136,000) (145,000 (1,450,000) (1,450,000) (1,450,000) (1,450,000) (1,49,400 (1,39	Lennox Head Com Centre Claim Alstonville Plaza Land Sale Alstonville Tennis Court Land Sale		000,011				180,000			1,500,000			0000			0000
vidend - Community Infrastructure 0 0 2.300,000 (609,000 (609,000) 467,500 (467,500) 363,100 (363,100) 211,800 (211,800) 236,900 vidend - General Fund Operations 1,354,000 2,699,500 (1,345,500) 2,162,000 3,002,500 (3,97,500) 5,979,500 7,125,700 (146,200) 3,771,300 3,782,600 (11,300) 3,781,400 3,816,200	Ballina Surr Club Wigmore Arcade Norfolk Homes Rental ARC Rental (50%)	138,000 168,000				1,45	1.		4,700	149,400 169,400				158,600 184,800	5,000	158,60 179,80
	vidend - vidend -	1.354.000		(609,000	2.162.000	3	(467,500 (840,500	-	2,300,000 363,100 7,125,700	(2,300,000) (363,100) (146,200)	3,771,	3		3,781,400	1,700,000 236,900 3,816,200	(1,700,000) (236,900) (34,800)
(Decentration of Security Se		20012001		(applace)		5										

				RESERVE MOVEMENTS	MOVEN		- GENERAL FUND (cont'd)	FUND (cont'd)						
Reserve Title	To	2013/14 From	Net	To	2014/15 From		To	2015/16 From	Net	To	2016/17 From	Net	To	2017/18 From	Net
Miscellaneous Community Property R Ballina Heights BBRC WUEA BBRC Crown Reserves	<u>Reserves</u> 500,000 650,000 78,500	500,000 650,000 63,500	0 0 15,000	500,000 329,800 61,000	1,200,000 1,025,000 68,500	(700,000) (695,200) (7,500)	500,000 316,600 62,900	1,200,000 600,000 70,900	(700,000) (283,400) (8,000)	64,800	73,400	(8,600)	66,900	76,000	(9,100)
<u>Miscellaneous Commercial Property I</u> Wigmore Arcade	Reserves 35,000		35,000	40,000		40,000	40,000		40,000	45,000		45,000	50,000		50,000
Flat Rock Tent Park	64,500	10,000	54,500	147,000	10,000	137,000	150,800	10,000	140,800	154,600	11,000	143,600	158,600	12,000	146,600
Airport Total CM's Casure	413,700	4,993,000	(4,579,300)	642,100	400,000	242,100	400,500	200,000	200,500		210,000	151,200	412,200	223,000	189,200
Total - Gwis Group Development and Env Health Grou Development Services Electronic Housing Code Project	2	21,600	(21,600)	5,533,900	9,814,000	(4,280,100)	12,246,900	10,700,800	1,546,100	5,872,200	4,958,900	913,300	7,345,800	4,787,100	2,558,700
Public Health Env Health Projects Water Efficiency Grant		15,000 5,300	(15,000) (5,300)												
Environmental Health Animal Shelter (Ind Land) Animal Shelter	340,000	370,000 473,800	(370,000) (133,800)												
Total - Dev & Env Health Group	340,000	885,700	(545,700)	0	0	0	0	0	0	0	0	0	0	0	0
<i>Civil Services Group</i> Engineering Management Section 94 Road Plan Admin Asset Revaluation and Modelling Road Safety	12,000	111,000 3,000	12,000 (111,000) (3,000)												
Procurement and Building Mgmt Public Buildings Maintenance Lennox Hd Surf Club / Lake Ains Naval Museum		75,500 50,000 10,000	(75,500) (50,000) (10,000)		1,300,000	(1,300,000) 0									
Ballina Surf Club Ballina Surf Club (Civil Wks) Ballina Surf Club (Animal Pound) Ballina Surf Club (Indoor sports) Infrastructure - Property Dev Res Infrastructure - Comm Infra Res			0		29,000 39,000 20,000 67,000	(29,000) (39,000) (20,000) (67,000)		1,450,000 ((1,450,000)		300,000	(300,000)		1,700,000	(1,700,000) (500,000)
Administration Centre and Depot Administration Building Depot Lighting Depot		57,500 43,000 33,800	(57,500) (43,000) (33,800)	10,000		10,000									
Stormwater Drainage Drainage Works Richmond River Blackwater		429,800 120,000	(429,800) (120,000)		40,000	(40,000)		40,000	(40,000)						
Environmental Protection Management Plans		302,300	(302,300)		35,000	(35,000)	-								
Roads and Bridges Road Works Contingency Alstonville Bypass Handover Ballina Bypass Handover Roads to Recovery Ballina Heights Drive	35,000 254,000 77,300 132,000	1,174,000 600,000 3,000,000 3,012,800	(1,174,000) (565,000) (2,746,000) 77,300 (2,880,800)		157,500 60,000 128,000	(157,500) (60,000) (128,000)		130,000 51,000	(130,000) (51,000)		20,000 633,000	(533,000) (633,000)	2.14	0 200,000	0 (200,000)
Ancillary Transport Facilities Footpaths / Shared Paths SIC Reserve for Shared Path Misc Reserves for Shared Path	5	511,900	(511,900) 0 0		187,400 235,700 232,300	(187,400) (235,700) (232,300)									
Quarry Reserve for Shared Path Ballina Bypass Emigrant Point Missingham Car Park (Quarry) Public Transport Community Infrastructure Reserve Tr Ballina Town Centre Wardell Town Centre	8,500 ansfers	150,000 16,000 75,000 96,000	0 8,500 (150,000) (16,000) (16,000) (75,000) (96,000)		261,500	(261,500)									
Ferry Wharves and Jetties Ferry Reserve SIC Reserve (Keith Hall Ramp) Stormwater (Martin St Sutdy)		2			30,000 40,000	(30,000) (40,000)									
RMS Works RMS Works															-
Open Space and Reserves Playground Equipment Porter Park (Comm Services) Open Space Programs Pat Morton Toilet		29,200 29,200 89,400 30,700	(29,200) (100,000) (89,400) (30,700)												
Sporting Fields Wollongbar Fields (Grant) Wollongbar Fields (Prop Dev) Wollongbar Fields (Roads BHD)	90,000 276,000	8,000	82,000 276,000 0		90,000 1,517,900 400,000 284,000	(90,000) (1,517,900) (400,000) (284,000)									
Amenities Lighting (Other Prop) Cemeteries - Operations Cemeteries - Entry Treatments	95,000	14,400 95,000 75,000	(14,400) 0 (75,000)	93,500	50,000	0 43,500 0	96,100	50,000	46,100	98,600	50,000	48,600	101,300	50,000	51,300
Fleet Management Rural Fire Service	1,153,900	1,870,000 25,900	(716,100) (25,900)	1,111,000	755,000	356,000	1,150,800	1,085,000	65,800	1,182,600	1,139,000	43,600	1,217,700	1,207,000	10,700
Quarries and Sandpit Quarry Operations	0	269,500	(269,500)	195,000	210,000	(15,000)	303,500	178,000	125,500	312,400	178,000	134,400	321,700	178,000	143,700
Landfill Management	130,000	124,500	5,500	438,400	507,600	(69,200)	567,900	100,000	467,900	812,300	105,000	707,300	1,875,700	2,110,000	(234,300)
Domestic Waste Management Group Total - Civil Services	552,900 2,816,600	552,900 0 2,816,600 12,857,900	552,900 (10,041,300)	(23,000) 1,824,900	350,000 7 ,026,900	(373,000) (5,202,000)	6,900 2.125.200	3.084.000	6,900 (958,800)	209,500 2.615.400	900,000 3.325.000	(000;500)	221,400 3.737.800	954,000	(732,600) (3.161,200)
	10,030,300	31,574,900	(21,544,600)		19,368,200	(11,238,900)			1,036,000			0	16.373.300		3.528.300
								_			- A.				

					RESERVE	BALANCES	1.1	1	FUND						
Reserve Litle		2013/14			~		- F	2015/16			2016/17			2017/18	
	Opening	Movement	Closing	Opening	Movement	Closing	Opening	Movement	Closing	Opening I	Movement	Closing	Opening	Movement	Closing
Strategic and Community F				_	14 750 0001										
Strategic Planning Studies	369,200	(165,000)	204,200	204,200		204,200	204,200	448,700	2,934,900	2,934,900	005,608,1	4,740,200	4,740,200	4,130,800	8,8/1,000 204.200
Energy Saving Programs	13,500			13,50		13,500	13,50	00	13,500	13,500	0	13,500	13,500	0	13,500
Sharpes Beach Masterplan	5,000	(5,000)	00	00	00	00	00	0	00	00	0	00	00	0	00
Community Centres Community Gallery	30,000	(30,000)	34 700	34 70	00	34 700	0	00	0 24 700	0 24 700	0	0 24 700	0 24 700	0	0
Regional Sports Centre					(67,000)	(67,000)	(67,000)	0	(67,000)	(67,000)		(67,000)	(67,000)		(67,000)
Library Services Tourism and Events	60,700 42,900	(60,700) (32,300)	0 10,600	10,600	00	0 10,600	10,600	00	10,600	10,600	0	0 10,600	10,600	0	10,600
Group Total	6,491,600	(1,985,600)	4,506,000	4,506,000	(1,823,800)	2,682,200	2,682,200	448,700	3,130,900	3,130,900	1,805,300	4,936,200	4,936,200	4,130,800	9,067,000
General Manager's Group															
Governance Community Donations Councillor Election	5,800 0	(5,800) 0	00	00	0 60,000	0 60,000	0 60,000	80,000	0 140,000	0 140,000	(140,000)	00	00	70,000	0 70,000
Financial Services Financial Assistance Grant Legal and Audits	1,789,000 72.500	(1,789,000)	0 72.500	0 72.500	00	0 72.500	0 72 500	00	0 72 500	0	00	0	0 72 500	00	0 72 500
Human Resources)			,	
Leave Entitlements	2,007,800	(295,000)	1,712,800	1,712,800	0	1,712,800	1,712,800	0	1,712,800	1,712,800	0	1,712,800	1,712,800	0	1,712,800
Property Management General Property Reserves Commercial Opportunities Community Infrastructure	2,472,800 245,600	(729,800) (114,600)			(1,684,000) (832,000)	59,000 (701,000)	59,000 (701,000)	0 772.400	59,000 71.400	59,000 71,400	0 433.400	59,000 504.800	59,000 504.800	0 (53.200)	59,000 451,600
Property Development	4,613,900	E	2	-	(1,240,500)	1,657,900	1,657,900	(146,200)	1,511,700	1,511,700	(11,300)	1,500,400	1,500,400	(34,800)	1,465,600
Sub Total	4,859,500	(1,830,100)	3,029,400	3,029,400	(2,072,500)	956,900	956,900	626,200	1,583,100	1,583,100	422,100	2,005,200	2,005,200	(88,000)	1,917,200
Specific Property Reserves Wigmore Arcade Other Properties (Council)	28,000 31,000	35,000 (22,900)				103,000 8,100	103,000 8,100	40,000	143,000 8,100	143,000 8,100	45,000	188,000 8,100	188,000 8,100	50,000	238,000 8,100
Ballina Heights BBRC WUEA BBRC	1,400,000 978,600		1,400,000 978,600	1,400,000 978,600	20	700,000 283,400	700,000 283,400	(700,000) (283,400)	00	00	00	00	00		00
Crown Properties	197,100	(125,000)	72,100	72,100	(7,500)	64,600	64,600	(8,000)	56,600	56,600	(8,600)	48,000	48,000	(9,100)	38,900
Camping Ground Flat Rock Tent Park	39,500	54,500	94,000	94,000	137,000	231,000	231,000	140,800	371,800	371,800	143,600	515,400	515,400	146,600	662,000
Airport Operations	4,193,300	(4,579,300)	(386,000)	(386,000)	242,100	(143,900)	(143,900)	200,500	56,600	56,600	151,200	207,800	207,800	189,200	397,000
Group Total	18,074,900	(9,287,400)	8,787,500	8,787,500	(4,680,100)	4,107,400	4,107,400	96,100	4,203,500	4,203,500	613,300	4,816,800	4,816,800	358,700	5,175,500
Development and Env Health Group	th Group											1			
Development Services Grant Projects	21,600	(21,600)	0	0	0	0	0		0	0		0	0		0
Environmental Health Environ Health Projects Water Efficiency	83,200 5,300	(15,000) (5,300)	68,200 0	68,200 0	00	68,200 0	68,200 0		68,200 0	68,200 0		68,200 0	68,200 0		68,200 0
Regulatory Control Animal Shelter	133,800	(133,800)	0	0	(20,000)	(20,000)	(20,000)		(20,000)	(20,000)		(20,000)	(20,000)		(20,000)
Group Total	243,900	(175,700)	68,200	68,200	(20,000)	48,200	48,200	0	48,200	48,200	0	48,200	48,200	0	48,200
•															



				RESE	RESERVE BALANCES		- GENER	GENERAL FUND	0 (cont'd)						
Reserve Title	Opening	2013/14 Movement	Closina	Opening	2014/15 Movement	Closing	Onening 1	2015/16 Movement	Closing	Onening	2016/17 Movement	Closing	Onening	2017/18 Movement	Clocing
Civil Services Group						Rippop	1		Riisoio			-	filliado	MOVERIER	
Engineering Management Sec 94 Road Plan Admin Asset Management Road Safety Climate Adaption SES Stormwater Plan	19,100 111,000 3,000 5,100 8,000	(7,000) (111,000) (3,000) 0 0	12,100 0 5,100 8,000 5,000	12,100 0 5,100 8,000 5,000	(12,100) 0 (5,100) (5,000) (5,000)	000000	000000		000000	000000		000000	000000		000000
Procurement and Building Mgmt Lennox Surf Club / Lake A 1,3 Ballina Surf Club Public Buildings Mtce Administration Centre Depot	Mgmt 1,350,000 76,500 57,500 86,800	(50,000) (75,500) (57,500) (86,800)	1,300,000 1,000 0	1,300,000 0 1,000 0	(1,300,000) (29,000) (1,000) 10,000	0 (29,000) 0 10,000	0 (29,000) 0 10,000		0 (29,000) 0 10,000	(29,000) 10,000		0 (29,000) 10,000 0	0 (29,000) 10,000		0 (29,000) 10,000 0
Stormwater and Environmental Stormwater Management Plans	Protecti 575,300 580,500	on (549,800) (302,300)	125,500 278,200	125,500 278,200	(80,000) (35,000)	45,500 243,200	45,500 243,200	(40,000) 0	5,500 243,200	5,500 243,200	00	5,500 243,200	5,500 243,200	00	5,500 243,200
Roads and Bridges Roads Works Contingency Alstonville Bypass Handover Ballina Bypass Handover Civil Infrastructure (RTR) Civil Infrastructure BHD)	1,847,600 1,332,200 3,841,400 3,177,100	(1,174,000) (565,000) (2,746,000) 77,300 (2,880,800)	673,600 767,200 1,095,400 77,300 296,300	673,600 767,200 1,095,400 77,300 296,300	(196,500) (60,000) (128,000) 0 (284,000)	477,100 707,200 967,400 77,300	477,100 707,200 967,400 77,300 12,300	0 (130,000) (51,000) 0	477,100 577,200 916,400 77,300	477,100 577,200 916,400 77,300 12,300	0 (533,000) (633,000)	477,100 557,200 283,400 77,300	477,100 557,200 283,400 77,300 12,300	0 (200,000) 0	477,100 557,200 83,400 77,300
Ancillary Transport Facilitie Footpaths Projects Car Parks (Lake Ainsworth) Street Lighting Bus Shelters Town Centres	85 699,300 0 82,400 39,300 39,300 39,300 529,000	(511,900) 8,500 (16,000) (171,000)	187,400 8,500 82,400 30,000 23,300 358,000	187,400 8,500 82,400 30,000 23,300 358,000	(187,400) (82,400) (30,000) (23,300) 0	8,500 8,500 0 358,000	8,500 0 358,000	0 00	8,500 8,500 0 358,000	8,500 8,500 0 358,000	0 00	8,500 8,500 0 358,000	8,500 8,500 0 358,000	0 00	8,500 0 358,000
Marine Infrastructure Ferry Slippage Marine Infrastructure	5,500 7,000	0	5,500 7,000	5,500 7,000	(5,500) (7,000)	00	00	0	00	00	0	00	00	0	00
RMS Works RMS Works SIC Reserve	52,900 265,700	00	52,900 265,700	52,900 265,700	(52,900) (265,700)	00	00	00	00	00	00	00	00	00	00
Open Space and Reserves Playground Equipment Porter Park Open Space Programs Vegetation Management Sporting Fields Cemeteries Wollondbar Fields (Grant)	61,900 100,000 89,400 254,700 255,700 149,400 1.342,900	(59,900) (100,000) (89,400) (254,700) 82,000 (75,000) 276,000	2,000 2,000 0 0 107,700 74,400 1.618,900	2,000 0 0 107,700 74,400	0 (90,000) 43,500 (1,517,900)	2,000 0 17,700 117,900 101,000	2,000 0 17,700 101.000	0 46,100 0	2,000 0 17,700 164,000	2,000 0 17,700 164,000	0 0 48,600	2,000 2,000 0 17,700 212,600	2,000 0 17,700 212,600	0 51,300	2,000 2,000 0 17,700 263,900
Vor	sy	(716,100)	149,400	149,400	356,000	505,400	505,400	65,800	571,200	571,200	43,600	614,800	614,800	10,700	625,500
Rural Fire Service Fire Fighting Fund	59,700	(25,900)	33,800	33,800	0	33,800	33,800		33,800	33,800		33,800	33,800		33,800
Quarries and Sandpit Quarry Operating Reserve	1,751,300	(419,500)	1,331,800	1,331,800	(276,500)	1,055,300	1,055,300	125,500	1,180,800	1,180,800	134,400	1,315,200	1,315,200	143,700	1,458,900
Landfill Management and Re Operations	kesource Rec	covery (44,500)	2,019,100	2,019,100	(69,200)	1,949,900	1,949,900	467,900	2,417,800	2,417,800	707,300	3,125,100	3,125,100	(234,300)	2,890,800
Waste - Domestic Operations	872,400	552,900	1,425,300	1,425,300	(373,000)	1,052,300	1,052,300	6,900	1,059,200	1,059,200	(690,500)	368,700	368,700	(732,600)	(363,900)
Group Total	22,523,700	(10,095,900)	12,427,800	12,427,800	(4,715,000)	7,712,800	7,712,800	491,200	8,204,000	8,204,000	(409,600)	7,794,400	7,794,400	(961,200)	6,833,200
Total - Increase / (Decrease	47,334,100	(21,544,600)	25,789,500	25,789,500	*****	14,550,600	14,550,600	1,036,000	15,586,600	15,586,600	2,009,000	17,595,600	17,595,600	3,528,300	21,123,900
Reserve Dissection Internally Restricted Externally Restricted	27,238,400 20,095,700	(8,007,000) (13,537,600)	19,231,400 6,558,100	19,231,400 6,558,100	(9,101,600) (2,137,300)	10,129,800 4,420,800	10,129,800 4,420,800	588,400 447,600	10,718,200 4,868,400	10,718,200 4,868,400	902,800 1,106,200	11,621,000 5,974,600	11,621,000 5,974,600	139,200 3,389,100	11,760,200 9,363,700

Part F

General Fund Loan Principal and Interest Repayment Schedule

					0045					2017/ 2017/		payment 2018		2019/	2020	2020/2	0021	2021/	2022	2022/2	0023	2023	2024
Description	Final Payment	2013/2 PRINCIPAL		2014 PRINCIPAL		2015/ PRINCIPAL		2016/2 PRINCIPAL	the second se								INTEREST	PRINCIPAL	1		INTEREST		a.re.
Animal Control Dog Pound	31-Mar-20	6,107	3,022	6,491	2,637	6,894	2,234	7,334	1,794	7,796	1,333	8,286	842	7,324	320								
Community Services Kentwell Community Centre	31-Mar-20	6,038	2,987	6,418	2,607	6,817	2,209	7,252	1,774	7,708	1,318	8,193	832	7,242	317								
Community Properties Naval Museum and Florrie	30-Jun-23	10,160	10,409	10,924	9,646	11,696	8,873	12,601	7,969	13,550	7,019	14,536	6,033	15,582	4,987	16,850	3,720	18,119	2,456	19,495	1,075	o	
Swimming Pools Ballina Alstonville	28-Jun-14	8,054	394			159,000	280,000	170,000 163,000	269,000 287,000	182,000 174,000	257,000 276,000	195,000 187,000	244,000 263,000	208,000 200,000	231,000 250,000	223,000 214,000	216,000 236,000	239,000 229,000			184,000 205,000	273,000 262,000	166,00 188,00
Waste Non Domestic Future Landfill Waste Baler Landfill Closure	30-Jun-17 05-Jan-17 30-Jun-18	635,708 130,261 141,424	186,523 36,205 55,605	680,925 139,037 152,000	141,306 27,428 45,000	728,839 148,411 162,600	93,392 18,055 34,400	778,847 158,476 174,200	43,384 7,990 22,800	193,893	10,400												
Landfill Closure Sub Total	29-Jun-16	145,592 1,052,985	28,364 306,697	155,442 1,127,404	18,513 232,247	165,758 1,205,608	8,197 154,044	1,111,523	74,174	193,893	10,400	0	0	0	0	0	0	0	0	0	0	0	- 2
Domestic Waste Part Landfill Closure	29-Jun-16	142,822	27,824	152,486	18,161	162,606	8,041																
Town Centres Ballina Town Centre 00/01 Ballina Town Centre 02/03 Ballina Town Centre 03/04 Ballina Town Centre 12/13 - LIRS Sub Total	28-Jun-14 28-Jun-23 28-Jun-19 21-Dec-22	57,528 63,665 224,163 103,352 448,708	2,813 19,088 100,258 65,672 187,831	67,188 239,782 109,578 416,548	15,566 84,639 59,447 159,652	71,125 255,345 115,447 441,917	11,629 69,078 53,577 134,284	75,128 272,186 121,784 469,098	7,626 52,235 47,240 107,101	79,401 290,138 128,482 498,021	3,353 34,384 40,542 78,279	309,273 135,548 444,821	15,148 33,476 48,624		26,192 26,192	150,913 150,913	<u>18,111</u> 18,111	159,159 159,159		the second s	1,686 1,686	0	_
Roads Bridges Footpaths Ramses Street Reseal (LIRS) The following loans reduce the overall ro	31-Mar-20 21-Dec-22 ads budget	2,950 79,537	1,460 50,540	3,136 84,328	1,274 45,748	3,331 88,845	1,079 41,232	3,543 93,722	867 36,355	3,767 98,876	644 31,200	4,003 104,314	407 25,762	3,539 109,920	155 20,157	116,139	13,938	122,484	7,592	63,420	1,297		
Wollongbar Link Road (Sec 94) Balllina Heights Drive (LIRS) McLeay Culvert (RMS)	31-Dec-19	300,000 94,814	87,154	300,000 94,700 100,207	59,000 81,352	350,000 99,500 105,500	54,200 76,060	350,000 104,000 112,082	49,000 69,478	350,000 110,300 118,270	43,400 63,290	350,000 116,000 125,014	37,800 56,547	400,000 121,800 132,124	31,900 49,436	128,100 139,300	25,600 46,260	134,700 147,680		the second se	12,100 25,543	201 h	4,70 16,73
Cumbalum Interchange (Sec 94) Hutley Drive (Sec 94) Sub Total	16-Jan-25	137,687 614,988	125,564 264,718	145,520 727,891	118,140 305,514	153,208 800,384	110,451 283,022	162,764 826,111	100,895 256,595	171,753 0 852,966	91,906 0 230,440	181,542 0 880,873	82,116 0 202,632	191,870 188,000	71,789 408,000 581,437	202,286 203,000 788,825	57,373 393,000 536,171	214,461 219,000 838,325	49,198 377,000	226,565	37,094 359,000 435,034	239,360 256,000	24,30 340,00 385,73
Teven Bridges		87,583	168,293	94,073	161,802	101,000	155,000	109,000	147,000	119,000	137,000	129,000	127,000	140,000	116,000	152,000	104,000	165,000	91,000	180,000	76,000	190,000	66,00
Airport Airport Airport Airport Airport - Runway (LIRS) Airport - Car Park and Shade Airport - Terminal	30-Jun-23 15-May-24 21-Jun-21 21-Dec-22	50,790 166,670 40,864 580,420 838,744	52,033 122,931 29,161 368,813 572,938	54,607 131,492 44,006 615,383 845,488	48,216 83,782 26,018 333,850 25,500 517,366	58,464 137,890 47,000 648,346 250,000 1,141,700	44,359 77,384 23,000 300,887 51,000 496,630	62,989 145,275 50,000 683,933 250,000 1,192,197	39,834 69,999 20,000 265,300 30,000 425,133	67,737 152,808 55,000 721,549 225,000 1,222,094	35,087 62,466 15,000 227,684 16,000 <u>320,000</u> 676,237	72,664 160,491 60,000 761,234 295,000 1,349,389	30,160 54,783 10,000 188,000 <u>640,000</u> 922,943	169,300 63,000 802,141 319,000	147,092 616,000	84,227 177,963 66,100 847,522 <u>344,000</u> 1,519,812	18,597 37,311 2,000 101,711 591,000 750,619	90,574 187,228 0 893,831 <u>372,000</u> 1,543,633	28,047 0 55,402 563,000	196,975 465,310 403,000	5,779 18,299 9,466 <u>532,000</u> 565,544	207,229 430,000	
Plant Operations Plant and Equipment	31-May-23																						
nternal Loans Plant Plant Acquisitions																							
Naste .andfill and Resource Management																							
Naste Domestic Waste Management																							
Dther Flat Rock Nirport	30-Jun-17				_			-	1.1	-		_											
fotal Repayments		3,216,200	1,545,100	3,387,700	1,409,600	4,037,600	1,524,300	4,068,100	1,577,500	3,271,000	1,675,000	3,217,100	1,815,900	3,300,200	2,050,700	3,065,400	1,864,600	3,192,200	1,669,700	2,769,400	1,468,300	2,171,400	1,318,80
fotal Internal Loans fotal External Loans		0 3,216,200	0 1,545,100	0 3,387,700	0 1,409,600	0 4,037,600	0 1,524,300	0 4,068,100	0 1,577,500	0 3,271,000	0 1,675,000	0 3,217,100	0 1,815,900	0 3,300,200	0 2,050,700	0 3,065,400	0 1,864,600	0 3,192,200	0 1,669,700	0 2,769,400	0 1,468,300	0 2,171,400	1,318,80
External Loans Outstanding Balance as at 1 July Repayments lew Loans		28,231,200 3,216,200		26,215,000 3,387,700 725,000		23,552,300 4,037,600 4,000,000		23,514,700 4,068,100 4,100,000		23,546,600 3,271,000 8,000,000		28,275,600 3,217,100 5,100,000		30,158,500 3,300,200 0		26,858,300 3,065,400 0		23,792,900 3,192,200 0		20,600,700 2,769,400 0		17,831,300 2,171,400 0	
LUGIS		1,200,000 26,215,000		725,000		4,000,000		4,100,000		0,000,000		0,100,000	0	U		0	-	0		5		U	

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